

Cost Report 2017

CORPORATE REPORT

PROMOTING THE ECONOMY (1000)



PROMOTING THE ECONOMY (1000)

NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process vs City
Banking and Financial Services	9.181,95	0,00%	56.435,71	0,00%	16,27%	
Cleaning	6.810.782,50	2,71%	40.198.524,82	1,73%	16,94%	
Depreciation	22.957.549,31	9,15%	100.398.571,37	4,33%	22,87%	
External contracts	33.858.828,65	13,49%	649.010.805,90	28,00%	5,22%	
Financial expenses	1.104.511,97	0,44%	20.896.587,49	0,90%	5,29%	
Grants and Transfers	43.252.676,86	17,24%	448.395.917,78	19,34%	9,65%	
Human Resources	0,00	0,00%	163.128,83	0,01%	0,00%	
Human Resources: Company social contributions	18.609.771,93	7,42%	152.518.204,26	6,58%	12,20%	
Human Resources: Compensation	454.719,03	0,18%	472.868,81	0,02%	96,16%	
Human Resources: Compensation for the service	35.052,18	0,01%	359.354,08	0,02%	9,75%	
Human Resources: Other social costs	1.934.722,32	0,77%	7.469.278,69	0,32%	25,90%	
Human Resources: Transportation of personnel	54.702,53	0,02%	673.972,14	0,03%	8,12%	
Human Resources: Wages and salaries	61.740.702,59	24,60%	553.504.556,40	23,88%	11,15%	
Leases and rents	3.048.094,61	1,21%	36.814.513,57	1,59%	8,28%	
Maintenance, repairs and conservation	16.236.648,00	6,47%	76.093.073,01	3,28%	21,34%	
Notifications	543.853,17	0,22%	6.267.734,80	0,27%	8,68%	
Other expenses	24.330.150,01	9,70%	131.430.052,68	5,67%	18,51%	
Publicity and propaganda	4.446,76	0,00%	546.476,98	0,02%	0,81%	
Purchase of materials and perishable goods	3.998.602,82	1,59%	8.399.933,31	0,36%	47,60%	
Studies and technical works	2.899.395,72	1,16%	18.324.594,37	0,79%	15,82%	
Supplies: Electricity	5.416.504,03	2,16%	23.367.147,91	1,01%	23,18%	
Supplies: Gas	831.154,56	0,33%	4.209.583,63	0,18%	19,74%	
Supplies: Other	349.275,26	0,14%	22.774.067,40	0,98%	1,53%	
Supplies: Telephone and data	1.006.780,48	0,40%	6.245.043,25	0,27%	16,12%	

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Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process vs City
Supplies: Water	1.418.647,72	0,57%	6.153.142,32	0,27%	23,06%	
Taxes	34.749,78	0,01%	3.242.000,57	0,14%	1,07%	
Transports	0,00	0,00%	100.662,44	0,00%	0,00%	
	250.941.504,73	100,00%	2.318.086.232,53	100,00%		

PROMOTING THE ECONOMY (1000)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
City Council (0)	29.266.612,81	11,66%	8.737.252,07	5,51%	29,85%	20.529.360,74	22,21%	70,15%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	2,35%	1.041.769,95	0,66%	17,68%	4.850.403,22	5,25%	82,32%
Economic Policy and Local Development	5.892.173,17	2,35%	1.041.769,95	0,66%	17,68%	4.850.403,22	5,25%	82,32%
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	9,31%	7.695.482,11	4,85%	32,92%	15.678.957,52	16,96%	67,08%
Enterprise and Tourism	23.374.439,64	9,31%	7.695.482,11	4,85%	32,92%	15.678.957,52	16,96%	67,08%
Local Independent Bodies (2)	30.505.826,53	12,16%	30.505.826,53	19,24%	100,00%	0,00	0,00%	0,00%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	2,07%	5.198.779,69	3,28%	100,00%	0,00	0,00%	0,00%
-Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	2,07%	5.198.779,69	3,28%	100,00%	0,00	0,00%	0,00%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	10,08%	25.307.046,84	15,96%	100,00%	0,00	0,00%	0,00%
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	10,08%	25.307.046,84	15,96%	100,00%	0,00	0,00%	0,00%
Trading Companies (5)	191.169.065,40	76,18%	119.274.669,44	75,24%	62,39%	71.894.395,95	77,79%	37,61%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	47,41%	69.794.059,04	44,03%	58,66%	49.182.424,80	53,21%	41,34%
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	47,41%	69.794.059,04	44,03%	58,66%	49.182.424,80	53,21%	41,34%
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	28,77%	49.480.610,40	31,21%	68,54%	22.711.971,15	24,57%	31,46%
-Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	28,77%	49.480.610,40	31,21%	68,54%	22.711.971,15	24,57%	31,46%
	250.941.504,73	100,00%	158.517.748,04	100,00%	63,17%	92.423.756,70	100,00%	36,83%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

PROMOTING THE ECONOMY (1000)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

Type / Management / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
City Council (0)	29.266.612,81	18,06	8.737.252,07	5,39	20.529.360,74	12,67
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	3,64	1.041.769,95	0,64	4.850.403,22	2,99
Economic Policy and Local Development	5.892.173,17	3,64	1.041.769,95	0,64	4.850.403,22	2,99
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	14,42	7.695.482,11	4,75	15.678.957,52	9,67
Enterprise and Tourism	23.374.439,64	14,42	7.695.482,11	4,75	15.678.957,52	9,67
Local Independent Bodies (2)	30.505.826,53	18,82	30.505.826,53	18,82	0,00	0,00
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	3,21	5.198.779,69	3,21	0,00	0,00
-Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	3,21	5.198.779,69	3,21	0,00	0,00
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	15,61	25.307.046,84	15,61	0,00	0,00
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	15,61	25.307.046,84	15,61	0,00	0,00
Trading Companies (5)	191.169.065,40	117,95	119.274.669,44	73,59	71.894.395,95	44,36
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	73,41	69.794.059,04	43,06	49.182.424,80	30,34
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	73,41	69.794.059,04	43,06	49.182.424,80	30,34
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	44,54	49.480.610,40	30,53	22.711.971,15	14,01
-Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	44,54	49.480.610,40	30,53	22.711.971,15	14,01
	250.941.504,73	154,82	158.517.748,04	97,80	92.423.756,70	57,02

