

Cost Report 2020

CORPORATE REPORT

SOCIAL RIGHTS (0300)





SOCIAL RIGHTS (0300)

NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process % Process vs City % City
Banking and Financial Services	0,00	0,00%	39.147,41	0,00%	0,00%
Cleaning	1.899.670,31	0,43%	45.146.280,18	1,74%	4,21%
Depreciation	6.647.406,08	1,52%	121.803.665,22	4,70%	5,46%
External contracts	164.424.203,52	37,63%	654.781.612,21	25,25%	25,11%
Financial expenses	2.593.763,02	0,59%	14.071.957,12	0,54%	18,43%
Grants and Transfers	97.856.431,77	22,40%	511.554.155,59	19,73%	19,13%
Human Resources	94,59	0,00%	75.037,31	0,00%	0,13%
Human Resources: Company social contributions	20.550.173,84	4,70%	189.664.297,80	7,32%	10,84%
Human Resources: Compensation	0,00	0,00%	817.486,57	0,03%	0,00%
Human Resources: Compensation for the service	16.123,75	0,00%	175.039,23	0,01%	9,21%
Human Resources: Other social costs	351.409,67	0,08%	7.511.035,06	0,29%	4,68%
Human Resources: Transportation of personnel	50.428,85	0,01%	294.452,46	0,01%	17,13%
Human Resources: Wages and salaries	71.429.706,75	16,35%	622.823.078,20	24,02%	11,47%
Leases and rents	4.759.172,62	1,09%	35.061.639,20	1,35%	13,57%
Maintenance, repairs and conservation	3.318.154,98	0,76%	72.694.008,49	2,80%	4,56%
Notifications	1.208.582,71	0,28%	6.656.866,29	0,26%	18,16%
Other expenses	53.637.039,62	12,28%	208.771.473,85	8,05%	25,69%
Publicity and propaganda	1.923.692,81	0,44%	13.355.696,01	0,52%	14,40%
Purchase of materials and perishable goods	326.585,39	0,07%	6.913.297,06	0,27%	4,72%
Studies and technical works	3.493.221,69	0,80%	15.548.217,15	0,60%	22,47%
Supplies: Electricity	1.087.675,54	0,25%	21.429.612,63	0,83%	5,08%
Supplies: Gas	71.412,52	0,02%	3.567.586,73	0,14%	2,00%
Supplies: Other	336.801,31	0,08%	24.895.923,12	0,96%	1,35%
Supplies: Telephone and data	679.614,93	0,16%	5.630.404,67	0,22%	12,07%
Supplies: Water	105.280,64	0,02%	5.341.287,75	0,21%	1,97%
Taxes	55.766,77	0,01%	3.030.411,46	0,12%	1,84%
Transports	125.944,97	0,03%	1.059.915,54	0,04%	11,88%
	436.948.358,66	100,00%	2.592.713.584,33	100,00%	



COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
City Council (0)	133.385.729,56	30,53%	118.554.009,24	33,48%	88,88%	14.831.720,33	17,90%	11,12%
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	126.613.697,53	28,98%	112.140.461,52	31,67%	88,57%	14.473.236,01	17,47%	11,43%
·Generic processes Social Rights	67.335.689,54	15,41%	60.677.962,19	17,14%	90,11%	6.657.727,35	8,04%	9,89%
Family Services and Social	11.297.163,73	2,59%	6.684.265,64	1,89%	59,17%	4.612.898,09	5,57%	40,83%
Social Equity and Health	47.980.844,27	10,98%	44.778.233,69	12,65%	93,33%	3.202.610,58	3,87%	6,67%
Area Manager's Office for Culture, Education, Science and Community (9000)	6.772.032,03	1,55%	6.413.547,71	1,81%	94,71%	358.484,32	0,43%	5,29%
·Generic processes Culture, Education, Science and Community	2.016.053,21	0,46%	1.917.479,94	0,54%	95,11%	98.573,26	0,12%	4,89%
Social Equity and Health	4.755.978,82	1,09%	4.496.067,77	1,27%	94,54%	259.911,05	0,31%	5,46%
Local Independent Bodies (2)	299.931.274,53	68,64%	231.955.391,61	65,51%	77,34%	67.975.882,92	82,05%	22,66%
Municipal Institute of Social Services (IMSS). (2201)	284.711.731,93	65,16%	221.065.322,64	62,43%	77,65%	63.646.409,29	76,82%	22,35%
·Generic processes Municipal Institute of Social Services (IMSS).	284.711.731,93	65,16%	221.065.322,64	62,43%	77,65%	63.646.409,29	76,82%	22,35%
Municipal Institute for People with Disabilities (IMPD) (2202)	15.219.542,60	3,48%	10.890.068,97	3,08%	71,55%	4.329.473,63	5,23%	28,45%
•Generic processes Municipal Institute for People with Disabilities (IMPD)	15.219.542,60	3,48%	10.890.068,97	3,08%	71,55%	4.329.473,63	5,23%	28,45%
Publicly Owned Business Organisations (4)	4.070,43	0,00%	4.070,43	0,00%	100,00%	0,00	0,00%	0,00%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	4.070,43	0,00%	4.070,43	0,00%	100,00%	0,00	0,00%	0,00%
•Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	4.070,43	0,00%	4.070,43	0,00%	100,00%	0,00	0,00%	0,00%
Trading Companies (5)	3.627.284,14	0,83%	3.585.657,71	1,01%	98,85%	41.626,44	0,05%	1,15%
Fomento de Ciudad (FOCISA) (5504)	3.627.284,14	0,83%	3.585.657,71	1,01%	98,85%	41.626,44	0,05%	1,15%
·Generic processes Fomento de Ciudad, SA (FOCISA)	3.627.284,14	0,83%	3.585.657,71	1,01%	98,85%	41.626,44	0,05%	1,15%
	436.948.358,66	100,00%	354.099.128,99	100,00%	81,04%	82.849.229,68	100,00%	18,96%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

