

Cost Report 2018

CORPORATE REPORT

HOUSING (1300)



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NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process % City
Banking and Financial Services	96.136,56	0,13%	142.138,29	0,01%	67,64%	
Cleaning	958.229,00	1,31%	41.837.178,00	1,72%	2,29%	
Depreciation	8.172.561,53	11,14%	101.873.833,62	4,18%	8,02%	
External contracts	1.980.099,38	2,70%	661.767.657,48	27,14%	0,30%	
Financial expenses	2.761.025,11	3,76%	15.259.758,21	0,63%	18,09%	
Grants and Transfers	12.196.764,50	16,63%	475.120.143,47	19,49%	2,57%	
Human Resources	0,00	0,00%	124.777,21	0,01%	0,00%	
Human Resources: Company social contributions	3.316.476,25	4,52%	162.322.490,47	6,66%	2,04%	
Human Resources: Compensation	0,00	0,00%	618.858,19	0,03%	0,00%	
Human Resources: Compensation for the service	8.924,21	0,01%	442.368,67	0,02%	2,02%	
Human Resources: Other social costs	81.584,94	0,11%	8.241.911,23	0,34%	0,99%	
Human Resources: Transportation of personnel	16.940,14	0,02%	824.519,88	0,03%	2,05%	
Human Resources: Wages and salaries	12.358.450,69	16,85%	596.611.675,46	24,47%	2,07%	
Leases and rents	1.642.137,46	2,24%	35.618.770,83	1,46%	4,61%	
Maintenance, repairs and conservation	6.106.512,61	8,33%	78.085.759,63	3,20%	7,82%	
Notifications	240.439,71	0,33%	7.995.481,36	0,33%	3,01%	
Other expenses	15.749.487,99	21,47%	126.554.231,18	5,19%	12,44%	
Publicity and propaganda	424.701,77	0,58%	16.690.489,54	0,68%	2,54%	
Purchase of materials and perishable goods	323.580,57	0,44%	16.329.597,25	0,67%	1,98%	
Studies and technical works	2.158.746,85	2,94%	19.661.695,65	0,81%	10,98%	
Supplies: Electricity	364.469,23	0,50%	24.365.824,52	1,00%	1,50%	
Supplies: Gas	18.646,73	0,03%	4.704.891,71	0,19%	0,40%	
Supplies: Other	610.083,85	0,83%	24.912.705,26	1,02%	2,45%	
Supplies: Telephone and data	444.260,95	0,61%	6.292.904,11	0,26%	7,06%	
Supplies: Water	35.646,56	0,05%	5.974.506,65	0,25%	0,60%	
Taxes	3.232.918,41	4,41%	4.218.980,60	0,17%	76,63%	
Transports	51.816,60	0,07%	1.340.719,63	0,05%	3,86%	
	73.350.641,60	100,00%	2.437.933.868,08	100,00%		

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COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
Publicly Owned Business Organisations (4)	60.478.054,90	82,45%	24.598.249,27	100,00%	40,67%	35.879.805,62	73,60%	59,33%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	60.478.054,90	82,45%	24.598.249,27	100,00%	40,67%	35.879.805,62	73,60%	59,33%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	60.478.054,90	82,45%	24.598.249,27	100,00%	40,67%	35.879.805,62	73,60%	59,33%
Trading Companies (5)	12.872.586,70	17,55%	0,00	0,00%	0,00%	12.872.586,70	26,40%	100,00%
Fomento de Ciudad (FOCISA) (5504)	12.872.586,70	17,55%	0,00	0,00%	0,00%	12.872.586,70	26,40%	100,00%
·Generic processes Fomento de Ciudad, SA (FOCISA)	12.872.586,70	17,55%	0,00	0,00%	0,00%	12.872.586,70	26,40%	100,00%
	73.350.641,60	100,00%	24.598.249,27	100,00%	33,54%	48.752.392,33	100,00%	66,46%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

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COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

Type / Management Office / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
Publicly Owned Business Organisations (4)	60.478.054,90	37,32	24.598.249,27	15,18	35.879.805,62	22,14
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	60.478.054,90	37,32	24.598.249,27	15,18	35.879.805,62	22,14
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	60.478.054,90	37,32	24.598.249,27	15,18	35.879.805,62	22,14
Trading Companies (5)	12.872.586,70	7,94	0,00	0,00	12.872.586,70	7,94
Fomento de Ciudad (FOCISA) (5504)	12.872.586,70	7,94	0,00	0,00	12.872.586,70	7,94
·Generic processes Fomento de Ciudad, SA (FOCISA)	12.872.586,70	7,94	0,00	0,00	12.872.586,70	7,94
	73.350.641,60	45,27	24.598.249,27	15,18	48.752.392,33	30,09

