

Cost Report 2015

CORPORATE REPORT

PROMOTING THE ECONOMY (1000)



PROMOTING THE ECONOMY (1000)
NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process % City
Cleaning	6.290.143,84	2,79%	36.463.413,80	1,68%	17,25%	
Depreciation	21.978.288,69	9,74%	97.081.566,06	4,46%	22,64%	
External contracts	40.350.228,08	17,89%	605.150.702,25	27,80%	6,67%	
Financial expenses	1.099.161,91	0,49%	28.086.749,72	1,29%	3,91%	
Grants and Transfers	35.092.267,04	15,56%	437.908.074,63	20,12%	8,01%	
Human Resources	59.955.560,42	26,58%	592.336.641,12	27,21%	10,12%	
Human Resources: Company social contributions	1.126.324,30	0,50%	12.140.453,28	0,56%	9,28%	
Human Resources: Compensation for the service	9.783,12	0,00%	213.929,81	0,01%	4,57%	
Human Resources: Other social costs	11.039,25	0,00%	95.110,35	0,00%	11,61%	
Human Resources: Transportation of personnel	14.756,71	0,01%	566.716,79	0,03%	2,60%	
Human Resources: Wages and salaries	4.372.741,39	1,94%	46.785.227,96	2,15%	9,35%	
Leases and rents	4.099.750,54	1,82%	35.737.544,79	1,64%	11,47%	
Maintenance, repairs and conservation	12.358.193,87	5,48%	59.483.826,38	2,73%	20,78%	
Notifications	785.839,54	0,35%	6.853.892,88	0,31%	11,47%	
Other expenses	24.646.681,73	10,93%	124.953.779,40	5,74%	19,72%	
Purchase of materials and perishable goods	1.968.967,04	0,87%	4.903.384,72	0,23%	40,16%	
Studies and technical works	2.057.300,38	0,91%	11.965.196,13	0,55%	17,19%	
Supplies: Electricity	5.854.736,19	2,60%	25.578.822,25	1,18%	22,89%	
Supplies: Gas	839.488,51	0,37%	5.188.536,44	0,24%	16,18%	
Supplies: Other	88.050,00	0,04%	29.369.343,63	1,35%	0,30%	
Supplies: Telephone and data	1.236.546,73	0,55%	10.209.887,48	0,47%	12,11%	
Supplies: Water	1.359.635,94	0,60%	5.616.009,90	0,26%	24,21%	
	225.595.485,20	100,00%	2.176.688.809,77	100,00%		

PROMOTING THE ECONOMY (1000)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
City Council (0)	11.510.774,74	5,10%	4.754.531,12	3,37%	41,31%	6.756.243,62	8,00%	58,69%
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	2,43%	2.357.319,81	1,67%	42,95%	3.131.478,31	3,71%	57,05%
Economic Policy and Local Development	5.488.798,12	2,43%	2.357.319,81	1,67%	42,95%	3.131.478,31	3,71%	57,05%
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	2,67%	2.397.211,31	1,70%	39,81%	3.624.765,31	4,29%	60,19%
Enterprise and Tourism	6.021.976,62	2,67%	2.397.211,31	1,70%	39,81%	3.624.765,31	4,29%	60,19%
Local Independent Bodies (2)	25.982.236,87	11,52%	25.982.236,87	18,41%	100,00%	0,00	0,00%	0,00%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	11,52%	25.982.236,87	18,41%	100,00%	0,00	0,00%	0,00%
·Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	11,52%	25.982.236,87	18,41%	100,00%	0,00	0,00%	0,00%
Trading Companies (5)	188.102.473,60	83,38%	110.414.166,50	78,22%	58,70%	77.688.307,10	92,00%	41,30%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	53,32%	76.066.738,82	53,89%	63,23%	44.230.628,51	52,38%	36,77%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	53,32%	76.066.738,82	53,89%	63,23%	44.230.628,51	52,38%	36,77%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	30,06%	34.347.427,67	24,33%	50,66%	33.457.678,59	39,62%	49,34%
·Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	30,06%	34.347.427,67	24,33%	50,66%	33.457.678,59	39,62%	49,34%
	225.595.485,20	100,00%	141.150.934,48	100,00%	62,57%	84.444.550,72	100,00%	37,43%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

PROMOTING THE ECONOMY (1000)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

Type / Management / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
City Council (0)	11.510.774,74	7,17	4.754.531,12	2,96	6.756.243,62	4,21
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	3,42	2.357.319,81	1,47	3.131.478,31	1,95
Economic Policy and Local Development	5.488.798,12	3,42	2.357.319,81	1,47	3.131.478,31	1,95
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	3,75	2.397.211,31	1,49	3.624.765,31	2,26
Enterprise and Tourism	6.021.976,62	3,75	2.397.211,31	1,49	3.624.765,31	2,26
Local Independent Bodies (2)	25.982.236,87	16,19	25.982.236,87	16,19	0,00	0,00
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	16,19	25.982.236,87	16,19	0,00	0,00
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	16,19	25.982.236,87	16,19	0,00	0,00
Trading Companies (5)	188.102.473,60	117,23	110.414.166,50	68,81	77.688.307,10	48,42
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	74,97	76.066.738,82	47,41	44.230.628,51	27,57
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	74,97	76.066.738,82	47,41	44.230.628,51	27,57
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	42,26	34.347.427,67	21,41	33.457.678,59	20,85
-Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	42,26	34.347.427,67	21,41	33.457.678,59	20,85
	225.595.485,20	140,60	141.150.934,48	87,97	84.444.550,72	52,63