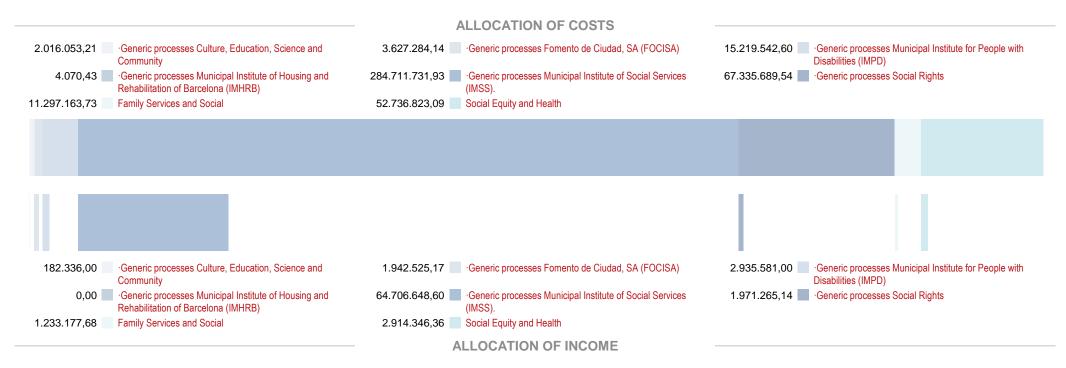


COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

Type / Management Office / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
City Council (0)	133.385.729,56	80,15	118.554.009,24	71,24	14.831.720,33	8,91
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	126.613.697,53	76,08	112.140.461,52	67,38	14.473.236,01	8,70
·Generic processes Social Rights	67.335.689,54	40,46	60.677.962,19	36,46	6.657.727,35	4,00
Family Services and Social	11.297.163,73	6,79	6.684.265,64	4,02	4.612.898,09	2,77
Social Equity and Health	47.980.844,27	28,83	44.778.233,69	26,91	3.202.610,58	1,92
Area Manager's Office for Culture, Education, Science and Community (9000)	6.772.032,03	4,07	6.413.547,71	3,85	358.484,32	0,22
·Generic processes Culture, Education, Science and Community	2.016.053,21	1,21	1.917.479,94	1,15	98.573,26	0,06
Social Equity and Health	4.755.978,82	2,86	4.496.067,77	2,70	259.911,05	0,16
Local Independent Bodies (2)	299.931.274,53	180,23	231.955.391,61	139,38	67.975.882,92	40,85
Municipal Institute of Social Services (IMSS). (2201)	284.711.731,93	171,08	221.065.322,64	132,84	63.646.409,29	38,24
·Generic processes Municipal Institute of Social Services (IMSS).	284.711.731,93	171,08	221.065.322,64	132,84	63.646.409,29	38,24
Municipal Institute for People with Disabilities (IMPD) (2202)	15.219.542,60	9,15	10.890.068,97	6,54	4.329.473,63	2,60
·Generic processes Municipal Institute for People with Disabilities (IMPD)	15.219.542,60	9,15	10.890.068,97	6,54	4.329.473,63	2,60
Publicly Owned Business Organisations (4)	4.070,43	0,00	4.070,43	0,00	0,00	0,00
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	4.070,43	0,00	4.070,43	0,00	0,00	0,00
 Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) 	4.070,43	0,00	4.070,43	0,00	0,00	0,00
Trading Companies (5)	3.627.284,14	2,18	3.585.657,71	2,15	41.626,44	0,03
Fomento de Ciudad (FOCISA) (5504)	3.627.284,14	2,18	3.585.657,71	2,15	41.626,44	0,03
·Generic processes Fomento de Ciudad, SA (FOCISA)	3.627.284,14	2,18	3.585.657,71	2,15	41.626,44	0,03
	436.948.358,66	262,56	354.099.128,99	212,78	82.849.229,68	49,78
					Populatio	n: 1.664.182



COSTS AND INCOME BY SUBPROCESS





COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	133.385.729,56	104.074.844,24	13.372.395,67	15.938.489,65	6.132.894,02	4,60%
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	126.613.697,53	100.608.176,15	10.918.345,49	15.087.175,89	5.639.091,05	4,45%
Generic processes Social Rights	67.335.689,54	57.659.238,03	1.652.790,48	8.023.661,04	1.971.265,14	2,93%
Family Services and Social	11.297.163,73	6.661.543,04	3.289.460,68	1.346.160,01	1.233.177,68	10,92%
Social Equity and Health	47.980.844,27	36.287.395,09	5.976.094,34	5.717.354,84	2.434.648,23	5,07%
Area Manager's Office for Culture, Education, Science and Community (9000)	6.772.032,03	3.466.668,09	2.454.050,18	851.313,76	493.802,97	7,29%
Generic processes Culture, Education, Science and Community	2.016.053,21	1.050.651,60	711.963,08	253.438,53	182.336,00	9,04%
Social Equity and Health	4.755.978,82	2.416.016,49	1.742.087,10	597.875,23	311.466,97	6,55%
Local Independent Bodies (2)	299.931.274,53	239.947.885,58	21.582.419,64	38.400.969,31	67.642.229,60	22,55%
Municipal Institute of Social Services (IMSS). (2201)	284.711.731,93	228.722.155,34	19.525.321,04	36.464.255,55	64.706.648,60	22,73%
·Generic processes Municipal Institute of Social Services (IMSS).	284.711.731,93	228.722.155,34	19.525.321,04	36.464.255,55	64.706.648,60	22,73%
Municipal Institute for People with Disabilities (IMPD) (2202)	15.219.542,60	11.225.730,24	2.057.098,60	1.936.713,76	2.935.581,00	19,29%
Generic processes Municipal Institute for People with Disabilities (IMPD)	15.219.542,60	11.225.730,24	2.057.098,60	1.936.713,76	2.935.581,00	19,29%
Publicly Owned Business Organisations (4)	4.070,43	3.409,78	175,17	485,48	0,00	
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	4.070,43	3.409,78	175,17	485,48	0,00	
 Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) 	4.070,43	3.409,78	175,17	485,48	0,00	
Trading Companies (5)	3.627.284,14	1.934.323,63	1.234.172,07	458.788,44	1.942.525,17	53,55%
Fomento de Ciudad (FOCISA) (5504)	3.627.284,14	1.934.323,63	1.234.172,07	458.788,44	1.942.525,17	53,55%
Generic processes Fomento de Ciudad, SA (FOCISA)	3.627.284,14	1.934.323,63	1.234.172,07	458.788,44	1.942.525,17	53,55%
City Council (Structural Finalists) (9)	0,00	0,00	0,00	0,00	168.231,16	
Manager's Office for Innovation and Digital Transition [FSM] (1904)	0,00	0,00	0,00	0,00	168.231,16	
Social Equity and Health	0,00	0,00	0,00	0,00	168.231,16	
	436.948.358,66	345.960.463,23	36.189.162,55	54.798.732,88	75.885.879,95	17,37%



Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Adolescence/Early adulthood (0308)	7.222.434,50	5.091.212,19	1.248.316,78	882.905,53	1.257.827,23	17,42%
Activities and coordination of youth centres and youth information points (PIJ) (030808)	2.074.061,30	1.217.503,02	596.658,43	259.899,85	883.444,59	42,59%
Information services and resources for organisations (030803)	446.092,99	257.066,46	135.246,47	53.780,05	0,00	
Night-time study rooms (030805)	399.058,77	316.975,81	33.907,46	48.175,50	70.644,80	17,70%
Orientation, training and resources for young people (CIAJ: Information and Guidance Centre for Young People) (030801)	417.407,52	334.058,43	32.987,17	50.361,92	0,00	
Promoting young people (030809)	1.303.996,16	889.365,52	254.709,58	159.921,05	285.003,93	21,86%
Services and resources for adolescents (CAAJ: Academic Guidance Centre for Young People) (030802)	420.627,56	335.734,28	34.147,66	50.745,62	0,00	
Strategic planning and evaluation of programmes (030807)	425.489,02	338.264,39	35.899,72	51.324,90	0,00	
Support for alternative leisure and culture and youth creation culture (030806)	450.132,29	349.008,76	46.862,16	54.261,37	1.396,41	0,31%
Training and guidance services for adolescents and families (SAIF) (030810)	622.892,23	510.024,02	38.020,91	74.847,29	0,00	
Youth employment and job placement programmes (030804)	662.676,67	543.211,48	39.877,21	79.587,97	0,00	
Assistance for individuals and families (0313)	138.120.114,35	110.936.201,80	9.495.907,37	17.688.005,18	35.921.462,75	26,01%
Basic social care services for individuals and families (031301)	7.925.459,77	6.232.037,98	678.381,25	1.015.040,55	0,00	
Economic provisions (031303)	7.918.923,04	6.226.606,43	678.113,25	1.014.203,36	0,00	
Home Care Service (SAD) (031302)	98.099.230,26	79.452.680,41	6.082.692,18	12.563.857,68	35.921.462,75	36,62%
Prevention services for social exclusion (031305)	7.930.681,32	6.236.541,38	678.477,20	1.015.662,74	0,00	
Services for covering basic needs (031304)	8.298.305,56	6.538.148,85	698.781,04	1.061.375,67	0,00	
Social action and social integration programmes (031306)	7.947.514,39	6.250.186,77	679.462,45	1.017.865,18	0,00	
Assistance for organisations (0314)	2.887.842,15	2.342.510,91	178.082,08	367.249,15	0,00	
Group and community-based prevention services (031401)	76.439,23	60.348,78	6.300,55	9.789,90	0,00	
Services and programs to combat loneliness (031404)	227.921,59	153.812,58	46.893,67	27.215,34	0,00	
Support services for groups (031402)	77.402,84	66.300,00	1.823,17	9.279,66	0,00	
Support services for various groups using the resources of the community environment (031403)	2.506.078,49	2.062.049,55	123.064,69	320.964,25	0,00	
Assistance for vulnerable people (0301)	110.285.654,57	89.741.620,05	6.651.618,46	13.892.416,06	2.976.966,96	2,70%
Coverage of food requirements (030105)	27.999.799,44	22.126.403,35	2.312.625,66	3.560.770,43	22.198,15	0,08%
Coverage of hygiene requirements (030106)	4.447.775,71	3.625.310,87	252.841,49	569.623,35	0,00	
Daycare (030104)	4.073.361,16	3.338.471,15	213.219,54	521.670,47	0,00	
Evictions warehouse (030107)	3.349.212,58	2.750.407,32	169.879,61	428.925,64	0,00	
Inclusion housing with socio-educational support (030102)	6.981.515,23	5.701.046,98	386.503,09	893.965,16	0,00	
Municipal inclusion support projects (030110)	4.081.984,65	3.345.840,86	213.433,77	522.710,02	76.662,64	1,88%
Organisations for the social inclusion of the homeless (030109)	3.349.212,58	2.750.407,32	169.879,61	428.925,64	0,00	



Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Support for personal peremptory needs (030108)	6.159.762,62	4.976.598,42	394.279,33	788.884,87	558.280,10	9,06%
Support in gaining access to housing (030103)	11.248.804,75	8.620.317,00	1.187.863,21	1.440.624,54	0,00	
Temporary residential care (030101)	38.594.225,85	32.506.816,76	1.351.093,14	4.736.315,95	19.271,56	0,05%
Citizens' rights (0310)	13.777.232,65	10.740.449,89	1.392.016,95	1.644.765,81	321.192,87	2,33%
Assistance for mediation and consultation of rights (031002)	991.130,39	683.898,75	186.701,32	120.530,32	152.961,71	15,43%
International networks (031003)	826.282,60	665.007,13	62.488,92	98.786,55	0,00	
Promoting education and awareness about citizens' rights and duties (031004)	11.959.819,67	9.391.544,00	1.142.826,72	1.425.448,95	0,00	
Coexistence and civic-mindedness (1103)	72.779,86	62.769,98	1.337,50	8.672,38	0,00	
Coexistence and civic-mindedness (110304)	72.779,86	62.769,98	1.337,50	8.672,38	0,00	
Community action (0307)	7.132.721,82	3.923.162,77	2.317.372,55	892.186,50	545.430,95	7,65%
Community action (030702)	1.908.533,49	989.180,53	679.103,76	240.249,20	545.430,95	28,58%
Community development plan (030701)	2.427.626,72	1.356.194,46	768.341,68	303.090,57	0,00	
Support for associations (030703)	2.796.561,61	1.577.787,77	869.927,11	348.846,73	0,00	
Elderly people (0303)	34.222.900,42	27.528.385,28	2.458.662,79	4.235.852,35	7.586.728,95	22,17%
Activities and coordination of municipal senior citizen centres and areas (030301)	268.119,30	177.205,67	58.447,25	32.466,38	0,00	
Agreements (030310)	311.217,27	203.317,73	70.297,64	37.601,90	0,00	
Assistance for mistreated senior citizens (030313)	241.070,99	160.817,73	51.009,94	29.243,33	0,00	
Assisted-living housing (030304)	5.786.097,69	4.723.829,86	322.849,09	739.418,74	0,00	
Daycare for senior citizens (030302)	241.070,99	160.817,73	51.009,94	29.243,33	240,50	0,10%
Emergency care for senior citizens (030305)	4.596.650,54	3.745.031,73	264.537,69	587.081,13	0,00	
Live and coexist programme (030309)	248.990,07	165.615,71	53.187,40	30.186,96	0,00	
Organisations for the promotion of senior citizens (030316)	508.908,38	391.817,73	55.932,06	61.158,59	0,00	
Organisations providing care for senior citizens (030315)	241.070,99	160.817,73	51.009,94	29.243,33	0,00	
Promoting active ageing (030312)	441.160,30	272.630,82	114.493,90	54.035,59	144.245,67	32,70%
Promoting senior citizens (030314)	609.841,67	379.688,40	156.626,28	73.526,98	1.104.169,60	181,06%
Residential care for senior citizens (030303)	9.326.132,60	7.988.670,32	225.651,07	1.111.811,21	6.298.290,21	67,53%
Senior citizen's travel card ("Targeta rosa") (030311)	1.562.426,29	961.396,23	414.335,20	186.694,85	39.782,97	2,55%
Subsidised travel (030308)	405.898,90	260.683,13	96.331,69	48.884,08	0,00	
Telephone helpline (030307)	9.193.173,45	7.615.227,08	421.933,76	1.156.012,62	0,00	
Temporary stays in homes (030306)	241.070,99	160.817,73	51.009,94	29.243,33	0,00	
Entities (0320)	114.113,09	98.418,39	2.097,09	13.597,61	0,00	
Promotion of the activity for the operation of the entities (032001)	114.113,09	98.418,39	2.097,09	13.597,61	0,00	
Family and children (0302)	19.953.930,60	14.648.971,85	2.801.160,36	2.503.798,39	4.902.559,16	24,57%



Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Activities and coordination of children's and adolescents' centres and children's play areas. (030204)	979.075,62	766.185,41	87.510,85	125.379,35	0,00	
Activities and coordination of open centres (030202)	979.075,62	766.185,41	87.510,85	125.379,35	15.100,46	1,54%
Care Team for Infants and Adolescents (EAIA) (030201)	1.082.375,86	807.605,10	136.348,84	138.421,91	4.550.033,70	420,37%
Collaborative families (030203)	1.095.000,24	858.201,98	96.571,95	140.226,31	0,00	
Holiday campaign (030205)	5.447.781,86	3.361.996,44	1.427.918,99	657.866,42	0,00	
Organisations for the promotion of children (030211)	2.128.749,03	1.660.204,90	205.095,80	263.448,33	0,00	
Organisations providing psychotherapy assistance to children at risk (030209)	1.112.473,84	870.185,41	99.824,20	142.464,23	0,00	
Organisations with open centres and day centres (030208)	3.920.732,84	3.101.949,02	316.653,79	502.130,04	0,00	
Organisations with projects to assist children at risk (030210)	979.075,62	766.185,41	87.510,85	125.379,35	0,00	
Promoting and getting involved with childhood (030207)	1.177.876,21	881.665,99	147.141,97	149.068,25	0,00	
Promoting childhood and adolescence (030206)	1.051.713,87	808.606,74	109.072,27	134.034,86	0,00	
Immigration (0306)	12.509.661,23	10.773.439,33	245.581,77	1.490.640,14	1.143.882,46	9,14%
Aawareness of migration programmes (030606)	97.836,58	84.178,45	2.000,02	11.658,12	1.353,63	1,38%
Assistance for Foreign Expatriates (030607)	3.949.896,23	3.401.326,75	77.903,35	470.666,13	504.679,78	12,78%
Assistance for refugees (030611)	4.684.035,78	4.031.281,69	94.608,55	558.145,55	465.462,00	9,94%
Immigration and education programme (030601)	86.202,40	74.194,55	1.736,05	10.271,80	15.000,00	17,40%
Immigration and participation programme (030608)	273.849,01	236.003,72	5.213,68	32.631,60	6.033,41	2,20%
Language courses (030609)	861.453,14	742.828,31	15.974,83	102.649,99	0,00	
Reception plan (030603)	663.805,62	572.356,31	12.350,82	79.098,49	150.000,00	22,60%
Reunification programme: new families (030604)	881.194,10	759.845,97	16.345,83	105.002,31	0,00	
Settlement and housing reports (030605)	696.258,56	599.816,68	13.476,33	82.965,55	0,00	
Social advancement of immigration (030610)	315.129,80	271.606,91	5.972,31	37.550,59	1.353,63	0,43%
Miscellany (0399)	4.765,67	4.110,22	87,58	567,87	0,00	
Amounts not allocated by the responsible Management (039901)	4.765,67	4.110,22	87,58	567,87	0,00	
People with disabilities: planning and evaluation services (0319)	235.045,83	181.189,23	23.946,60	29.910,00	0,00	
Accessibility plan (031901)	107.200,44	82.637,35	10.921,64	13.641,45	0,00	
Memories and Publications (031902)	127.845,39	98.551,88	13.024,96	16.268,55	0,00	
People with disabilities: service to support to lead an independent life (0316)	5.178.610,36	3.652.172,71	867.450,31	658.987,34	1.700.691,67	32,84%
Assistance in early care (031602)	1.977.053,69	1.381.311,99	344.158,11	251.583,58	887.422,52	44,89%
Personal assistant (031601)	2.910.052,78	2.057.148,02	482.595,40	370.309,37	813.269,15	27,95%
Residential care (031603)	291.503,89	213.712,70	40.696,80	37.094,39	0,00	
People with disabilities: specialised care and counselling services (0315)	2.244.868,80	1.672.774,53	286.430,74	285.663,53	162.500,00	7,24%
Enquiry management (031502)	180.053,54	132.009,52	25.131,89	22.912,13	0,00	



Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Job placement (031503)	1.937.320,57	1.447.289,56	243.503,54	246.527,48	162.500,00	8,39%
Management of transport cards and parking (031501)	127.494,69	93.475,45	17.795,31	16.223,92	0,00	
People with disabilities: support services (0317)	7.564.665,30	5.722.739,77	879.337,99	962.587,54	1.065.183,77	14,08%
Accessibility services (031703)	1.327.458,96	1.000.527,52	158.009,94	168.921,50	95.808,00	7,22%
Promotion services (031701)	3.990.002,45	2.989.915,43	492.381,66	507.705,36	20.395,58	0,51%
Specialist transport (031704)	2.247.203,90	1.732.296,83	228.946,39	285.960,68	948.980,19	42,23%
Public health (0311)	33.591.112,66	26.389.871,26	3.194.669,46	4.006.571,94	1.239.596,20	3,69%
Care programme and prevention for drug-dependency (031101)	6.796.819,69	5.381.940,25	604.653,55	810.225,89	0,00	
Municipal Staff Health Care Provision (PAMEM) (031107)	70.570,76	42.645,69	19.193,04	8.732,03	0,00	
Promoting and taking care of health (031102)	3.567.120,44	2.761.240,52	378.900,52	426.979,40	116.623,04	3,27%
Promoting health (031106)	13.070.061,31	10.361.701,45	1.150.597,10	1.557.762,76	0,00	
Promoting health and disease prevention (031104)	701.608,38	394.034,31	223.648,15	83.925,91	0,00	
Public health protection programme (031103)	6.696.542,11	5.302.340,25	595.924,96	798.276,90	0,00	
Research, innovation and evaluation (031105)	2.688.389,97	2.145.968,79	221.752,14	320.669,05	0,00	
Social emergencies (0304)	20.822.728,38	17.183.217,49	972.689,39	2.666.821,50	2.389.190,88	11,47%
Social emergencies (030401)	20.822.728,38	17.183.217,49	972.689,39	2.666.821,50	2.356.091,87	11,32%
Social interventions in public areas (0305)	5.837.617,36	4.527.826,32	576.039,80	733.751,23	0,00	
Assistance and support for homeless people (030501)	863.906,10	643.706,33	109.628,30	110.571,47	0,00	
Conflict management (030503)	2.085.765,84	1.697.515,90	132.082,75	256.167,19	0,00	
Identification and intervention with foreign minors (030504)	1.160.133,23	899.191,45	115.072,15	145.869,63	0,00	
Office of the Irregular Settlement Plan (OPAI) (030505)	863.906,10	643.706,33	109.628,30	110.571,47	0,00	
Social assistance for the travelling community (030502)	863.906,10	643.706,33	109.628,30	110.571,47	0,00	
Social Rights (0300)	0,00	0,00	0,00	0,00	14.149.585,61	
Social Rights (0300)	0,00	0,00	0,00	0,00	14.149.585,61	
Strategy and Innovation (0318)	966.818,67	720.375,44	130.255,65	116.187,59	0,00	
Memories and Publications (031801)	966.818,67	720.375,44	130.255,65	116.187,59	0,00	
Women (0312)	14.202.740,37	10.019.043,83	2.466.101,33	1.717.595,21	523.080,49	3,68%
Care for women and children against gender violence (031204)	1.237.353,11	891.709,44	195.664,65	149.979,02	2.538,39	0,21%
Care services for gender violence (031202)	6.653.583,60	4.386.251,63	1.471.959,73	795.372,24	297.590,22	4,47%
Care services for women engaged in prostitution and victims of sexual exploitation (031206)	2.505.425,55	1.973.207,63	231.136,52	301.081,41	0,00	
Execution of the Lesbian, Gay, Bisexual, Transgender and Intersex (LGBTI) Plan (031209)	933.635,05	788.639,05	31.207,76	113.788,24	50.000,00	5,36%
Information, awareness and prevention campaigns (031201)	636.881,16	535.453,52	23.000,33	78.427,31	0,00	



Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Prevention services against gender violence (031203)	317.439,22	262.653,74	14.422,58	40.362,90	0,00	
Promoting equality between men and women (031205)	315.967,58	261.877,77	13.902,28	40.187,54	0,00	
Social advancement of women (031208)	1.233.445,07	611.617,12	469.939,43	151.888,53	172.951,88	14,02%
Strategic planning, studies and evaluation of programmes (031207)	369.010,01	307.633,92	14.868,06	46.508,03	0,00	
	436.948.358,66	345.960.463,23	36.189.162,55	54.798.732,88	75.885.879,95	17,37%



