PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

| Payment period | Days |
|----------------------------|------|
| Payment period average | 29,4 |
| Average weighted by amount | 30,5 |

| Payment period in days | Number of payment obligations documents | % of payment obligations | % of payment obligations | Amount payed (in thousands) | % of amount payed | % of amount payed |
|------------------------|--------------------------------------------------|--------------------------|--------------------------|-----------------------------|-------------------|-------------------|
| Until 30 | 4.497 | 62,8% | | 79.212.408 | 72,2% | |
| Between 31 and 40 | 1.736 | 24,3% | 87,1% | 17.742.101 | 16,2% | 88,4% |
| Between 41 and 50 | 513 | 7,2% | 94,2% | 7.901.572 | 7,2% | 95,6% |
| Between 51 and 60 | 185 | 2,6% | 96,8% | 2.063.558 | 1,9% | 97,4% |
| Between 61 and 70 | 93 | 1,3% | 98,1% | 1.050.891 | 1,0% | 98,4% |
| More than 70 | 134 | 1,9% | 1,2% | 1.777.827 | 1,6% | 100,0% |
| TOTAL | 7.158 | 100,0% | | 109.748.357 | 100,0% | |

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

| Sectors and districts | Averade period of the stage in days | | | | | | | | | |
|------------------------------------------------------------|-------------------------------------|-----------------------------|---------------------------------|-------------------------------|-----------------------|---------------------|-----------------------------|----------------------------|------------|------|
| | Registration / accounting entry | Accounting entry / approval | Approval / treasury limit | Treasury limit /payment order | Registration /payment | Number of documents | Amount payed (in thousands) | Outstanding invoices 31 /1 | Amount | Days |
| TOTAL CITY COUNCIL | 13 | 6 | 5 | 5 | 29 | 7.158 | 109.748.357 | 840 | 21.612.157 | 33,1 |
| Manager's Office for Resources | 16 | 9 | 5 | 5 | 36 | 1.299 | 8.160.210 | 120 | 1.096.796 | 47,3 |
| Manager's Office for Human Resources and Organisation | 15 | 10 | 5 | 5 | 34 | 137 | 313.344 | 44 | 294.242 | 34,2 |
| Municipal Manager's Office | 7 | 15 | 5 | 5 | 33 | 20 | 1.696.838 | 5 | 1.521.886 | 28,2 |
| Manager's Office for Social Rights | 16 | 4 | 3 | 5 | 29 | 432 | 2.847.145 | 115 | 1.451.683 | 31,0 |
| Manager's Office for Safety and Prevention | 13 | 9 | 5 | 5 | 31 | 472 | 5.061.936 | 21 | 270.300 | 39,1 |
| Manager's Office for Ecology, Urban Planning and Mobility | 14 | 4 | 6 | 5 | 30 | 310 | 1.833.230 | 28 | 289.897 | 28,0 |
| Co-Manager's Office for Environment and Urban Services | 14 | 4 | 5 | 6 | 30 | 313 | 39,280,526 | 68 | 9.443.503 | 51.3 |
| Co-Manager's Office Urban Planning | 15 | 4 | 5 | 5 | 30 | 51 | 713,610 | 7 | 32.067 | 36,7 |
| Co-Manager's Office Mobility and Infraestructure | 15 | 4 | 5 | 5 | 29 | 302 | 10.585.833 | 30 | 1.218.798 | 38,6 |
| Manager's Office for Presidency and Economy | 14 | 4 | 5 | 5 | 28 | 250 | 1.069.016 | 34 | 486,495 | 18.0 |
| Manager's Office for Economic Policy and Local Development | 16 | 3 | 6 | 5 | 30 | 171 | 586,174 | 17 | 102.498 | 34,1 |
| Central Services | 6 | 6 | 6 | 5 | 23 | 24 | 482,221 | 4 | 45.631 | 8.0 |
| Manager's Office for Tourism, Commerce and Markets | 9 | 5 | 6 | 5 | 26 | 62 | 750.067 | 7 | 160.814 | 17.9 |
| Manager's Office for Citizen Rights, Particip. and Transp. | 9 | 6 | 4 | 6 | 26 | 556 | 4.622.027 | 38 | 399.407 | 38,6 |
| District Ciutat vella | 13 | 4 | 6 | 5 | 28 | 302 | 5.376.787 | 30 | 761.662 | 30,1 |
| District Eixample | 13 | 4 | 7 | 5 | 29 | 298 | 4.656.562 | 31 | 249.883 | 27.3 |
| District Sants-Montiuïc | 14 | 4 | 4 | 5 | 28 | 252 | 3.810.764 | 54 | 442,777 | 19.2 |
| District Les Corts | 10 | 3 | 6 | 5 | 24 | 193 | 1.525.629 | 21 | 569.449 | 32,9 |
| District Sarrià-St.Gervasi | 13 | 6 | 5 | 5 | 29 | 278 | 3.088.917 | 27 | 542.026 | 15,8 |
| District Gràcia | 10 | 4 | 6 | 5 | 26 | 257 | 2.391.472 | 15 | 40.419 | 26.7 |
| District Horta-Guinardó | 14 | 3 | 5 | 5 | 28 | 278 | 2.552.853 | 31 | 613.992 | 28,3 |
| District Nou Barris | 13 | 4 | 4 | 5 | 26 | 248 | 3.110.083 | 23 | 350.959 | 25,7 |
| District Not Barris District Sant Andreu | 10 | 4 | 4 | 6 | 24 | 421 | 3.140.867 | 32 | 183.273 | 17.5 |
| District Sant Martí | 12 | 7 | 2 | 6 | 27 | 232 | 2.092.246 | 38 | 1.043.701 | 33,7 |
| Days Internal Audit | 1,2 | | | | | | | | | |
| Days Signature and Approval | 2,9 | | | | | | | | | |
| Days Cash Payment (Treasury) | 1,1 | | | | | | | | | |
| TOTAL | 5.3 | | | | | | | | | |

