

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	24,9
Average weighted by amount	26,3

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.780	78,8%		39.135.787	76,0%	
Between 31 and 40	364	10,3%	89,1%	4.888.939	9,5%	85,5%
Between 41 and 50	212	6,0%	95,2%	5.659.844	11,0%	96,5%
Between 51 and 60	79	2,2%	97,4%	575.653	1,1%	97,6%
Between 61 and 70	50	1,4%	98,8%	1.153.326	2,2%	99,8%
More than 70	42	1,2%	1,2%	103.864	0,2%	100,0%
TOTAL	3.527	100,0%		51.517.413	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31/05	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	9	5	4	6	25	3.527	51.517.413	3.838	21.259.161	19,1
Manager's Office for Resources	12	8	4	7	31	673	2.716.008	587	1.820.260	22,1
Manager's Office for Human Resources and Organisation	12	11	1	5	30	50	110.651	65	348.148	19,2
Municipal Manager's Office	18	10	4	8	39	12	2.946.458	9	658.628	11,1
Manager's Office for Social Rights	13	6	3	6	27	281	4.224.255	206	1.568.798	35,9
Manager's Office for Safety and Prevention	7	5	5	7	23	182	900.549	230	852.995	14,9
Manager's Office for Ecology, Urban Planning and Mobility	7	3	5	6	20	239	839.467	91	359.910	9,8
Co-Manager's Office for Environment and Urban Services	16	6	4	6	32	179	20.962.758	984	3.529.208	24,0
Co-Manager's Office Urban Planning	10	4	3	6	23	19	329.131	15	208.748	28,2
Co-Manager's Office Mobility and Infrastructure	12	5	4	6	26	55	1.878.678	55	1.617.601	29,7
Manager's Office for Presidency and Economy	9	4	3	6	23	141	750.748	152	2.275.565	13,5
Manager's Office for Economic Policy and Local Development	9	3	2	6	20	49	57.325	31	30.584	7,1
Central Services	1	5	6	5	18	7	39.716	238	1.830.053	14,8
Manager's Office for Tourism, Commerce and Markets	18	16	3	5	42	10	66.319	13	85.419	38,0
Manager's Office for Citizen Rights, Particip. and Transp.	3	6	4	7	20	236	2.875.177	103	372.327	11,9
District Ciutat vella	8	3	4	6	22	180	2.555.582	101	519.429	10,4
District Eixample	10	5	4	6	26	78	1.442.614	128	688.213	19,7
District Sants-Montjuïc	9	2	5	6	22	173	1.656.767	120	636.448	13,0
District Les Corts	7	4	5	7	23	117	687.060	90	610.591	14,0
District Sarrià-St.Gervasi	8	7	5	6	26	143	1.127.827	58	268.810	10,1
District Gràcia	6	3	4	6	19	220	930.506	83	198.625	8,3
District Horta-Guinardó	6	2	5	6	20	144	901.052	101	295.522	10,6
District Nou Barris	8	3	3	7	21	121	1.324.165	106	783.027	8,2
District Sant Andreu	9	4	4	6	23	170	982.978	99	465.516	11,8
District Sant Martí	8	8	4	7	27	48	1.211.623	173	1.234.736	19,0

Days Internal Audit	1,9
Days Signature and Approval	1,6
Days Cash Payment (Treasury)	2,8
TOTAL	6,3