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

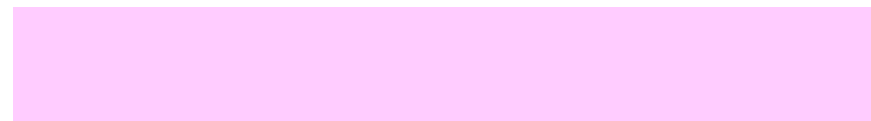
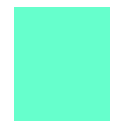
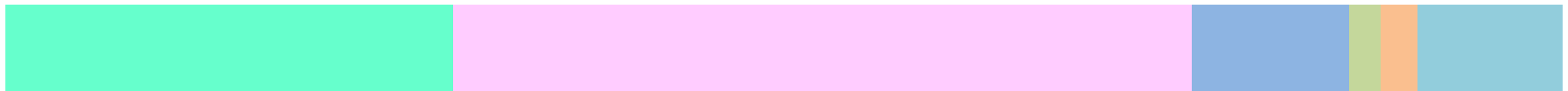
Population: 1.620.809

PROMOTING THE ECONOMY (1000)

COSTS AND INCOME BY SUBPROCESS

ALLOCATION OF COSTS

72.192.581,56	-Generic processes Barcelona Activa, SA (BASA)	118.976.483,84	-Generic processes Barcelona de Serveis Municipals, SA (BSM)
25.307.046,84	-Generic processes Barcelona Municipal Markets Institute (IMMB)	5.198.779,69	-Generic processes Municipal Institute of Social Services (IMSS).
5.892.173,17	Economic Policy and Local Development	23.374.439,64	Enterprise and Tourism



11.771.872,18	-Generic processes Barcelona Activa, SA (BASA)	107.439.972,00	-Generic processes Barcelona de Serveis Municipals, SA (BSM)
12.470.338,60	-Generic processes Barcelona Municipal Markets Institute (IMMB)	0,00	-Generic processes Municipal Institute of Social Services (IMSS).
0,00	Economic Policy and Local Development	3.778.296,62	Enterprise and Tourism

ALLOCATION OF INCOME

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Manager's Office / Subprocess	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	29.266.612,81	23.788.186,88	1.880.607,45	3.597.818,48	3.778.296,62	12,91%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Economic Policy and Local Development	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Enterprise and Tourism	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Local Independent Bodies (2)	30.505.826,53	16.619.586,41	10.188.047,47	3.698.192,65	12.470.338,60	40,88%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
·Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
·Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
Trading Companies (5)	191.169.065,40	175.868.224,29	3.007.686,42	12.293.154,68	119.211.844,18	62,36%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
·Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
	250.941.504,73	216.275.997,58	15.076.341,34	19.589.165,81	135.460.479,40	53,98%

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	29.266.612,81	23.788.186,88	1.880.607,45	3.597.818,48	3.778.296,62	12,91%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Economic Policy and Local Development	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Consumption (1008)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Promoting consumerism, defending consumers, etc. (100801)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Promoting the city's economy (1006)	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Promoting the city's economy (100602)	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Time and quality of life (1009)	502.560,63	208.518,06	218.702,06	75.340,51	0,00	
Full-time family programmes (100901)	97.493,27	40.451,05	42.426,68	14.615,53	0,00	
Full-time youth programmes (100905)	41,63	17,27	18,12	6,24	0,00	
NUST companies network (100902)	166.030,55	68.887,94	72.252,42	24.890,18	0,00	
Strategic planning, studies and evaluation of programmes (100903)	238.953,54	99.144,51	103.986,72	35.822,31	0,00	
Time banks (100904)	41,63	17,27	18,12	6,24	0,00	
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Enterprise and Tourism	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Promoting the city's economy (1006)	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Promoting the city's economy (100602)	15.678.957,52	13.220.944,09	637.196,08	1.820.817,35	0,00	
Support for commerce and tourism (100603)	2.893.581,42	2.145.691,44	411.854,68	336.035,30	0,00	
Tourism and events (100601)	4.801.900,69	4.159.954,56	84.295,27	557.650,86	3.778.296,62	78,68%
Local Independent Bodies (2)	30.505.826,53	16.619.586,41	10.188.047,47	3.698.192,65	12.470.338,60	40,88%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
-Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Promoting employment strategies (1004)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Comprehensive projects (100401)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
Collection and waste management (0201)	3.537.162,64	1.825.978,42	1.300.467,30	410.716,92	874.218,90	24,72%
Municipal market waste (020102)	3.537.162,64	1.825.978,42	1.300.467,30	410.716,92	874.218,90	24,72%
Markets (1001)	21.769.884,20	11.238.199,32	8.003.879,19	2.527.805,69	11.596.119,70	53,27%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Markets (100104)	18.081.081,56	9.333.940,26	6.647.660,18	2.099.481,12	9.274.748,70	51,30%
Processing files (100103)	3.688.802,64	1.904.259,06	1.356.219,00	428.324,57	2.321.371,00	62,93%
Trading Companies (5)	191.169.065,40	175.868.224,29	3.007.686,42	12.293.154,68	119.211.844,18	62,36%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
·Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
Entrepreneurship, enterprise and training (1005)	289.271,55	252.500,00	6.382,89	30.388,66	0,00	
Business (100502)	215.378,42	188.000,00	4.752,41	22.626,02	0,00	
Entrepreneurship (100501)	73.893,13	64.500,00	1.630,48	7.762,65	0,00	
Outsourced municipal services (1002)	42.787.611,15	37.348.545,68	944.125,10	4.494.940,36	36.351.529,00	84,96%
Parc Fòrum and Parc Montjuic (100202)	4.270.092,63	3.727.288,00	94.221,24	448.583,39	1.839.273,00	43,07%
Parc Güell (100204)	9.378.538,90	8.186.360,00	206.941,07	985.237,83	16.453.173,00	175,43%
The Olympic Ring (100203)	10.417.097,09	9.092.899,00	229.857,26	1.094.340,84	8.173.441,00	78,46%
Zoo (100201)	18.721.882,53	16.341.998,68	413.105,54	1.966.778,31	9.885.642,00	52,80%
Portfolio companies (1003)	75.573.490,34	75.573.490,34	0,00	0,00	71.088.443,00	94,07%
Cementiris, SA (100301)	15.414.291,03	15.414.291,03	0,00	0,00	4.736.119,00	30,73%
Mercabarna, SA (100303)	13.951.884,91	13.951.884,91	0,00	0,00	17.375.320,30	124,54%
Parc d'Atraccions del Tibidabo, SA (100302)	15.484.081,00	15.484.081,00	0,00	0,00	16.554.571,00	106,91%
Tractament i Selecció de Residus, SA (TERSA) (100304)	30.723.233,40	30.723.233,40	0,00	0,00	32.422.432,70	105,53%
Promoting employment strategies (1004)	326.110,81	284.656,33	7.195,76	34.258,72	0,00	
Comprehensive projects (100401)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Cross-departmental programmes (100402)	307.016,97	267.989,66	6.774,45	32.252,86	0,00	
Orientation and training (100403)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
·Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
Consumption (1008)	333.090,47	287.950,00	9.458,45	35.682,02	0,00	
Promoting consumerism, defending consumers, etc. (100801)	333.090,47	287.950,00	9.458,45	35.682,02	0,00	
Entrepreneurship, enterprise and training (1005)	23.390.768,04	20.220.847,60	664.204,94	2.505.715,50	1.833.882,29	7,84%
Business (100502)	7.443.952,43	6.435.146,87	211.378,69	797.426,87	933.189,89	12,54%
Entrepreneurship (100501)	12.811.591,28	11.075.362,49	363.798,32	1.372.430,47	526.686,57	4,11%
Training (100503)	3.135.224,33	2.710.338,25	89.027,92	335.858,15	374.005,83	11,93%
Local socioeconomic development (1007)	3.038.950,27	2.627.111,27	86.294,12	325.544,88	382.470,62	12,59%