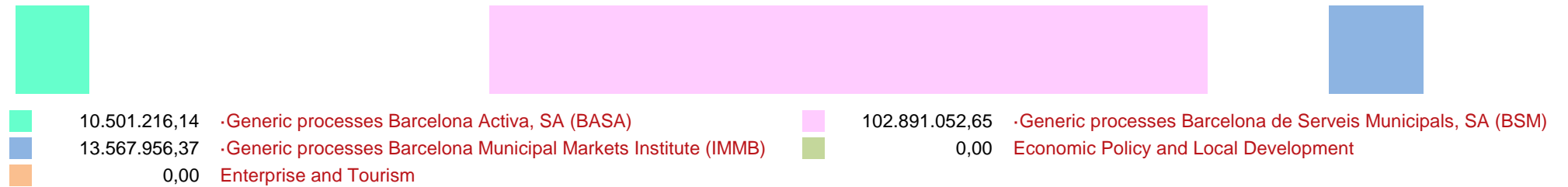
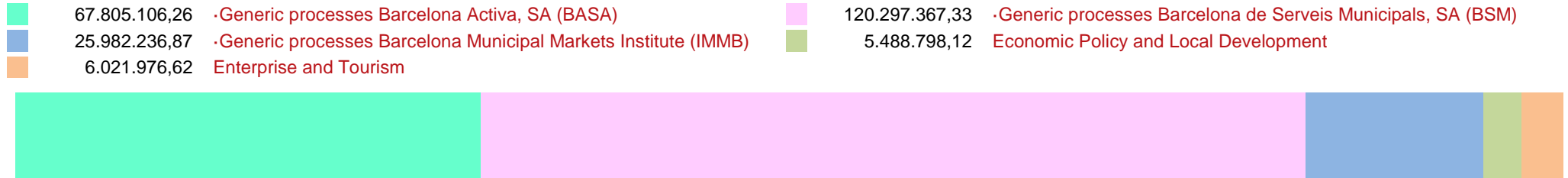
*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

Population: 1.604.555

PROMOTING THE ECONOMY (1000)