FUNDING BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Income Users	Income Others	Net Cost	
City Council (0)	133.385.729,56	1.202.586,33	4.930.307,69	127.252.835,54	95,40%
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	126.613.697,53	1.200.047,94	4.439.043,11	120.974.606,48	95,55%
Generic processes Social Rights	67.335.689,54	1.198.651,53	772.613,61	65.364.424,40	97,07%
Family Services and Social	11.297.163,73	1.396,41	1.231.781,27	10.063.986,05	89,08%
Social Equity and Health	47.980.844,27	0,00	2.434.648,23	45.546.196,04	94,93%
Area Manager's Office for Culture, Education, Science and Community (9000)	6.772.032,03	2.538,39	491.264,58	6.278.229,06	92,71%
Generic processes Culture, Education, Science and Community	2.016.053,21	2.538,39	179.797,61	1.833.717,21	90,96%
Social Equity and Health	4.755.978,82	0,00	311.466,97	4.444.511,85	93,45%
Local Independent Bodies (2)	299.931.274,53	117.687,68	67.524.541,92	232.289.044,93	77,45%
Municipal Institute of Social Services (IMSS). (2201)	284.711.731,93	110.498,18	64.596.150,42	220.005.083,33	77,27%
Generic processes Municipal Institute of Social Services (IMSS).	284.711.731,93	110.498,18	64.596.150,42	220.005.083,33	77,27%
Municipal Institute for People with Disabilities (IMPD) (2202)	15.219.542,60	7.189,50	2.928.391,50	12.283.961,60	80,71%
Generic processes Municipal Institute for People with Disabilities (IMPD)	15.219.542,60	7.189,50	2.928.391,50	12.283.961,60	80,71%
Publicly Owned Business Organisations (4)	4.070,43	0,00	0,00	4.070,43	100,00%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	4.070,43	0,00	0,00	4.070,43	100,00%
Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	4.070,43	0,00	0,00	4.070,43	100,00%
Trading Companies (5)	3.627.284,14	0,00	1.942.525,17	1.684.758,97	46,45%
Fomento de Ciudad (FOCISA) (5504)	3.627.284,14	0,00	1.942.525,17	1.684.758,97	46,45%
Generic processes Fomento de Ciudad, SA (FOCISA)	3.627.284,14	0,00	1.942.525,17	1.684.758,97	46,45%
City Council (Structural Finalists) (9)	0,00	0,00	168.231,16	0,00	0,00%
Manager's Office for Innovation and Digital Transition [FSM] (1904)	0,00	0,00	168.231,16	0,00	0,00%
Social Equity and Health	0,00	0,00	168.231,16	0,00	0,00%
	436.948.358,66	1.320.274,01	74.565.605,94	361.062.478,71	82,63%



SOCIAL RIGHTS (0300)

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Adolescence/Early adulthood (0308)	7.222.434,50	1.396,41	1.256.430,82	5.964.607,27	82,58%
Activities and coordination of youth centres and youth information points (PIJ) (030808)	2.074.061,30	0,00	883.444,59	1.190.616,71	57,41%
Information services and resources for organisations (030803)	446.092,99	0,00	0,00	446.092,99	100,00%
Night-time study rooms (030805)	399.058,77	0,00	70.644,80	328.413,97	82,30%
Orientation, training and resources for young people (CIAJ: Information and Guidance Centre for Young People) (030801)	417.407,52	0,00	0,00	417.407,52	100,00%
Promoting young people (030809)	1.303.996,16	0,00	285.003,93	1.018.992,23	78,14%
Services and resources for adolescents (CAAJ: Academic Guidance Centre for Young People) (030802)	420.627,56	0,00	0,00	420.627,56	100,00%
Strategic planning and evaluation of programmes (030807)	425.489,02	0,00	0,00	425.489,02	100,00%
Support for alternative leisure and culture and youth creation culture (030806)	450.132,29	1.396,41	0,00	448.735,88	99,69%
Training and guidance services for adolescents and families (SAIF) (030810)	622.892,23	0,00	0,00	622.892,23	100,00%
Youth employment and job placement programmes (030804)	662.676,67	0,00	0,00	662.676,67	100,00%
Assistance for individuals and families (0313)	138.120.114,35	0,00	35.921.462,75	102.198.651,60	73,99%
Basic social care services for individuals and families (031301)	7.925.459,77	0,00	0,00	7.925.459,77	100,00%
Economic provisions (031303)	7.918.923,04	0,00	0,00	7.918.923,04	100,00%
Home Care Service (SAD) (031302)	98.099.230,26	0,00	35.921.462,75	62.177.767,51	63,38%
Prevention services for social exclusion (031305)	7.930.681,32	0,00	0,00	7.930.681,32	100,00%
Services for covering basic needs (031304)	8.298.305,56	0,00	0,00	8.298.305,56	100,00%
Social action and social integration programmes (031306)	7.947.514,39	0,00	0,00	7.947.514,39	100,00%
Assistance for organisations (0314)	2.887.842,15	0,00	0,00	2.887.842,15	100,00%
Group and community-based prevention services (031401)	76.439,23	0,00	0,00	76.439,23	100,00%
Services and programs to combat loneliness (031404)	227.921,59	0,00	0,00	227.921,59	100,00%
Support services for groups (031402)	77.402,84	0,00	0,00	77.402,84	100,00%
Support services for various groups using the resources of the community environment (031403)	2.506.078,49	0,00	0,00	2.506.078,49	100,00%
Assistance for vulnerable people (0301)	110.285.654,57	19.271,56	2.957.695,40	107.308.687,61	97,30%
Coverage of food requirements (030105)	27.999.799,44	0,00	22.198,15	27.977.601,29	99,92%
Coverage of hygiene requirements (030106)	4.447.775,71	0,00	0,00	4.447.775,71	100,00%
Daycare (030104)	4.073.361,16	0,00	0,00	4.073.361,16	100,00%
Evictions warehouse (030107)	3.349.212,58	0,00	0,00	3.349.212,58	100,00%
Inclusion housing with socio-educational support (030102)	6.981.515,23	0,00	0,00	6.981.515,23	100,00%
Municipal inclusion support projects (030110)	4.081.984,65	0,00	76.662,64	4.005.322,01	98,12%
Organisations for the social inclusion of the homeless (030109)	3.349.212,58	0,00	0,00	3.349.212,58	100,00%