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Local development (100701)	1.623.819,97	1.403.759,64	46.110,04	173.950,29	231.192,53	14,24%
Socioeconomic innovation (100702)	1.415.130,30	1.223.351,63	40.184,08	151.594,59	151.278,09	10,69%
Promoting employment strategies (1004)	38.240.742,58	33.058.351,34	1.085.885,25	4.096.505,99	9.555.519,27	24,99%
Comprehensive projects (100401)	20.755.456,61	17.942.673,98	589.372,56	2.223.410,07	6.297.379,88	30,34%
Cross-departmental programmes (100402)	3.950.785,69	3.415.374,62	112.186,63	423.224,45	1.576.152,31	39,89%
Orientation and training (100403)	13.534.500,28	11.700.302,75	384.326,07	1.449.871,46	1.681.987,08	12,43%
Promoting the city's economy (1006)	7.189.030,20	6.214.771,73	204.139,91	770.118,55	0,00	
Promoting the city's economy (100602)	2.456.427,44	2.123.532,02	69.752,79	263.142,63	0,00	
Support for commerce and tourism (100603)	2.160.981,92	1.868.125,32	61.363,31	231.493,29	0,00	
Tourism and events (100601)	2.571.620,84	2.223.114,39	73.023,82	275.482,63	0,00	
	250.941.504,73	216.275.997,58	15.076.341,34	19.589.165,81	135.460.479,40	53,98%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	29.266.612,81	23.788.186,88	1.880.607,45	3.597.818,48	3.778.296,62	12,91%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Economic Policy and Local Development	5.892.173,17	4.261.596,79	747.261,41	883.314,97	0,00	
Consumption (1008)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Promoting consumerism, defending consumers, etc. (100801)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Consumption Department (7001.000101)	1.041.728,32	586.585,80	298.973,62	156.168,90	0,00	
Promoting the city's economy (1006)	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Promoting the city's economy (100602)	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Department for Cooperative, Social and United Economic Services and Co	4.347.884,23	3.466.492,93	229.585,74	651.805,56	0,00	
Time and quality of life (1009)	502.560,63	208.518,06	218.702,06	75.340,51	0,00	
Full-time family programmes (100901)	97.493,27	40.451,05	42.426,68	14.615,53	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	97.493,27	40.451,05	42.426,68	14.615,53	0,00	
Time and Care Economics Programmes Department (7001.000102)	97.493,27	40.451,05	42.426,68	14.615,53	0,00	
Full-time youth programmes (100905)	41,63	17,27	18,12	6,24	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	41,63	17,27	18,12	6,24	0,00	
Time and Care Economics Programmes Department (7001.000102)	41,63	17,27	18,12	6,24	0,00	
NUST companies network (100902)	166.030,55	68.887,94	72.252,42	24.890,18	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	166.030,55	68.887,94	72.252,42	24.890,18	0,00	
Time and Care Economics Programmes Department (7001.000102)	166.030,55	68.887,94	72.252,42	24.890,18	0,00	
Strategic planning, studies and evaluation of programmes (100903)	238.953,54	99.144,51	103.986,72	35.822,31	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	238.953,54	99.144,51	103.986,72	35.822,31	0,00	
Time and Care Economics Programmes Department (7001.000102)	238.953,54	99.144,51	103.986,72	35.822,31	0,00	

