

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	32,5
Average weighted by amount	32,3

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid	% of amount paid
Until 30	2.889	52,9%		71.915.704	70,6%
Between 31 and 40	1.193	21,9%	74,8%	10.120.278	9,9%
Between 41 and 50	881	16,1%	90,9%	13.639.096	13,4%
Between 51 and 60	273	5,0%	95,9%	3.761.999	3,7%
Between 61 and 70	105	1,9%	97,9%	1.348.150	1,3%
More than 70	116	2,1%	100,0%	1.110.433	1,1%
TOTAL	5.457	100,0%		101.895.660	100,0%

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31 / 01	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit / payment order	Registration / payment					
TOTAL CITY COUNCIL	13	7	6	7	32	5.457	101.895.660	1.408	21.758.124	34,0
Municipal Manager's Office	13	12	2	7	35	18	230.094	3	35.292	14,3
Manager's Office for Social Rights	11	7	4	7	29	275	3.231.963	24	383.149	26,7
Manager's Office for Scheduled 2030 Trasn. Digital and sports	0	0	0	0	0	0	0	7	44.010	3,6
Manager's Office for Safety and Prevention	12	8	6	6	33	516	5.173.075	55	1.089.217	11,7
Manager's Office for Ecology Urban	6	6	7	6	26	189	1.039.185	64	589.089	36,6
Co-Manager's Office for Environment and Urban Services	13	9	5	7	34	250	53.144.217	17	422.180	38,9
Co-Manager's Office Urban Planning	11	13	3	7	33	33	720.040	17	197.065	31,4
Co-Manager's Office Mobility and Infrastructure	12	8	6	7	33	165	7.531.266	46	3.597.802	29,3
Manager's Office Economy Resources and Economic Promotion	8	9	5	6	28	94	429.791	71	1.204.652	40,5
Manager's Office Finance and Management	10	9	6	7	32	161	1.568.672	60	3.186.152	28,5
Central Services	1	18	5	8	32	17	211.082	20	58.364	11,3
Manager's Office for Resources	20	11	4	7	42	839	4.336.736	601	5.047.847	46,0
Manager's Office for Human Resources and Organisation	16	15	3	7	41	89	444.276	12	23.996	36,8
Manager's Office Culture Education Science and Community	20	4	6	7	36	581	4.760.798	41	422.719	32,8
District Ciutat vella	8	7	8	6	29	339	3.258.097	19	327.095	14,0
District Eixample	11	7	4	7	29	263	2.490.232	29	249.826	15,3
District Sants-Montjuic	9	5	7	6	28	229	1.901.610	33	653.790	19,7
District Les Corts	7	6	8	7	28	152	1.093.218	22	154.333	33,1
District Sarrà-St Gervasi	10	8	4	6	29	226	2.864.810	21	166.569	18,8
District Gràcia	9	3	11	7	29	229	686.441	43	427.639	17,8
District Horta-Guinardó	12	3	6	7	28	205	1.482.291	44	518.289	23,6
District Nou Barris	13	5	3	7	27	170	1.425.881	71	1.650.120	22,0
District Sant Andreu	7	5	3	8	23	213	1.609.414	31	458.810	16,8
District Sant Martí	9	10	7	7	32	204	2.262.472	57	850.120	18,6
Days Internal Audit		1,9								
Days Signature and Approval		3,5								
Days Cash Payment (Treasury)		1,4								
TOTAL		6,7								