COSTS AND INCOME BY SUBPROCESS

ALLOCATION OF COSTS



ALLOCATION OF INCOME

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Manager's Office / Subprocess	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	11.510.774,74	8.409.539,53	1.365.390,42	1.735.844,79	0,00	
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Economic Policy and Local Development	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Enterprise and Tourism	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Local Independent Bodies (2)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
·Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
Trading Companies (5)	188.102.473,60	174.960.557,34	58.837,68	13.083.078,57	113.392.268,79	60,28%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
·Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
	225.595.485,20	204.008.822,74	3.218.428,34	18.368.234,12	126.960.225,16	56,28%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	11.510.774,74	8.409.539,53	1.365.390,42	1.735.844,79	0,00	
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Economic Policy and Local Development	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Consumption (1008)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Promoting consumerism, defending consumers, etc. (100801)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Promoting the city's economy (1006)	2.008.715,00	1.539.386,92	149.614,39	319.713,69	0,00	
Promoting the city's economy (100602)	2.008.715,00	1.539.386,92	149.614,39	319.713,69	0,00	
Time and quality of life (1009)	1.307.196,26	693.094,86	406.043,75	208.057,66	0,00	
Full-time family programmes (100901)	694.658,07	368.318,02	215.775,99	110.564,06	0,00	
Full-time youth programmes (100905)	184.432,95	97.789,09	57.288,91	29.354,96	0,00	
NUST companies network (100902)	161.157,90	85.448,31	50.059,17	25.650,42	0,00	
Strategic planning, studies and evaluation of programmes (100903)	235.912,87	125.084,50	73.279,70	37.548,67	0,00	
Time banks (100904)	31.034,48	16.454,94	9.639,99	4.939,55	0,00	
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Enterprise and Tourism	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Entrepreneurship, enterprise and training (1005)	68.627,65	58.776,75	24,77	9.826,14	0,00	
Business (100502)	30.345,56	25.989,72	10,95	4.344,89	0,00	
Entrepreneurship (100501)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Training (100503)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Promoting employment strategies (1004)	57.423,14	49.180,54	20,72	8.221,87	0,00	
Comprehensive projects (100401)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Cross-departmental programmes (100402)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Orientation and training (100403)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Promoting the city's economy (1006)	5.895.925,83	4.972.488,19	79.256,04	844.181,60	0,00	
Promoting the city's economy (100602)	3.575.278,70	3.015.171,82	48.196,70	511.910,19	0,00	
Support for commerce and tourism (100603)	641.296,49	549.243,92	231,42	91.821,15	0,00	
Tourism and events (100601)	1.679.350,63	1.408.072,45	30.827,92	240.450,26	0,00	
Local Independent Bodies (2)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Collection and waste management (0201)	4.297.590,15	3.413.747,07	296.769,57	587.073,51	914.339,61	21,28%
Municipal market waste (020102)	4.297.590,15	3.413.747,07	296.769,57	587.073,51	914.339,61	21,28%
Markets (1001)	21.684.646,72	17.224.978,80	1.497.430,66	2.962.237,25	12.653.616,76	58,35%
Processing files (100103)	4.831.487,91	3.837.843,33	333.637,82	660.006,76	2.603.406,03	53,88%
Speciality markets (100102)	3.457.076,74	2.746.093,79	238.728,02	472.254,94	1.338.658,79	38,72%
Zone Markets (100101)	13.396.082,06	10.641.041,68	925.064,83	1.829.975,55	8.711.551,94	65,03%
Trading Companies (5)	188.102.473,60	174.960.557,34	58.837,68	13.083.078,57	113.392.268,79	60,28%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
Outsourced municipal services (1002)	37.241.176,21	32.781.018,14	33.926,58	4.426.231,49	36.138.423,00	97,04%
Parc Fòrum and Parc Montjuic (100202)	4.207.943,06	3.703.982,31	3.833,42	500.127,33	1.531.530,00	36,40%
Parc Güell (100204)	6.781.796,44	5.969.580,31	6.178,19	806.037,94	14.915.039,00	219,93%
The Olympic Ring (100203)	9.187.004,11	8.086.730,31	8.369,33	1.091.904,47	7.633.772,00	83,09%
Zoo (100201)	17.064.432,61	15.020.725,23	15.545,64	2.028.161,74	12.058.082,00	70,66%
Portfolio companies (1003)	83.056.191,12	83.056.191,12	0,00	0,00	66.752.629,65	80,37%
Cementiris, SA (100301)	14.980.220,17	14.980.220,17	0,00	0,00	4.929.553,00	32,91%
Mercabarna, SA (100303)	13.305.650,94	13.305.650,94	0,00	0,00	16.464.964,10	123,74%
Parc d'Atraccions del Tibidabo, SA (100302)	13.771.248,73	13.771.248,73	0,00	0,00	15.051.182,00	109,29%
Tractament i Selecció de Residus, SA (TERSA) (100304)	40.999.071,28	40.999.071,28	0,00	0,00	30.306.930,55	73,92%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
·Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
Entrepreneurship, enterprise and training (1005)	22.000.694,61	19.183.728,15	8.082,89	2.808.883,57	10.030.273,41	45,59%
Amounts not assignable	0,00	0,00	0,00	0,00	7.329.579,92	
Business (100502)	8.073.703,98	7.039.947,83	2.966,22	1.030.789,93	983.544,05	12,18%
Entrepreneurship (100501)	7.821.048,19	6.819.642,06	2.873,40	998.532,73	880.742,38	11,26%
Training (100503)	6.105.942,45	5.324.138,27	2.243,28	779.560,91	836.407,06	13,70%
Local socioeconomic development (1007)	3.934.666,66	3.430.872,39	1.445,57	502.348,71	0,00	
Local development (100701)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Socioeconomic innovation (100702)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Promoting employment strategies (1004)	18.577.394,79	16.198.747,25	6.825,20	2.371.822,34	0,00	
Comprehensive projects (100401)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Cross-departmental programmes (100402)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Orientation and training (100403)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Promoting the city's economy (1006)	23.292.350,20	20.310.000,30	8.557,44	2.973.792,46	470.942,73	2,02%
Promoting the city's economy (100602)	17.562.926,43	15.314.171,30	6.452,49	2.242.302,63	454.492,11	2,59%
Support for commerce and tourism (100603)	18.658,97	16.269,88	6,86	2.382,24	0,00	
Tourism and events (100601)	5.710.764,80	4.979.559,12	2.098,09	729.107,59	16.450,62	0,29%
	225.595.485,20	204.008.822,74	3.218.428,34	18.368.234,12	126.960.225,16	56,28%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	11.510.774,74	8.409.539,53	1.365.390,42	1.735.844,79	0,00	
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Economic Policy and Local Development	5.488.798,12	3.329.094,05	1.286.088,90	873.615,17	0,00	
Consumption (1008)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Promoting consumerism, defending consumers, etc. (100801)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Consumption Department (7001.000101)	2.172.886,86	1.096.612,28	730.430,76	345.843,82	0,00	
Promoting the city's economy (1006)	2.008.715,00	1.539.386,92	149.614,39	319.713,69	0,00	
Promoting the city's economy (100602)	2.008.715,00	1.539.386,92	149.614,39	319.713,69	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	2.008.715,00	1.539.386,92	149.614,39	319.713,69	0,00	
Department for Cooperative, Social and United Economic Services and Co	1.696.001,36	1.381.566,63	44.493,57	269.941,16	0,00	
Consumption Department (7001.000101)	312.713,64	157.820,28	105.120,83	49.772,53	0,00	
Time and quality of life (1009)	1.307.196,26	693.094,86	406.043,75	208.057,66	0,00	
Full-time family programmes (100901)	694.658,07	368.318,02	215.775,99	110.564,06	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	694.658,07	368.318,02	215.775,99	110.564,06	0,00	
Time and Care Economics Programmes Department (7001.000102)	694.658,07	368.318,02	215.775,99	110.564,06	0,00	
Full-time youth programmes (100905)	184.432,95	97.789,09	57.288,91	29.354,96	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	184.432,95	97.789,09	57.288,91	29.354,96	0,00	
Time and Care Economics Programmes Department (7001.000102)	184.432,95	97.789,09	57.288,91	29.354,96	0,00	
NUST companies network (100902)	161.157,90	85.448,31	50.059,17	25.650,42	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	161.157,90	85.448,31	50.059,17	25.650,42	0,00	
Time and Care Economics Programmes Department (7001.000102)	161.157,90	85.448,31	50.059,17	25.650,42	0,00	
Strategic planning, studies and evaluation of programmes (100903)	235.912,87	125.084,50	73.279,70	37.548,67	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	235.912,87	125.084,50	73.279,70	37.548,67	0,00	