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Time banks (100904)	41,63	17,27	18,12	6,24	0,00	
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	41,63	17,27	18,12	6,24	0,00	
Time and Care Economics Programmes Department (7001.000102)	41,63	17,27	18,12	6,24	0,00	
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Enterprise and Tourism	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Promoting the city's economy (1006)	23.374.439,64	19.526.590,09	1.133.346,04	2.714.503,51	3.778.296,62	16,16%
Promoting the city's economy (100602)	15.678.957,52	13.220.944,09	637.196,08	1.820.817,35	0,00	
Manager's Office for Enterprise and Tourism (9001)	14.415.087,62	12.487.994,52	253.050,58	1.674.042,52	0,00	
Operational Management of City Promotion (9001.0002)	1.263.869,90	732.949,57	384.145,51	146.774,82	0,00	
Operational Management of City Promotion (9001.0002)	1.263.869,90	732.949,57	384.145,51	146.774,82	0,00	
Support for commerce and tourism (100603)	2.893.581,42	2.145.691,44	411.854,68	336.035,30	0,00	
Manager's Office for Enterprise and Tourism (9001)	92.345,25	80.000,00	1.621,08	10.724,17	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	2.801.236,17	2.065.691,44	410.233,60	325.311,13	0,00	
Commerce and Consumer Affairs Directorate (9001.0001)	2.801.236,17	2.065.691,44	410.233,60	325.311,13	0,00	
Tourism and events (100601)	4.801.900,69	4.159.954,56	84.295,27	557.650,86	3.778.296,62	78,68%
Manager's Office for Enterprise and Tourism (9001)	4.801.900,69	4.159.954,56	84.295,27	557.650,86	0,00	
Operational Management of Tourism and Events (9001.0003)	0,00	0,00	0,00	0,00	3.778.296,62	
Operational Management of Tourism and Events (9001.0003)	0,00	0,00	0,00	0,00	3.778.296,62	
Local Independent Bodies (2)	30.505.826,53	16.619.586,41	10.188.047,47	3.698.192,65	12.470.338,60	40,88%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
·Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Promoting employment strategies (1004)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Comprehensive projects (100401)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Basic Territorial Social Services Directorate (2201.02)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Basic Social Services Department (2201.0202)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Basic Social Services Department (2201.0202)	5.198.779,69	3.555.408,67	883.700,99	759.670,03	0,00	
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
·Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	13.064.177,74	9.304.346,48	2.938.522,61	12.470.338,60	49,28%
Collection and waste management (0201)	3.537.162,64	1.825.978,42	1.300.467,30	410.716,92	874.218,90	24,72%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Municipal market waste (020102)	3.537.162,64	1.825.978,42	1.300.467,30	410.716,92	874.218,90	24,72%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.537.162,64	1.825.978,42	1.300.467,30	410.716,92	874.218,90	24,72%
Markets (1001)	21.769.884,20	11.238.199,32	8.003.879,19	2.527.805,69	11.596.119,70	53,27%
Markets (100104)	18.081.081,56	9.333.940,26	6.647.660,18	2.099.481,12	9.274.748,70	51,30%
Barcelona Municipal Markets Institute (IMMB) (7201)	18.081.081,56	9.333.940,26	6.647.660,18	2.099.481,12	9.274.748,70	51,30%
Processing files (100103)	3.688.802,64	1.904.259,06	1.356.219,00	428.324,57	2.321.371,00	62,93%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.688.802,64	1.904.259,06	1.356.219,00	428.324,57	2.321.371,00	62,93%
Trading Companies (5)	191.169.065,40	175.868.224,29	3.007.686,42	12.293.154,68	119.211.844,18	62,36%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	113.459.192,35	957.703,75	4.559.587,74	107.439.972,00	90,30%
Entrepreneurship, enterprise and training (1005)	289.271,55	252.500,00	6.382,89	30.388,66	0,00	
Business (100502)	215.378,42	188.000,00	4.752,41	22.626,02	0,00	
Barcelona de Serveis Municipals, SA (BSM) (5501)	215.378,42	188.000,00	4.752,41	22.626,02	0,00	
Entrepreneurship (100501)	73.893,13	64.500,00	1.630,48	7.762,65	0,00	
Barcelona de Serveis Municipals, SA (BSM) (5501)	73.893,13	64.500,00	1.630,48	7.762,65	0,00	
Outsourced municipal services (1002)	42.787.611,15	37.348.545,68	944.125,10	4.494.940,36	36.351.529,00	84,96%
Parc Fòrum and Parc Montjuic (100202)	4.270.092,63	3.727.288,00	94.221,24	448.583,39	1.839.273,00	43,07%
Barcelona de Serveis Municipals, SA (BSM) (5501)	4.270.092,63	3.727.288,00	94.221,24	448.583,39	1.839.273,00	43,07%
Parc Güell (100204)	9.378.538,90	8.186.360,00	206.941,07	985.237,83	16.453.173,00	175,43%
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.378.538,90	8.186.360,00	206.941,07	985.237,83	16.453.173,00	175,43%
The Olympic Ring (100203)	10.417.097,09	9.092.899,00	229.857,26	1.094.340,84	8.173.441,00	78,46%
Barcelona de Serveis Municipals, SA (BSM) (5501)	10.417.097,09	9.092.899,00	229.857,26	1.094.340,84	8.173.441,00	78,46%
Zoo (100201)	18.721.882,53	16.341.998,68	413.105,54	1.966.778,31	9.885.642,00	52,80%
Barcelona de Serveis Municipals, SA (BSM) (5501)	18.721.882,53	16.341.998,68	413.105,54	1.966.778,31	9.885.642,00	52,80%
Portfolio companies (1003)	75.573.490,34	75.573.490,34	0,00	0,00	71.088.443,00	94,07%
Cementiris, SA (100301)	15.414.291,03	15.414.291,03	0,00	0,00	4.736.119,00	30,73%
Barcelona de Serveis Municipals, SA (BSM) (5501)	15.414.291,03	15.414.291,03	0,00	0,00	4.736.119,00	30,73%
Mercabarna, SA (100303)	13.951.884,91	13.951.884,91	0,00	0,00	17.375.320,30	124,54%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.951.884,91	13.951.884,91	0,00	0,00	17.375.320,30	124,54%
Parc d'Atraccions del Tibidabo, SA (100302)	15.484.081,00	15.484.081,00	0,00	0,00	16.554.571,00	106,91%
Barcelona de Serveis Municipals, SA (BSM) (5501)	15.484.081,00	15.484.081,00	0,00	0,00	16.554.571,00	106,91%
Tractament i Selecció de Residus, SA (TERSA) (100304)	30.723.233,40	30.723.233,40	0,00	0,00	32.422.432,70	105,53%