SOCIAL RIGHTS (0300)

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Support for personal peremptory needs (030108)	6.159.762,62	0,00	558.280,10	5.601.482,52	90,94%
Support in gaining access to housing (030103)	11.248.804,75	0,00	0,00	11.248.804,75	100,00%
Temporary residential care (030101)	38.594.225,85	19.271,56	0,00	38.574.954,29	99,95%
Citizens' rights (0310)	13.777.232,65	0,00	321.192,87	13.456.039,78	97,67%
Assistance for mediation and consultation of rights (031002)	991.130,39	0,00	152.961,71	838.168,68	84,57%
International networks (031003)	826.282,60	0,00	0,00	826.282,60	100,00%
Promoting education and awareness about citizens' rights and duties (031004)	11.959.819,67	0,00	0,00	11.959.819,67	100,00%
Coexistence and civic-mindedness (1103)	72.779,86	0,00	0,00	72.779,86	100,00%
Coexistence and civic-mindedness (110304)	72.779,86	0,00	0,00	72.779,86	100,00%
Community action (0307)	7.132.721,82	0,00	545.430,95	6.587.290,87	92,35%
Community action (030702)	1.908.533,49	0,00	545.430,95	1.363.102,54	71,42%
Community development plan (030701)	2.427.626,72	0,00	0,00	2.427.626,72	100,00%
Support for associations (030703)	2.796.561,61	0,00	0,00	2.796.561,61	100,00%
Elderly people (0303)	34.222.900,42	75.479,40	7.511.249,55	26.636.171,47	77,83%
Activities and coordination of municipal senior citizen centres and areas (030301)	268.119,30	0,00	0,00	268.119,30	100,00%
Agreements (030310)	311.217,27	0,00	0,00	311.217,27	100,00%
Assistance for mistreated senior citizens (030313)	241.070,99	0,00	0,00	241.070,99	100,00%
Assisted-living housing (030304)	5.786.097,69	0,00	0,00	5.786.097,69	100,00%
Daycare for senior citizens (030302)	241.070,99	240,50	0,00	240.830,49	99,90%
Emergency care for senior citizens (030305)	4.596.650,54	0,00	0,00	4.596.650,54	100,00%
Live and coexist programme (030309)	248.990,07	0,00	0,00	248.990,07	100,00%
Organisations for the promotion of senior citizens (030316)	508.908,38	0,00	0,00	508.908,38	100,00%
Organisations providing care for senior citizens (030315)	241.070,99	0,00	0,00	241.070,99	100,00%
Promoting active ageing (030312)	441.160,30	75.085,30	69.160,37	296.914,63	67,30%
Promoting senior citizens (030314)	609.841,67	153,60	1.104.016,00	0,00	0,00%
Residential care for senior citizens (030303)	9.326.132,60	0,00	6.298.290,21	3.027.842,39	32,47%
Senior citizen's travel card ("Targeta rosa") (030311)	1.562.426,29	0,00	39.782,97	1.522.643,32	97,45%
Subsidised travel (030308)	405.898,90	0,00	0,00	405.898,90	100,00%
Telephone helpline (030307)	9.193.173,45	0,00	0,00	9.193.173,45	100,00%
Temporary stays in homes (030306)	241.070,99	0,00	0,00	241.070,99	100,00%
Entities (0320)	114.113,09	0,00	0,00	114.113,09	100,00%
Promotion of the activity for the operation of the entities (032001)	114.113,09	0,00	0,00	114.113,09	100,00%
Family and children (0302)	19.953.930,60	15.100,46	4.887.458,70	15.051.371,44	75,43%



SOCIAL RIGHTS (0300)