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Time and Care Economics Programmes Department (7001.000102)	235.912,87	125.084,50	73.279,70	37.548,67	0,00	
Time banks (100904)	31.034,48	16.454,94	9.639,99	4.939,55	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	31.034,48	16.454,94	9.639,99	4.939,55	0,00	
Time and Care Economics Programmes Department (7001.000102)	31.034,48	16.454,94	9.639,99	4.939,55	0,00	
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Enterprise and Tourism	6.021.976,62	5.080.445,47	79.301,52	862.229,62	0,00	
Entrepreneurship, enterprise and training (1005)	68.627,65	58.776,75	24,77	9.826,14	0,00	
Business (100502)	30.345,56	25.989,72	10,95	4.344,89	0,00	
Manager's Office for Enterprise and Tourism (9001)	11.204,51	9.596,20	4,04	1.604,27	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Entrepreneurship (100501)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Training (100503)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Promoting employment strategies (1004)	57.423,14	49.180,54	20,72	8.221,87	0,00	
Comprehensive projects (100401)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Cross-departmental programmes (100402)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Orientation and training (100403)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	16.393,51	6,91	2.740,62	0,00	
Promoting the city's economy (1006)	5.895.925,83	4.972.488,19	79.256,04	844.181,60	0,00	
Promoting the city's economy (100602)	3.575.278,70	3.015.171,82	48.196,70	511.910,19	0,00	
Manager's Office for Enterprise and Tourism (9001)	203.242,95	174.069,18	73,34	29.100,43	0,00	