PROMOTING THE ECONOMY (1000)
COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Barcelona de Serveis Municipals, SA (BSM) (5501)	30.723.233,40	30.723.233,40	0,00	0,00	32.422.432,70	105,53%
Promoting employment strategies (1004)	326.110,81	284.656,33	7.195,76	34.258,72	0,00	
Comprehensive projects (100401)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Cross-departmental programmes (100402)	307.016,97	267.989,66	6.774,45	32.252,86	0,00	
Barcelona de Serveis Municipals, SA (BSM) (5501)	307.016,97	267.989,66	6.774,45	32.252,86	0,00	
Orientation and training (100403)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.546,92	8.333,33	210,66	1.002,93	0,00	
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
·Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	62.409.031,95	2.049.982,67	7.733.566,94	11.771.872,18	16,31%
Consumption (1008)	333.090,47	287.950,00	9.458,45	35.682,02	0,00	
Promoting consumerism, defending consumers, etc. (100801)	333.090,47	287.950,00	9.458,45	35.682,02	0,00	
Barcelona Activa, SA (BASA) (9501)	333.090,47	287.950,00	9.458,45	35.682,02	0,00	
Entrepreneurship, enterprise and training (1005)	23.390.768,04	20.220.847,60	664.204,94	2.505.715,50	1.833.882,29	7,84%
Business (100502)	7.443.952,43	6.435.146,87	211.378,69	797.426,87	933.189,89	12,54%
Barcelona Activa, SA (BASA) (9501)	7.443.952,43	6.435.146,87	211.378,69	797.426,87	933.189,89	12,54%
Entrepreneurship (100501)	12.811.591,28	11.075.362,49	363.798,32	1.372.430,47	526.686,57	4,11%
Barcelona Activa, SA (BASA) (9501)	12.811.591,28	11.075.362,49	363.798,32	1.372.430,47	526.686,57	4,11%
Training (100503)	3.135.224,33	2.710.338,25	89.027,92	335.858,15	374.005,83	11,93%
Barcelona Activa, SA (BASA) (9501)	3.135.224,33	2.710.338,25	89.027,92	335.858,15	374.005,83	11,93%
Local socioeconomic development (1007)	3.038.950,27	2.627.111,27	86.294,12	325.544,88	382.470,62	12,59%
Local development (100701)	1.623.819,97	1.403.759,64	46.110,04	173.950,29	231.192,53	14,24%
Barcelona Activa, SA (BASA) (9501)	1.623.819,97	1.403.759,64	46.110,04	173.950,29	231.192,53	14,24%
Socioeconomic innovation (100702)	1.415.130,30	1.223.351,63	40.184,08	151.594,59	151.278,09	10,69%
Barcelona Activa, SA (BASA) (9501)	1.415.130,30	1.223.351,63	40.184,08	151.594,59	151.278,09	10,69%
Promoting employment strategies (1004)	38.240.742,58	33.058.351,34	1.085.885,25	4.096.505,99	9.555.519,27	24,99%
Comprehensive projects (100401)	20.755.456,61	17.942.673,98	589.372,56	2.223.410,07	6.297.379,88	30,34%
Barcelona Activa, SA (BASA) (9501)	20.755.456,61	17.942.673,98	589.372,56	2.223.410,07	6.297.379,88	30,34%
Cross-departmental programmes (100402)	3.950.785,69	3.415.374,62	112.186,63	423.224,45	1.576.152,31	39,89%
Barcelona Activa, SA (BASA) (9501)	3.950.785,69	3.415.374,62	112.186,63	423.224,45	1.576.152,31	39,89%
Orientation and training (100403)	13.534.500,28	11.700.302,75	384.326,07	1.449.871,46	1.681.987,08	12,43%
Barcelona Activa, SA (BASA) (9501)	13.534.500,28	11.700.302,75	384.326,07	1.449.871,46	1.681.987,08	12,43%
Promoting the city's economy (1006)	7.189.030,20	6.214.771,73	204.139,91	770.118,55	0,00	

PROMOTING THE ECONOMY (1000)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE, SUBPROCESS AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Promoting the city's economy (100602)	2.456.427,44	2.123.532,02	69.752,79	263.142,63	0,00	
Barcelona Activa, SA (BASA) (9501)	2.456.427,44	2.123.532,02	69.752,79	263.142,63	0,00	
Support for commerce and tourism (100603)	2.160.981,92	1.868.125,32	61.363,31	231.493,29	0,00	
Barcelona Activa, SA (BASA) (9501)	2.160.981,92	1.868.125,32	61.363,31	231.493,29	0,00	
Tourism and events (100601)	2.571.620,84	2.223.114,39	73.023,82	275.482,63	0,00	
Barcelona Activa, SA (BASA) (9501)	2.571.620,84	2.223.114,39	73.023,82	275.482,63	0,00	
	250.941.504,73	216.275.997,58	15.076.341,34	250.941.504,73	135.460.479,40	53,98%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
City Council (0)	29.266.612,81	0,00	3.778.296,62	25.488.316,19	87,09%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	0,00	0,00	5.892.173,17	100,00%
Economic Policy and Local Development	5.892.173,17	0,00	0,00	5.892.173,17	100,00%
Consumption (1008)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Promoting consumerism, defending consumers, etc. (100801)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Promoting the city's economy (1006)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Promoting the city's economy (100602)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Time and quality of life (1009)	502.560,63	0,00	0,00	502.560,63	100,00%
Full-time family programmes (100901)	97.493,27	0,00	0,00	97.493,27	100,00%
Full-time youth programmes (100905)	41,63	0,00	0,00	41,63	100,00%
NUST companies network (100902)	166.030,55	0,00	0,00	166.030,55	100,00%
Strategic planning, studies and evaluation of programmes (100903)	238.953,54	0,00	0,00	238.953,54	100,00%
Time banks (100904)	41,63	0,00	0,00	41,63	100,00%
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Enterprise and Tourism	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Promoting the city's economy (1006)	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Promoting the city's economy (100602)	15.678.957,52	0,00	0,00	15.678.957,52	100,00%
Support for commerce and tourism (100603)	2.893.581,42	0,00	0,00	2.893.581,42	100,00%
Tourism and events (100601)	4.801.900,69	0,00	3.778.296,62	1.023.604,07	21,32%
Local Independent Bodies (2)	30.505.826,53	12.254.681,40	215.657,20	18.035.487,93	59,12%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
-Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Promoting employment strategies (1004)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Comprehensive projects (100401)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	12.254.681,40	215.657,20	12.836.708,24	50,72%
-Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	12.254.681,40	215.657,20	12.836.708,24	50,72%
Collection and waste management (0201)	3.537.162,64	874.218,90	0,00	2.662.943,74	75,28%
Municipal market waste (020102)	3.537.162,64	874.218,90	0,00	2.662.943,74	75,28%

