

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	26,5
Average weighted by amount	23,7

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.357	75,0%		35.935.649	78,0%	
Between 31 and 40	556	17,7%	92,7%	6.206.938	13,5%	91,5%
Between 41 and 50	145	4,6%	97,4%	2.948.778	6,4%	97,9%
Between 51 and 60	32	1,0%	98,4%	711.278	1,5%	99,5%
Between 61 and 70	24	0,8%	99,1%	150.398	0,3%	99,8%
More than 70	27	0,9%	1,2%	101.014	0,2%	100,0%
TOTAL	3.141	100,0%		46.054.055	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 30 /4	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	9	4	8	6	27	3.141	46.054.055	2.667	44.637.241	18,9
Manager's Office for Resources	12	5	14	6	37	507	2.459.378	591	2.513.846	21,5
Manager's Office for Human Resources and Organisation	15	5	10	6	36	45	80.327	50	380.396	20,6
Municipal Manager's Office	4	5	12	6	28	9	89.718	10	719.710	9,6
Manager's Office for Social Rights	6	4	7	6	23	237	1.497.863	109	690.793	10,6
Manager's Office for Safety and Prevention	9	5	8	6	28	192	1.176.882	255	1.298.074	18,8
Manager's Office for Ecology, Urban Planning and Mobility	5	3	6	6	20	164	724.763	71	184.758	10,7
Co-Manager's Office for Environment and Urban Services	12	3	8	6	28	152	14.512.066	101	26.249.240	22,0
Co-Manager's Office Urban Planning	9	4	21	6	40	9	248.194	17	462.609	11,8
Co-Manager's Office Mobility and Infrastructure	13	3	9	5	30	66	2.295.248	491	3.635.358	26,4
Manager's Office for Presidency and Economy	8	2	9	6	25	182	3.235.228	94	635.575	10,9
Manager's Office for Economic Policy and Local Development	6	4	7	6	23	54	87.967	29	67.355	12,3
Central Services	5	9	8	6	28	17	249.625	94	2.095.652	23,0
Manager's Office for Tourism, Commerce and Markets	9	3	3	6	20	17	78.254	13	33.574	12,5
Manager's Office for Citizen Rights, Particip. and Transp.	6	4	9	6	24	207	2.121.154	102	823.758	12,6
District Ciutat vella	8	5	7	6	25	158	3.250.420	73	926.811	11,5
District Eixample	8	7	9	6	29	112	2.071.520	55	396.350	24,5
District Sants-Montjuïc	8	3	7	6	24	138	2.049.428	70	557.432	9,5
District Les Corts	6	2	6	5	19	69	791.580	60	276.632	9,9
District Sarrià-St.Gervasi	8	7	7	6	28	89	974.601	39	335.884	13,7
District Gràcia	7	4	4	6	21	203	1.173.030	57	153.389	12,4
District Horta-Guinardó	7	3	7	5	22	117	1.410.650	59	418.384	13,7
District Nou Barris	6	4	6	6	21	141	1.580.132	52	451.732	10,4
District Sant Andreu	10	3	6	5	25	135	1.350.356	94	757.616	21,0
District Sant Martí	10	5	5	6	26	121	2.545.672	81	572.314	17,1

Days Internal Audit	1,7
Days Signature and Approval	3,1
Days Cash Payment (Treasury)	0,8
TOTAL	5,6