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Operational Management of City Promotion (9001.0002)	3.372.035,75	2.841.102,63	48.123,36	482.809,76	0,00	
Operational Management of City Promotion (9001.0002)	3.372.035,75	2.841.102,63	48.123,36	482.809,76	0,00	
Support for commerce and tourism (100603)	641.296,49	549.243,92	231,42	91.821,15	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	641.296,49	549.243,92	231,42	91.821,15	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	641.296,49	549.243,92	231,42	91.821,15	0,00	
Tourism and events (100601)	1.679.350,63	1.408.072,45	30.827,92	240.450,26	0,00	
Operational Management of Tourism and Events (9001.0003)	1.679.350,63	1.408.072,45	30.827,92	240.450,26	0,00	
Operational Management of Tourism and Events (9001.0003)	1.679.350,63	1.408.072,45	30.827,92	240.450,26	0,00	
Local Independent Bodies (2)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	20.638.725,87	1.794.200,23	3.549.310,76	13.567.956,37	52,22%
Collection and waste management (0201)	4.297.590,15	3.413.747,07	296.769,57	587.073,51	914.339,61	21,28%
Municipal market waste (020102)	4.297.590,15	3.413.747,07	296.769,57	587.073,51	914.339,61	21,28%
Barcelona Municipal Markets Institute (IMMB) (7201)	4.297.590,15	3.413.747,07	296.769,57	587.073,51	914.339,61	21,28%
Markets (1001)	21.684.646,72	17.224.978,80	1.497.430,66	2.962.237,25	12.653.616,76	58,35%
Processing files (100103)	4.831.487,91	3.837.843,33	333.637,82	660.006,76	2.603.406,03	53,88%
Barcelona Municipal Markets Institute (IMMB) (7201)	4.831.487,91	3.837.843,33	333.637,82	660.006,76	2.603.406,03	53,88%
Speciality markets (100102)	3.457.076,74	2.746.093,79	238.728,02	472.254,94	1.338.658,79	38,72%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.457.076,74	2.746.093,79	238.728,02	472.254,94	1.338.658,79	38,72%
Zone Markets (100101)	13.396.082,06	10.641.041,68	925.064,83	1.829.975,55	8.711.551,94	65,03%
Barcelona Municipal Markets Institute (IMMB) (7201)	13.396.082,06	10.641.041,68	925.064,83	1.829.975,55	8.711.551,94	65,03%
Trading Companies (5)	188.102.473,60	174.960.557,34	58.837,68	13.083.078,57	113.392.268,79	60,28%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	115.837.209,26	33.926,58	4.426.231,49	102.891.052,65	85,53%
Outsourced municipal services (1002)	37.241.176,21	32.781.018,14	33.926,58	4.426.231,49	36.138.423,00	97,04%
Parc Fòrum and Parc Montjuïc (100202)	4.207.943,06	3.703.982,31	3.833,42	500.127,33	1.531.530,00	36,40%
Barcelona de Serveis Municipals, SA (BSM) (5501)	4.207.943,06	3.703.982,31	3.833,42	500.127,33	1.531.530,00	36,40%
Parc Güell (100204)	6.781.796,44	5.969.580,31	6.178,19	806.037,94	14.915.039,00	219,93%
Barcelona de Serveis Municipals, SA (BSM) (5501)	6.781.796,44	5.969.580,31	6.178,19	806.037,94	14.915.039,00	219,93%
The Olympic Ring (100203)	9.187.004,11	8.086.730,31	8.369,33	1.091.904,47	7.633.772,00	83,09%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.187.004,11	8.086.730,31	8.369,33	1.091.904,47	7.633.772,00	83,09%
Zoo (100201)	17.064.432,61	15.020.725,23	15.545,64	2.028.161,74	12.058.082,00	70,66%
Barcelona de Serveis Municipals, SA (BSM) (5501)	17.064.432,61	15.020.725,23	15.545,64	2.028.161,74	12.058.082,00	70,66%
Portfolio companies (1003)	83.056.191,12	83.056.191,12	0,00	0,00	66.752.629,65	80,37%
Cementiris, SA (100301)	14.980.220,17	14.980.220,17	0,00	0,00	4.929.553,00	32,91%
Barcelona de Serveis Municipals, SA (BSM) (5501)	14.980.220,17	14.980.220,17	0,00	0,00	4.929.553,00	32,91%
Mercabarna, SA (100303)	13.305.650,94	13.305.650,94	0,00	0,00	16.464.964,10	123,74%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.305.650,94	13.305.650,94	0,00	0,00	16.464.964,10	123,74%
Parc d'Atraccions del Tibidabo, SA (100302)	13.771.248,73	13.771.248,73	0,00	0,00	15.051.182,00	109,29%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.771.248,73	13.771.248,73	0,00	0,00	15.051.182,00	109,29%
Tractament i Selecció de Residus, SA (TERSA) (100304)	40.999.071,28	40.999.071,28	0,00	0,00	30.306.930,55	73,92%
Barcelona de Serveis Municipals, SA (BSM) (5501)	40.999.071,28	40.999.071,28	0,00	0,00	30.306.930,55	73,92%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	59.123.348,08	24.911,10	8.656.847,08	10.501.216,14	15,49%
Entrepreneurship, enterprise and training (1005)	22.000.694,61	19.183.728,15	8.082,89	2.808.883,57	10.030.273,41	45,59%
Amounts not assignable	0,00	0,00	0,00	0,00	7.329.579,92	
Barcelona Activa, SA (BASA) (9501)	0,00	0,00	0,00	0,00	7.329.579,92	
Business (100502)	8.073.703,98	7.039.947,83	2.966,22	1.030.789,93	983.544,05	12,18%
Barcelona Activa, SA (BASA) (9501)	8.073.703,98	7.039.947,83	2.966,22	1.030.789,93	983.544,05	12,18%
Entrepreneurship (100501)	7.821.048,19	6.819.642,06	2.873,40	998.532,73	880.742,38	11,26%
Barcelona Activa, SA (BASA) (9501)	7.821.048,19	6.819.642,06	2.873,40	998.532,73	880.742,38	11,26%
Training (100503)	6.105.942,45	5.324.138,27	2.243,28	779.560,91	836.407,06	13,70%
Barcelona Activa, SA (BASA) (9501)	6.105.942,45	5.324.138,27	2.243,28	779.560,91	836.407,06	13,70%
Local socioeconomic development (1007)	3.934.666,66	3.430.872,39	1.445,57	502.348,71	0,00	
Local development (100701)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Barcelona Activa, SA (BASA) (9501)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Socioeconomic innovation (100702)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Barcelona Activa, SA (BASA) (9501)	1.967.333,33	1.715.436,19	722,78	251.174,35	0,00	
Promoting employment strategies (1004)	18.577.394,79	16.198.747,25	6.825,20	2.371.822,34	0,00	
Comprehensive projects (100401)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Cross-departmental programmes (100402)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Orientation and training (100403)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	5.399.582,42	2.275,07	790.607,45	0,00	
Promoting the city's economy (1006)	23.292.350,20	20.310.000,30	8.557,44	2.973.792,46	470.942,73	2,02%
Promoting the city's economy (100602)	17.562.926,43	15.314.171,30	6.452,49	2.242.302,63	454.492,11	2,59%
Barcelona Activa, SA (BASA) (9501)	17.562.926,43	15.314.171,30	6.452,49	2.242.302,63	454.492,11	2,59%
Support for commerce and tourism (100603)	18.658,97	16.269,88	6,86	2.382,24	0,00	
Barcelona Activa, SA (BASA) (9501)	18.658,97	16.269,88	6,86	2.382,24	0,00	
Tourism and events (100601)	5.710.764,80	4.979.559,12	2.098,09	729.107,59	16.450,62	0,29%
Barcelona Activa, SA (BASA) (9501)	5.710.764,80	4.979.559,12	2.098,09	729.107,59	16.450,62	0,29%
	225.595.485,20	204.008.822,74	3.218.428,34	225.595.485,20	126.960.225,16	56,28%