PROMOTING THE ECONOMY (1000)
FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
Markets (1001)	21.769.884,20	11.380.462,50	215.657,20	10.173.764,50	46,73%
Markets (100104)	18.081.081,56	9.178.350,59	96.398,11	8.806.332,86	48,70%
Processing files (100103)	3.688.802,64	2.202.111,91	119.259,09	1.367.431,64	37,07%
Trading Companies (5)	191.169.065,40	107.457.122,00	11.754.722,18	71.957.221,22	37,64%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	107.439.972,00	0,00	11.536.511,84	9,70%
-Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	107.439.972,00	0,00	11.536.511,84	9,70%
Entrepreneurship, enterprise and training (1005)	289.271,55	0,00	0,00	289.271,55	100,00%
Business (100502)	215.378,42	0,00	0,00	215.378,42	100,00%
Entrepreneurship (100501)	73.893,13	0,00	0,00	73.893,13	100,00%
Outsourced municipal services (1002)	42.787.611,15	36.351.529,00	0,00	6.436.082,15	15,04%
Parc Fòrum and Parc Montjuic (100202)	4.270.092,63	1.839.273,00	0,00	2.430.819,63	56,93%
Parc Güell (100204)	9.378.538,90	16.453.173,00	0,00	0,00	0,00%
The Olympic Ring (100203)	10.417.097,09	8.173.441,00	0,00	2.243.656,09	21,54%
Zoo (100201)	18.721.882,53	9.885.642,00	0,00	8.836.240,53	47,20%
Portfolio companies (1003)	75.573.490,34	71.088.443,00	0,00	4.485.047,34	5,93%
Cementiris, SA (100301)	15.414.291,03	4.736.119,00	0,00	10.678.172,03	69,27%
Mercabarna, SA (100303)	13.951.884,91	17.375.320,30	0,00	0,00	0,00%
Parc d'Atraccions del Tibidabo, SA (100302)	15.484.081,00	16.554.571,00	0,00	0,00	0,00%
Tractament i Selecció de Residus, SA (TERSA) (100304)	30.723.233,40	32.422.432,70	0,00	0,00	0,00%
Promoting employment strategies (1004)	326.110,81	0,00	0,00	326.110,81	100,00%
Comprehensive projects (100401)	9.546,92	0,00	0,00	9.546,92	100,00%
Cross-departmental programmes (100402)	307.016,97	0,00	0,00	307.016,97	100,00%
Orientation and training (100403)	9.546,92	0,00	0,00	9.546,92	100,00%
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	17.150,00	11.754.722,18	60.420.709,38	83,69%
-Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	17.150,00	11.754.722,18	60.420.709,38	83,69%
Consumption (1008)	333.090,47	0,00	0,00	333.090,47	100,00%
Promoting consumerism, defending consumers, etc. (100801)	333.090,47	0,00	0,00	333.090,47	100,00%
Entrepreneurship, enterprise and training (1005)	23.390.768,04	17.150,00	1.816.732,29	21.556.885,75	92,16%
Business (100502)	7.443.952,43	9.170,00	924.019,89	6.510.762,54	87,46%
Entrepreneurship (100501)	12.811.591,28	6.000,00	520.686,57	12.284.904,71	95,89%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGER'S OFFICE, SUBPROCESS AND ACTIVITY