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Activities and coordination of children's and adolescents' centres and children's play areas. (030204)	979.075,62	0,00	0,00	979.075,62	100,00%
Activities and coordination of open centres (030202)	979.075,62	15.100,46	0,00	963.975,16	98,46%
Care Team for Infants and Adolescents (EAIA) (030201)	1.082.375,86	0,00	4.550.033,70	0,00	0,00%
Collaborative families (030203)	1.095.000,24	0,00	0,00	1.095.000,24	100,00%
Holiday campaign (030205)	5.447.781,86	0,00	0,00	5.447.781,86	100,00%
Organisations for the promotion of children (030211)	2.128.749,03	0,00	0,00	2.128.749,03	100,00%
Organisations providing psychotherapy assistance to children at risk (030209)	1.112.473,84	0,00	0,00	1.112.473,84	100,00%
Organisations with open centres and day centres (030208)	3.920.732,84	0,00	0,00	3.920.732,84	100,00%
Organisations with projects to assist children at risk (030210)	979.075,62	0,00	0,00	979.075,62	100,00%
Promoting and getting involved with childhood (030207)	1.177.876,21	0,00	0,00	1.177.876,21	100,00%
Promoting childhood and adolescence (030206)	1.051.713,87	0,00	0,00	1.051.713,87	100,00%
Immigration (0306)	12.509.661,23	0,00	1.143.882,46	11.365.778,77	90,86%
Aawareness of migration programmes (030606)	97.836,58	0,00	1.353,63	96.482,95	98,62%
Assistance for Foreign Expatriates (030607)	3.949.896,23	0,00	504.679,78	3.445.216,45	87,22%
Assistance for refugees (030611)	4.684.035,78	0,00	465.462,00	4.218.573,78	90,06%
Immigration and education programme (030601)	86.202,40	0,00	15.000,00	71.202,40	82,60%
Immigration and participation programme (030608)	273.849,01	0,00	6.033,41	267.815,59	97,80%
Language courses (030609)	861.453,14	0,00	0,00	861.453,14	100,00%
Reception plan (030603)	663.805,62	0,00	150.000,00	513.805,62	77,40%
Reunification programme: new families (030604)	881.194,10	0,00	0,00	881.194,10	100,00%
Settlement and housing reports (030605)	696.258,56	0,00	0,00	696.258,56	100,00%
Social advancement of immigration (030610)	315.129,80	0,00	1.353,63	313.776,17	99,57%
Miscellany (0399)	4.765,67	0,00	0,00	4.765,67	100,00%
Amounts not allocated by the responsible Management (039901)	4.765,67	0,00	0,00	4.765,67	100,00%
People with disabilities: planning and evaluation services (0319)	235.045,83	0,00	0,00	235.045,83	100,00%
Accessibility plan (031901)	107.200,44	0,00	0,00	107.200,44	100,00%
Memories and Publications (031902)	127.845,39	0,00	0,00	127.845,39	100,00%
People with disabilities: service to support to lead an independent life (0316)	5.178.610,36	0,00	1.700.691,67	3.477.918,69	67,16%
Assistance in early care (031602)	1.977.053,69	0,00	887.422,52	1.089.631,17	55,11%
Personal assistant (031601)	2.910.052,78	0,00	813.269,15	2.096.783,63	72,05%
Residential care (031603)	291.503,89	0,00	0,00	291.503,89	100,00%
People with disabilities: specialised care and counselling services (0315)	2.244.868,80	0,00	162.500,00	2.082.368,80	92,76%
Enquiry management (031502)	180.053,54	0,00	0,00	180.053,54	100,00%



SOCIAL RIGHTS (0300)

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Job placement (031503)	1.937.320,57	0,00	162.500,00	1.774.820,57	91,61%
Management of transport cards and parking (031501)	127.494,69	0,00	0,00	127.494,69	100,00%
People with disabilities: support services (0317)	7.564.665,30	7.189,50	1.057.994,27	6.499.481,53	85,92%
Accessibility services (031703)	1.327.458,96	0,00	95.808,00	1.231.650,96	92,78%
Promotion services (031701)	3.990.002,45	7.189,50	13.206,08	3.969.606,87	99,49%
Specialist transport (031704)	2.247.203,90	0,00	948.980,19	1.298.223,71	57,77%
Public health (0311)	33.591.112,66	0,00	1.239.596,20	32.351.516,46	96,31%
Care programme and prevention for drug-dependency (031101)	6.796.819,69	0,00	0,00	6.796.819,69	100,00%
Municipal Staff Health Care Provision (PAMEM) (031107)	70.570,76	0,00	0,00	70.570,76	100,00%
Promoting and taking care of health (031102)	3.567.120,44	0,00	116.623,04	3.450.497,40	96,73%
Promoting health (031106)	13.070.061,31	0,00	0,00	13.070.061,31	100,00%
Promoting health and disease prevention (031104)	701.608,38	0,00	0,00	701.608,38	100,00%
Public health protection programme (031103)	6.696.542,11	0,00	0,00	6.696.542,11	100,00%
Research, innovation and evaluation (031105)	2.688.389,97	0,00	0,00	2.688.389,97	100,00%
Social emergencies (0304)	20.822.728,38	0,00	2.389.190,88	18.433.537,50	88,53%
Social emergencies (030401)	20.822.728,38	0,00	2.356.091,87	18.466.636,51	88,68%
Social interventions in public areas (0305)	5.837.617,36	0,00	0,00	5.837.617,36	100,00%
Assistance and support for homeless people (030501)	863.906,10	0,00	0,00	863.906,10	100,00%
Conflict management (030503)	2.085.765,84	0,00	0,00	2.085.765,84	100,00%
Identification and intervention with foreign minors (030504)	1.160.133,23	0,00	0,00	1.160.133,23	100,00%
Office of the Irregular Settlement Plan (OPAI) (030505)	863.906,10	0,00	0,00	863.906,10	100,00%
Social assistance for the travelling community (030502)	863.906,10	0,00	0,00	863.906,10	100,00%
Social Rights (0300)	0,00	1.199.298,29	12.950.287,32	0,00	0,00%
Social Rights (0300)	0,00	1.199.298,29	12.950.287,32	0,00	0,00%
Strategy and Innovation (0318)	966.818,67	0,00	0,00	966.818,67	100,00%
Memories and Publications (031801)	966.818,67	0,00	0,00	966.818,67	100,00%
Women (0312)	14.202.740,37	2.538,39	520.542,10	13.679.659,88	96,32%
Care for women and children against gender violence (031204)	1.237.353,11	2.538,39	0,00	1.234.814,72	99,79%
Care services for gender violence (031202)	6.653.583,60	0,00	297.590,22	6.355.993,38	95,53%
Care services for women engaged in prostitution and victims of sexual exploitation (031206)	2.505.425,55	0,00	0,00	2.505.425,55	100,00%
Execution of the Lesbian, Gay, Bisexual, Transgender and Intersex (LGBTI) Plan (031209)	933.635,05	0,00	50.000,00	883.635,05	94,64%
Information, awareness and prevention campaigns (031201)	636.881,16	0,00	0,00	636.881,16	100,00%
Prevention services against gender violence (031203)	317.439,22	0,00	0,00	317.439,22	100,00%



Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Promoting equality between men and women (031205)	315.967,58	0,00	0,00	315.967,58	100,00%
Social advancement of women (031208)	1.233.445,07	0,00	172.951,88	1.060.493,19	85,98%
Strategic planning, studies and evaluation of programmes (031207)	369.010,01	0,00	0,00	369.010,01	100,00%
	436.948.358,66	1.320.274,01	74.565.605,94	361.062.478,71	82,63%