PROMOTING THE ECONOMY (1000)
FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
City Council (0)	11.510.774,74	0,00	0,00	11.510.774,74	100,00%
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	0,00	0,00	5.488.798,12	100,00%
Economic Policy and Local Development	5.488.798,12	0,00	0,00	5.488.798,12	100,00%
Consumption (1008)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Promoting consumerism, defending consumers, etc. (100801)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Promoting the city's economy (1006)	2.008.715,00	0,00	0,00	2.008.715,00	100,00%
Promoting the city's economy (100602)	2.008.715,00	0,00	0,00	2.008.715,00	100,00%
Time and quality of life (1009)	1.307.196,26	0,00	0,00	1.307.196,26	100,00%
Full-time family programmes (100901)	694.658,07	0,00	0,00	694.658,07	100,00%
Full-time youth programmes (100905)	184.432,95	0,00	0,00	184.432,95	100,00%
NUST companies network (100902)	161.157,90	0,00	0,00	161.157,90	100,00%
Strategic planning, studies and evaluation of programmes (100903)	235.912,87	0,00	0,00	235.912,87	100,00%
Time banks (100904)	31.034,48	0,00	0,00	31.034,48	100,00%
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	0,00	0,00	6.021.976,62	100,00%
Enterprise and Tourism	6.021.976,62	0,00	0,00	6.021.976,62	100,00%
Entrepreneurship, enterprise and training (1005)	68.627,65	0,00	0,00	68.627,65	100,00%
Business (100502)	30.345,56	0,00	0,00	30.345,56	100,00%
Entrepreneurship (100501)	19.141,05	0,00	0,00	19.141,05	100,00%
Training (100503)	19.141,05	0,00	0,00	19.141,05	100,00%
Promoting employment strategies (1004)	57.423,14	0,00	0,00	57.423,14	100,00%
Comprehensive projects (100401)	19.141,05	0,00	0,00	19.141,05	100,00%
Cross-departmental programmes (100402)	19.141,05	0,00	0,00	19.141,05	100,00%
Orientation and training (100403)	19.141,05	0,00	0,00	19.141,05	100,00%
Promoting the city's economy (1006)	5.895.925,83	0,00	0,00	5.895.925,83	100,00%
Promoting the city's economy (100602)	3.575.278,70	0,00	0,00	3.575.278,70	100,00%
Support for commerce and tourism (100603)	641.296,49	0,00	0,00	641.296,49	100,00%
Tourism and events (100601)	1.679.350,63	0,00	0,00	1.679.350,63	100,00%
Local Independent Bodies (2)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%