Type / Manager's Office / Subprocess / Activity / Task	Cost	Income User	Income Others	City Council Theoretical contribution	
Training (100503)	3.135.224,33	1.980,00	372.025,83	2.761.218,50	88,07%
Local socioeconomic development (1007)	3.038.950,27	0,00	382.470,62	2.656.479,65	87,41%
Local development (100701)	1.623.819,97	0,00	231.192,53	1.392.627,44	85,76%
Socioeconomic innovation (100702)	1.415.130,30	0,00	151.278,09	1.263.852,21	89,31%
Promoting employment strategies (1004)	38.240.742,58	0,00	9.555.519,27	28.685.223,31	75,01%
Comprehensive projects (100401)	20.755.456,61	0,00	6.297.379,88	14.458.076,73	69,66%
Cross-departmental programmes (100402)	3.950.785,69	0,00	1.576.152,31	2.374.633,38	60,11%
Orientation and training (100403)	13.534.500,28	0,00	1.681.987,08	11.852.513,20	87,57%
Promoting the city's economy (1006)	7.189.030,20	0,00	0,00	7.189.030,20	100,00%
Promoting the city's economy (100602)	2.456.427,44	0,00	0,00	2.456.427,44	100,00%
Support for commerce and tourism (100603)	2.160.981,92	0,00	0,00	2.160.981,92	100,00%
Tourism and events (100601)	2.571.620,84	0,00	0,00	2.571.620,84	100,00%
	250.941.504,73	119.711.803,40	15.748.676,00	115.481.025,33	46,02%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
City Council (0)	29.266.612,81	0,00	3.778.296,62	25.488.316,19	87,09%
Manager's Office for Economic Policy and Local Development (7001)	5.892.173,17	0,00	0,00	5.892.173,17	100,00%
Economic Policy and Local Development	5.892.173,17	0,00	0,00	5.892.173,17	100,00%
Consumption (1008)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Promoting consumerism, defending consumers, etc. (100801)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Consumption Department (7001.000101)	1.041.728,32	0,00	0,00	1.041.728,32	100,00%
Promoting the city's economy (1006)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Promoting the city's economy (100602)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	4.347.884,23	0,00	0,00	4.347.884,23	100,00%
Time and quality of life (1009)	502.560,63	0,00	0,00	502.560,63	100,00%
Full-time family programmes (100901)	97.493,27	0,00	0,00	97.493,27	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	97.493,27	0,00	0,00	97.493,27	100,00%
Time and Care Economics Programmes Department (7001.000102)	97.493,27	0,00	0,00	97.493,27	100,00%
Full-time youth programmes (100905)	41,63	0,00	0,00	41,63	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	41,63	0,00	0,00	41,63	100,00%
Time and Care Economics Programmes Department (7001.000102)	41,63	0,00	0,00	41,63	100,00%
NUST companies network (100902)	166.030,55	0,00	0,00	166.030,55	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	166.030,55	0,00	0,00	166.030,55	100,00%
Time and Care Economics Programmes Department (7001.000102)	166.030,55	0,00	0,00	166.030,55	100,00%
Strategic planning, studies and evaluation of programmes (100903)	238.953,54	0,00	0,00	238.953,54	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	238.953,54	0,00	0,00	238.953,54	100,00%
Time and Care Economics Programmes Department (7001.000102)	238.953,54	0,00	0,00	238.953,54	100,00%
Time banks (100904)	41,63	0,00	0,00	41,63	100,00%
Department for Cooperative, Social and United Economic Services and Consumption (7001.0001)	41,63	0,00	0,00	41,63	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Time and Care Economics Programmes Department (7001.000102)	41,63	0,00	0,00	41,63	100,00%
Manager's Office for Enterprise and Tourism (9001)	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Enterprise and Tourism	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Promoting the city's economy (1006)	23.374.439,64	0,00	3.778.296,62	19.596.143,02	83,84%
Promoting the city's economy (100602)	15.678.957,52	0,00	0,00	15.678.957,52	100,00%
Manager's Office for Enterprise and Tourism (9001)	14.415.087,62	0,00	0,00	14.415.087,62	100,00%
Operational Management of City Promotion (9001.0002)	1.263.869,90	0,00	0,00	1.263.869,90	100,00%
Operational Management of City Promotion (9001.0002)	1.263.869,90	0,00	0,00	1.263.869,90	100,00%
Support for commerce and tourism (100603)	2.893.581,42	0,00	0,00	2.893.581,42	100,00%
Manager's Office for Enterprise and Tourism (9001)	92.345,25	0,00	0,00	92.345,25	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	2.801.236,17	0,00	0,00	2.801.236,17	100,00%
Commerce and Consumer Affairs Directorate (9001.0001)	2.801.236,17	0,00	0,00	2.801.236,17	100,00%
Tourism and events (100601)	4.801.900,69	0,00	3.778.296,62	1.023.604,07	21,32%
Manager's Office for Enterprise and Tourism (9001)	4.801.900,69	0,00	0,00	4.801.900,69	100,00%
Operational Management of Tourism and Events (9001.0003)	0,00	0,00	3.778.296,62	0,00	0,00%
Operational Management of Tourism and Events (9001.0003)	0,00	0,00	3.778.296,62	0,00	0,00%
Local Independent Bodies (2)	30.505.826,53	12.254.681,40	215.657,20	18.035.487,93	59,12%
Municipal Institute of Social Services (IMSS). (2201)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Generic processes Municipal Institute of Social Services (IMSS).	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Promoting employment strategies (1004)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Comprehensive projects (100401)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Basic Territorial Social Services Directorate (2201.02)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Basic Social Services Department (2201.0202)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Basic Social Services Department (2201.0202)	5.198.779,69	0,00	0,00	5.198.779,69	100,00%
Barcelona Municipal Markets Institute (IMMB) (7201)	25.307.046,84	12.254.681,40	215.657,20	12.836.708,24	50,72%
Generic processes Barcelona Municipal Markets Institute (IMMB)	25.307.046,84	12.254.681,40	215.657,20	12.836.708,24	50,72%
Collection and waste management (0201)	3.537.162,64	874.218,90	0,00	2.662.943,74	75,28%
Municipal market waste (020102)	3.537.162,64	874.218,90	0,00	2.662.943,74	75,28%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.537.162,64	874.218,90	0,00	2.662.943,74	75,28%
Markets (1001)	21.769.884,20	11.380.462,50	215.657,20	10.173.764,50	46,73%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Markets (100104)	18.081.081,56	9.178.350,59	96.398,11	8.806.332,86	48,70%