Population: 1.620.343

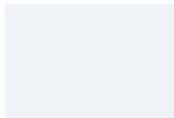
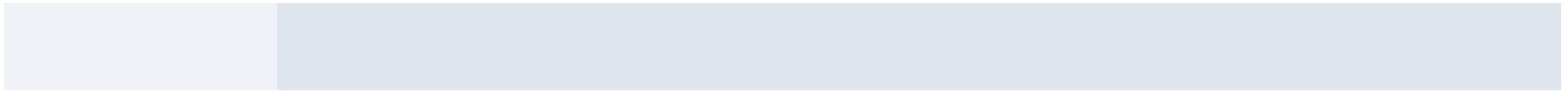
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COSTS AND INCOME BY SUBPROCESS

ALLOCATION OF COSTS

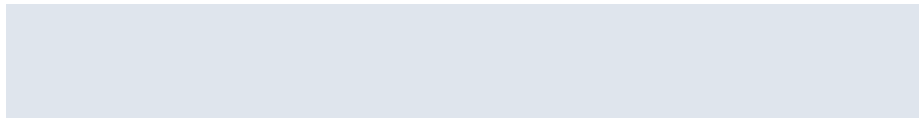
12.872.586,70  ·Generic processes Fomento de Ciudad, SA (FOCISA)

60.478.054,90  ·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)



6.119.570,14  ·Generic processes Fomento de Ciudad, SA (FOCISA)

33.552.485,26  ·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)



ALLOCATION OF INCOME

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COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Publicly Owned Business Organisations (4)	60.478.054,90	41.594.779,26	11.981.983,59	6.901.292,05	33.552.485,26	55,48%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	60.478.054,90	41.594.779,26	11.981.983,59	6.901.292,05	33.552.485,26	55,48%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	60.478.054,90	41.594.779,26	11.981.983,59	6.901.292,05	33.552.485,26	55,48%
Trading Companies (5)	12.872.586,70	6.831.676,66	4.171.738,28	1.869.171,77	6.119.570,14	47,54%
Fomento de Ciudad (FOCISA) (5504)	12.872.586,70	6.831.676,66	4.171.738,28	1.869.171,77	6.119.570,14	47,54%
·Generic processes Fomento de Ciudad, SA (FOCISA)	12.872.586,70	6.831.676,66	4.171.738,28	1.869.171,77	6.119.570,14	47,54%
	73.350.641,60	48.426.455,92	16.153.721,87	8.770.463,81	39.672.055,40	54,09%

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COSTS, REVENUE AND COVERAGE RATE BY ACTIVITY

Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Property management (1301)	73.350.641,60	48.426.455,92	16.153.721,87	8.770.463,81	39.672.055,40	54,09%
Housing services (130107)	15.063.651,41	10.360.274,59	2.984.428,39	1.718.948,43	0,00	
Other management assignments (130106)	12.656.492,70	6.716.992,30	4.101.706,70	1.837.793,70	6.031.306,90	47,65%
Property and legal management (130102)	36.095.899,63	24.791.612,17	7.178.581,01	4.125.706,45	26.512.075,22	73,45%
Property promoter (excluding investments) (130101)	9.534.597,86	6.557.576,86	1.889.005,78	1.088.015,22	7.128.673,28	74,77%
	73.350.641,60	48.426.455,92	16.153.721,87	8.770.463,81	39.672.055,40	54,09%

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FUNDING BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Income Users	Income Others	Net Cost	
Publicly Owned Business Organisations (4)	60.478.054,90	33.159.032,15	393.453,11	26.925.569,64	44,52%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	60.478.054,90	33.159.032,15	393.453,11	26.925.569,64	44,52%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	60.478.054,90	33.159.032,15	393.453,11	26.925.569,64	44,52%
Trading Companies (5)	12.872.586,70	88.263,24	6.031.306,90	6.753.016,56	52,46%
Fomento de Ciudad (FOCISA) (5504)	12.872.586,70	88.263,24	6.031.306,90	6.753.016,56	52,46%
·Generic processes Fomento de Ciudad, SA (FOCISA)	12.872.586,70	88.263,24	6.031.306,90	6.753.016,56	52,46%
	73.350.641,60	33.247.295,39	6.424.760,01	33.678.586,20	45,91%

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FINANCING BY ACTIVITY

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Property management (1301)	73.350.641,60	33.247.295,39	6.424.760,01	33.678.586,20	45,91%
Housing services (130107)	15.063.651,41	0,00	0,00	15.063.651,41	100,00%
Other management assignments (130106)	12.656.492,70	0,00	6.031.306,90	6.625.185,80	52,35%
Property and legal management (130102)	36.095.899,63	26.512.075,22	0,00	9.583.824,41	26,55%
Property promoter (excluding investments) (130101)	9.534.597,86	6.735.220,17	393.453,11	2.405.924,58	25,23%
	73.350.641,60	33.247.295,39	6.424.760,01	33.678.586,20	45,91%

