

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	28,2
Average weighted by amount	30,1

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.518	64,3%		33.478.574	65,5%	
Between 31 and 40	871	22,2%	86,5%	8.211.139	16,1%	81,6%
Between 41 and 50	376	9,6%	96,1%	5.928.967	11,6%	93,2%
Between 51 and 60	82	2,1%	98,2%	1.213.811	2,4%	96,8%
Between 61 and 70	38	1,0%	99,1%	614.994	1,2%	96,8%
More than 70	34	0,9%	1,2%	1.638.492	3,2%	100,0%
TOTAL	3.919	100,0%		51.085.977	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 30/04	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	9	7	4	8	28	3.930	51.085.976	3.441	26.324.348	19,8
Manager's Office for Resources	11	12	5	8	35	777	2.614.969	632	2.468.220	21,5
Manager's Office for Human Resources and Organisation	12	12	3	9	36	75	161.172	57	362.435	17,4
Municipal Manager's Office	21	15	9	8	52	13	3.155.192	12	1.702.267	21,3
Manager's Office for Social Rights	11	9	3	8	31	354	8.517.081	249	4.535.680	29,2
Manager's Office for Safety and Prevention	8	9	5	6	29	299	1.227.531	141	659.562	13,5
Manager's Office for Ecology, Urban Planning and Mobility	9	3	4	9	25	184	493.102	136	358.136	12,0
Co-Manager's Office for Environment and Urban Services	9	5	3	8	25	115	14.360.842	697	6.741.445	27,2
Co-Manager's Office Urban Planning	14	4	2	10	30	29	344.098	23	318.588	14,3
Co-Manager's Office Mobility and Infrastructure	11	5	2	8	26	59	1.414.025	45	1.347.160	27,0
Manager's Office for Presidency and Economy	8	4	3	8	23	201	2.092.566	109	2.423.137	10,0
Manager's Office for Economic Policy and Local Development	10	3	6	7	26	46	61.261	19	28.259	11,2
Central Services	3	8	9	8	29	15	222.033	404	183.583	23,3
Manager's Office for Tourism, Commerce and Markets	13	22	7	5	47	14	9.863	14	95.582	39,6
Manager's Office for Citizen Rights, Particip. and Transp.	4	8	6	8	26	293	1.882.498	123	1.655.022	13,6
District Ciutat vella	7	3	4	8	22	179	2.234.770	91	529.102	10,7
District Eixample	9	4	5	7	24	134	1.534.525	68	218.140	12,6
District Sants-Montjuïc	11	3	4	8	26	169	1.843.575	112	384.757	9,2
District Les Corts	8	4	4	9	24	80	537.560	71	251.912	12,3
District Sarrià-St.Gervasi	9	8	3	8	28	79	965.866	96	441.036	16,5
District Gràcia	8	4	3	7	23	143	841.002	92	260.874	10,2
District Horta-Guinardó	7	4	4	7	23	181	1.519.360	59	67.689	8,5
District Nou Barris	10	3	5	7	25	149	1.384.566	48	407.712	11,1
District Sant Andreu	11	5	5	7	27	128	1.344.925	80	290.205	13,5
District Sant Martí	9	8	2	8	28	214	2.323.594	63	593.846	12,9
Days Internal Audit		2,2								
Days Signature and Approval		3,5								
Days Cash Payment (Treasury)		2,1								
TOTAL		7,7								