PROMOTING THE ECONOMY (1000)
FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%
Collection and waste management (0201)	4.297.590,15	914.339,61	0,00	3.383.250,54	78,72%
Municipal market waste (020102)	4.297.590,15	914.339,61	0,00	3.383.250,54	78,72%
Markets (1001)	21.684.646,72	12.377.324,61	276.292,15	9.031.029,96	41,65%
Processing files (100103)	4.831.487,91	2.507.333,21	96.072,82	2.228.081,88	46,12%
Speciality markets (100102)	3.457.076,74	1.338.658,79	0,00	2.118.417,95	61,28%
Zone Markets (100101)	13.396.082,06	8.531.332,61	180.219,33	4.684.530,12	34,97%
Trading Companies (5)	188.102.473,60	101.760.733,77	11.631.535,02	74.710.204,81	39,72%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	101.640.385,04	1.250.667,61	17.406.314,68	14,47%
Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	101.640.385,04	1.250.667,61	17.406.314,68	14,47%
Outsourced municipal services (1002)	37.241.176,21	36.138.423,00	0,00	1.102.753,21	2,96%
Parc Fòrum and Parc Montjuic (100202)	4.207.943,06	1.531.530,00	0,00	2.676.413,06	63,60%
Parc Güell (100204)	6.781.796,44	14.915.039,00	0,00	0,00	0,00%
The Olympic Ring (100203)	9.187.004,11	7.633.772,00	0,00	1.553.232,11	16,91%
Zoo (100201)	17.064.432,61	12.058.082,00	0,00	5.006.350,61	29,34%
Portfolio companies (1003)	83.056.191,12	65.501.962,04	1.250.667,61	16.303.561,47	19,63%
Cementiris, SA (100301)	14.980.220,17	4.778.721,98	150.831,02	10.050.667,17	67,09%
Mercabarna, SA (100303)	13.305.650,94	16.464.964,10	0,00	0,00	0,00%
Parc d'Atraccions del Tibidabo, SA (100302)	13.771.248,73	15.051.182,00	0,00	0,00	0,00%
Tractament i Selecció de Residus, SA (TERSA) (100304)	40.999.071,28	29.207.093,96	1.099.836,59	10.692.140,73	26,08%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	120.348,73	10.380.867,41	57.303.890,12	84,51%
Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	120.348,73	10.380.867,41	57.303.890,12	84,51%
Entrepreneurship, enterprise and training (1005)	22.000.694,61	120.348,73	9.909.924,68	11.970.421,20	54,41%
Amounts not assignable	0,00	0,00	7.329.579,92	0,00	0,00%
Business (100502)	8.073.703,98	66.546,73	916.997,32	7.090.159,93	87,82%
Entrepreneurship (100501)	7.821.048,19	8.700,00	872.042,38	6.940.305,81	88,74%
Training (100503)	6.105.942,45	45.102,00	791.305,06	5.269.535,39	86,30%
Local socioeconomic development (1007)	3.934.666,66	0,00	0,00	3.934.666,66	100,00%
Local development (100701)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%
Socioeconomic innovation (100702)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
Promoting employment strategies (1004)	18.577.394,79	0,00	0,00	18.577.394,79	100,00%
Comprehensive projects (100401)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Cross-departmental programmes (100402)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Orientation and training (100403)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Promoting the city's economy (1006)	23.292.350,20	0,00	470.942,73	22.821.407,47	97,98%
Promoting the city's economy (100602)	17.562.926,43	0,00	454.492,11	17.108.434,32	97,41%
Support for commerce and tourism (100603)	18.658,97	0,00	0,00	18.658,97	100,00%
Tourism and events (100601)	5.710.764,80	0,00	16.450,62	5.694.314,18	99,71%
	225.595.485,20	115.052.397,99	11.907.827,17	98.635.260,04	43,72%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
City Council (0)	11.510.774,74	0,00	0,00	11.510.774,74	100,00%
Manager's Office for Economic Policy and Local Development (7001)	5.488.798,12	0,00	0,00	5.488.798,12	100,00%
Economic Policy and Local Development	5.488.798,12	0,00	0,00	5.488.798,12	100,00%
Consumption (1008)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Promoting consumerism, defending consumers, etc. (100801)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Consumption Department (7001.000101)	2.172.886,86	0,00	0,00	2.172.886,86	100,00%
Promoting the city's economy (1006)	2.008.715,00	0,00	0,00	2.008.715,00	100,00%
Promoting the city's economy (100602)	2.008.715,00	0,00	0,00	2.008.715,00	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	2.008.715,00	0,00	0,00	2.008.715,00	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	1.696.001,36	0,00	0,00	1.696.001,36	100,00%
Consumption Department (7001.000101)	312.713,64	0,00	0,00	312.713,64	100,00%
Time and quality of life (1009)	1.307.196,26	0,00	0,00	1.307.196,26	100,00%
Full-time family programmes (100901)	694.658,07	0,00	0,00	694.658,07	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	694.658,07	0,00	0,00	694.658,07	100,00%
Time and Care Economics Programmes Department (7001.000102)	694.658,07	0,00	0,00	694.658,07	100,00%
Full-time youth programmes (100905)	184.432,95	0,00	0,00	184.432,95	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	184.432,95	0,00	0,00	184.432,95	100,00%
Time and Care Economics Programmes Department (7001.000102)	184.432,95	0,00	0,00	184.432,95	100,00%
NUST companies network (100902)	161.157,90	0,00	0,00	161.157,90	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	161.157,90	0,00	0,00	161.157,90	100,00%
Time and Care Economics Programmes Department (7001.000102)	161.157,90	0,00	0,00	161.157,90	100,00%
Strategic planning, studies and evaluation of programmes (100903)	235.912,87	0,00	0,00	235.912,87	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	235.912,87	0,00	0,00	235.912,87	100,00%
Time and Care Economics Programmes Department (7001.000102)	235.912,87	0,00	0,00	235.912,87	100,00%
Time banks (100904)	31.034,48	0,00	0,00	31.034,48	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	31.034,48	0,00	0,00	31.034,48	100,00%
Time and Care Economics Programmes Department (7001.000102)	31.034,48	0,00	0,00	31.034,48	100,00%
Manager's Office for Enterprise and Tourism (9001)	6.021.976,62	0,00	0,00	6.021.976,62	100,00%
Enterprise and Tourism	6.021.976,62	0,00	0,00	6.021.976,62	100,00%
Entrepreneurship, enterprise and training (1005)	68.627,65	0,00	0,00	68.627,65	100,00%
Business (100502)	30.345,56	0,00	0,00	30.345,56	100,00%
Manager's Office for Enterprise and Tourism (9001)	11.204,51	0,00	0,00	11.204,51	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Entrepreneurship (100501)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Training (100503)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Promoting employment strategies (1004)	57.423,14	0,00	0,00	57.423,14	100,00%
Comprehensive projects (100401)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Cross-departmental programmes (100402)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Orientation and training (100403)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	19.141,05	0,00	0,00	19.141,05	100,00%