Barcelona Municipal Markets Institute (IMMB) (7201)	18.081.081,56	9.178.350,59	96.398,11	18.081.081,56	48,70%
Processing files (100103)	3.688.802,64	2.202.111,91	119.259,09	1.367.431,64	37,07%
Barcelona Municipal Markets Institute (IMMB) (7201)	3.688.802,64	2.202.111,91	119.259,09	3.688.802,64	37,07%
Trading Companies (5)	191.169.065,40	107.457.122,00	11.754.722,18	71.957.221,22	37,64%
Barcelona de Serveis Municipals, SA (BSM) (5501)	118.976.483,84	107.439.972,00	0,00	11.536.511,84	9,70%
Generic processes Barcelona de Serveis Municipals, SA (BSM)	118.976.483,84	107.439.972,00	0,00	11.536.511,84	9,70%
Entrepreneurship, enterprise and training (1005)	289.271,55	0,00	0,00	289.271,55	100,00%
Business (100502)	215.378,42	0,00	0,00	215.378,42	100,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	215.378,42	0,00	0,00	215.378,42	100,00%
Entrepreneurship (100501)	73.893,13	0,00	0,00	73.893,13	100,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	73.893,13	0,00	0,00	73.893,13	100,00%
Outsourced municipal services (1002)	42.787.611,15	36.351.529,00	0,00	6.436.082,15	15,04%
Parc Fòrum and Parc Montjuic (100202)	4.270.092,63	1.839.273,00	0,00	2.430.819,63	56,93%
Barcelona de Serveis Municipals, SA (BSM) (5501)	4.270.092,63	1.839.273,00	0,00	2.430.819,63	56,93%
Parc Güell (100204)	9.378.538,90	16.453.173,00	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.378.538,90	16.453.173,00	0,00	0,00	0,00%
The Olympic Ring (100203)	10.417.097,09	8.173.441,00	0,00	2.243.656,09	21,54%
Barcelona de Serveis Municipals, SA (BSM) (5501)	10.417.097,09	8.173.441,00	0,00	2.243.656,09	21,54%
Zoo (100201)	18.721.882,53	9.885.642,00	0,00	8.836.240,53	47,20%
Barcelona de Serveis Municipals, SA (BSM) (5501)	18.721.882,53	9.885.642,00	0,00	8.836.240,53	47,20%
Portfolio companies (1003)	75.573.490,34	71.088.443,00	0,00	4.485.047,34	5,93%
Cementiris, SA (100301)	15.414.291,03	4.736.119,00	0,00	10.678.172,03	69,27%
Barcelona de Serveis Municipals, SA (BSM) (5501)	15.414.291,03	4.736.119,00	0,00	10.678.172,03	69,27%
Mercabarna, SA (100303)	13.951.884,91	17.375.320,30	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	13.951.884,91	17.375.320,30	0,00	0,00	0,00%
Parc d'Atraccions del Tibidabo, SA (100302)	15.484.081,00	16.554.571,00	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	15.484.081,00	16.554.571,00	0,00	0,00	0,00%
Tractament i Selecció de Residus, SA (TERSA) (100304)	30.723.233,40	32.422.432,70	0,00	0,00	0,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	30.723.233,40	32.422.432,70	0,00	0,00	0,00%
Promoting employment strategies (1004)	326.110,81	0,00	0,00	326.110,81	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Comprehensive projects (100401)	9.546,92	0,00	0,00	9.546,92	100,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.546,92	0,00	0,00	9.546,92	100,00%
Cross-departmental programmes (100402)	307.016,97	0,00	0,00	307.016,97	100,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	307.016,97	0,00	0,00	307.016,97	100,00%
Orientation and training (100403)	9.546,92	0,00	0,00	9.546,92	100,00%
Barcelona de Serveis Municipals, SA (BSM) (5501)	9.546,92	0,00	0,00	9.546,92	100,00%
Barcelona Activa, SA (BASA) (9501)	72.192.581,56	17.150,00	11.754.722,18	60.420.709,38	83,69%
·Generic processes Barcelona Activa, SA (BASA)	72.192.581,56	17.150,00	11.754.722,18	60.420.709,38	83,69%
Consumption (1008)	333.090,47	0,00	0,00	333.090,47	100,00%
Promoting consumerism, defending consumers, etc. (100801)	333.090,47	0,00	0,00	333.090,47	100,00%
Barcelona Activa, SA (BASA) (9501)	333.090,47	0,00	0,00	333.090,47	100,00%
Entrepreneurship, enterprise and training (1005)	23.390.768,04	17.150,00	1.816.732,29	21.556.885,75	92,16%
Business (100502)	7.443.952,43	9.170,00	924.019,89	6.510.762,54	87,46%
Barcelona Activa, SA (BASA) (9501)	7.443.952,43	9.170,00	924.019,89	6.510.762,54	87,46%
Entrepreneurship (100501)	12.811.591,28	6.000,00	520.686,57	12.284.904,71	95,89%
Barcelona Activa, SA (BASA) (9501)	12.811.591,28	6.000,00	520.686,57	12.284.904,71	95,89%
Training (100503)	3.135.224,33	1.980,00	372.025,83	2.761.218,50	88,07%
Barcelona Activa, SA (BASA) (9501)	3.135.224,33	1.980,00	372.025,83	2.761.218,50	88,07%
Local socioeconomic development (1007)	3.038.950,27	0,00	382.470,62	2.656.479,65	87,41%
Local development (100701)	1.623.819,97	0,00	231.192,53	1.392.627,44	85,76%
Barcelona Activa, SA (BASA) (9501)	1.623.819,97	0,00	231.192,53	1.392.627,44	85,76%
Socioeconomic innovation (100702)	1.415.130,30	0,00	151.278,09	1.263.852,21	89,31%
Barcelona Activa, SA (BASA) (9501)	1.415.130,30	0,00	151.278,09	1.263.852,21	89,31%
Promoting employment strategies (1004)	38.240.742,58	0,00	9.555.519,27	28.685.223,31	75,01%
Comprehensive projects (100401)	20.755.456,61	0,00	6.297.379,88	14.458.076,73	69,66%
Barcelona Activa, SA (BASA) (9501)	20.755.456,61	0,00	6.297.379,88	14.458.076,73	69,66%
Cross-departmental programmes (100402)	3.950.785,69	0,00	1.576.152,31	2.374.633,38	60,11%
Barcelona Activa, SA (BASA) (9501)	3.950.785,69	0,00	1.576.152,31	2.374.633,38	60,11%
Orientation and training (100403)	13.534.500,28	0,00	1.681.987,08	11.852.513,20	87,57%
Barcelona Activa, SA (BASA) (9501)	13.534.500,28	0,00	1.681.987,08	11.852.513,20	87,57%
Promoting the city's economy (1006)	7.189.030,20	0,00	0,00	7.189.030,20	100,00%
Promoting the city's economy (100602)	2.456.427,44	0,00	0,00	2.456.427,44	100,00%

PROMOTING THE ECONOMY (1000)

FUNDING BY TYPE, MANAGEMENT OFFICE, SUBPROCESS, ACTIVITY AND ORGANISATION

Type / Management Office / Subprocess / Activity / Task / Organisation	Cost	Income User	Income Others	City Council Theoretical contribution	
Barcelona Activa, SA (BASA) (9501)	2.456.427,44	0,00	0,00	2.456.427,44	100,00%
Support for commerce and tourism (100603)	2.160.981,92	0,00	0,00	2.160.981,92	100,00%
Barcelona Activa, SA (BASA) (9501)	2.160.981,92	0,00	0,00	2.160.981,92	100,00%
Tourism and events (100601)	2.571.620,84	0,00	0,00	2.571.620,84	100,00%
Barcelona Activa, SA (BASA) (9501)	2.571.620,84	0,00	0,00	2.571.620,84	100,00%
	250.941.504,73	119.711.803,40	15.748.676,00	115.481.025,33	46,02%