Promoting the city's economy (1006)	5.895.925,83	0,00	0,00	5.895.925,83	100,00%
Promoting the city's economy (100602)	3.575.278,70	0,00	0,00	3.575.278,70	100,00%
Manager's Office for Enterprise and Tourism (9001)	203.242,95	0,00	0,00	203.242,95	100,00%
Operational Management of City Promotion (9001.0002)	3.372.035,75	0,00	0,00	3.372.035,75	100,00%
Operational Management of City Promotion (9001.0002)	3.372.035,75	0,00	0,00	3.372.035,75	100,00%
Support for commerce and tourism (100603)	641.296,49	0,00	0,00	641.296,49	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Commerce and Consumer Affairs Directorate (9001.0001)	641.296,49	0,00	0,00	641.296,49	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	641.296,49	0,00	0,00	641.296,49	100,00%
Tourism and events (100601)	1.679.350,63	0,00	0,00	1.679.350,63	100,00%
Operational Management of Tourism and Events (9001.0003)	1.679.350,63	0,00	0,00	1.679.350,63	100,00%
Operational Management of Tourism and Events (9001.0003)	1.679.350,63	0,00	0,00	1.679.350,63	100,00%
Local Independent Bodies (2)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%
·Generic processes Barcelona Municipal Markets Institute (IMMB)	25.982.236,87	13.291.664,22	276.292,15	12.414.280,50	47,78%
Collection and waste management (0201)	4.297.590,15	914.339,61	0,00	3.383.250,54	78,72%
Municipal market waste (020102)	4.297.590,15	914.339,61	0,00	3.383.250,54	78,72%
Barcelona Municipal Markets Institute (IMMB) (7201)	4.297.590,15	914.339,61	0,00	3.383.250,54	78,72%
Markets (1001)	21.684.646,72	12.377.324,61	276.292,15	9.031.029,96	41,65%
Processing files (100103)	4.831.487,91	2.507.333,21	96.072,82	2.228.081,88	46,12%
Barcelona Municipal Markets Institute (IMMB) (7201)	4.831.487,91	2.507.333,21	96.072,82	4.831.487,91	46,12%
Speciality markets (100102)	3.457.076,74	1.338.658,79	0,00	2.118.417,95	61,28%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.457.076,74	1.338.658,79	0,00	2.118.417,95	61,28%
Zone Markets (100101)	13.396.082,06	8.531.332,61	180.219,33	4.684.530,12	34,97%
Barcelona Municipal Markets Institute (IMMB) (7201)	13.396.082,06	8.531.332,61	180.219,33	13.396.082,06	34,97%
Trading Companies (5)	188.102.473,60	101.760.733,77	11.631.535,02	74.710.204,81	39,72%
Barcelona de Serveis Municipals, SA (BSM) (5501)	120.297.367,33	101.640.385,04	1.250.667,61	17.406.314,68	14,47%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	120.297.367,33	101.640.385,04	1.250.667,61	17.406.314,68	14,47%
Outsourced municipal services (1002)	37.241.176,21	36.138.423,00	0,00	1.102.753,21	2,96%
Parc Fòrum and Parc Montjuic (100202)	4.207.943,06	1.531.530,00	0,00	2.676.413,06	63,60%
Barcelona de Serveis Municipals, SA (BSM) (5501)	4.207.943,06	1.531.530,00	0,00	2.676.413,06	63,60%
Parc Güell (100204)	6.781.796,44	14.915.039,00	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	6.781.796,44	14.915.039,00	0,00	0,00	0,00%
The Olympic Ring (100203)	9.187.004,11	7.633.772,00	0,00	1.553.232,11	16,91%
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.187.004,11	7.633.772,00	0,00	1.553.232,11	16,91%
Zoo (100201)	17.064.432,61	12.058.082,00	0,00	5.006.350,61	29,34%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Barcelona de Serveis Municipals, SA (BSM) (5501)	17.064.432,61	12.058.082,00	0,00	5.006.350,61	29,34%
Portfolio companies (1003)	83.056.191,12	65.501.962,04	1.250.667,61	16.303.561,47	19,63%
Cementiris, SA (100301)	14.980.220,17	4.778.721,98	150.831,02	10.050.667,17	67,09%
Barcelona de Serveis Municipals, SA (BSM) (5501)	14.980.220,17	4.778.721,98	150.831,02	14.980.220,17	67,09%
Mercabarna, SA (100303)	13.305.650,94	16.464.964,10	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.305.650,94	16.464.964,10	0,00	0,00	0,00%
Parc d'Atraccions del Tibidabo, SA (100302)	13.771.248,73	15.051.182,00	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.771.248,73	15.051.182,00	0,00	0,00	0,00%
Tractament i Selecció de Residus, SA (TERSA) (100304)	40.999.071,28	29.207.093,96	1.099.836,59	10.692.140,73	26,08%
Barcelona de Serveis Municipals, SA (BSM) (5501)	40.999.071,28	29.207.093,96	1.099.836,59	40.999.071,28	26,08%
Barcelona Activa, SA (BASA) (9501)	67.805.106,26	120.348,73	10.380.867,41	57.303.890,12	84,51%
-Generic processes Barcelona Activa, SA (BASA)	67.805.106,26	120.348,73	10.380.867,41	57.303.890,12	84,51%
Entrepreneurship, enterprise and training (1005)	22.000.694,61	120.348,73	9.909.924,68	11.970.421,20	54,41%
Amounts not assignable	0,00	0,00	7.329.579,92	0,00	0,00%
Barcelona Activa, SA (BASA) (9501)	0,00	0,00	7.329.579,92	0,00	0,00%
Business (100502)	8.073.703,98	66.546,73	916.997,32	7.090.159,93	87,82%
Barcelona Activa, SA (BASA) (9501)	8.073.703,98	66.546,73	916.997,32	8.073.703,98	87,82%
Entrepreneurship (100501)	7.821.048,19	8.700,00	872.042,38	6.940.305,81	88,74%
Barcelona Activa, SA (BASA) (9501)	7.821.048,19	8.700,00	872.042,38	7.821.048,19	88,74%
Training (100503)	6.105.942,45	45.102,00	791.305,06	5.269.535,39	86,30%
Barcelona Activa, SA (BASA) (9501)	6.105.942,45	45.102,00	791.305,06	6.105.942,45	86,30%
Local socioeconomic development (1007)	3.934.666,66	0,00	0,00	3.934.666,66	100,00%
Local development (100701)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%
Barcelona Activa, SA (BASA) (9501)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%
Socioeconomic innovation (100702)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%
Barcelona Activa, SA (BASA) (9501)	1.967.333,33	0,00	0,00	1.967.333,33	100,00%
Promoting employment strategies (1004)	18.577.394,79	0,00	0,00	18.577.394,79	100,00%
Comprehensive projects (100401)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Cross-departmental programmes (100402)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Orientation and training (100403)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Barcelona Activa, SA (BASA) (9501)	6.192.464,93	0,00	0,00	6.192.464,93	100,00%
Promoting the city's economy (1006)	23.292.350,20	0,00	470.942,73	22.821.407,47	97,98%
Promoting the city's economy (100602)	17.562.926,43	0,00	454.492,11	17.108.434,32	97,41%
Barcelona Activa, SA (BASA) (9501)	17.562.926,43	0,00	454.492,11	17.562.926,43	97,41%
Support for commerce and tourism (100603)	18.658,97	0,00	0,00	18.658,97	100,00%
Barcelona Activa, SA (BASA) (9501)	18.658,97	0,00	0,00	18.658,97	100,00%
Tourism and events (100601)	5.710.764,80	0,00	16.450,62	5.694.314,18	99,71%
Barcelona Activa, SA (BASA) (9501)	5.710.764,80	0,00	16.450,62	5.710.764,80	99,71%
	225.595.485,20	115.052.397,99	11.907.827,17	98.635.260,04	43,72%

