

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	29,0
Average weighted by amount	26,8

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.019	69,2%		37.866.562	79,9%	
Between 31 and 40	464	15,9%	85,2%	5.656.993	11,9%	91,8%
Between 41 and 50	233	8,0%	93,1%	2.269.163	4,8%	96,6%
Between 51 and 60	102	3,5%	96,6%	645.256	1,4%	98,0%
Between 61 and 70	63	2,2%	98,8%	248.643	0,5%	98,5%
More than 70	35	1,2%	1,2%	709.016	1,5%	100,0%
TOTAL	2.916	100,0%		47.395.634	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31 / 5	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit / payment order	Registration / payment					
TOTAL CITY COUNCIL	12	5	4	8	29	2.916	47.395.634	3.478	51.627.712	19,5
Manager's Office for Resources	15	8	4	8	34	571	2.671.985	602	2.782.653	17,3
Manager's Office for Human Resources and Organisation	19	10	2	8	39	39	70.107	70	477.587	19,6
Municipal Manager's Office	6	7	5	7	24	9	172.015	13	670.130	8,9
Manager's Office for Social Rights	10	5	2	8	25	164	1.048.838	116	1.026.569	13,4
Manager's Office for Safety and Prevention	11	6	3	8	28	340	4.079.149	237	678.668	16,0
Manager's Office for Ecology, Urban Planning and Mobility	8	2	6	8	24	122	518.536	94	254.344	12,2
Co-Manager's Office for Environment and Urban Services	11	4	6	9	29	126	16.235.908	278	30.087.663	18,9
Co-Manager's Office Urban Planning	20	3	3	8	35	11	471.045	17	264.536	11,6
Co-Manager's Office Mobility and Infrastructure	32	4	5	10	51	118	1.716.146	453	6.618.591	49,5
Manager's Office for Presidency and Economy	7	2	5	8	22	136	1.508.508	355	1.795.910	8,0
Manager's Office for Economic Policy and Local Development	6	3	4	8	21	49	98.827	41	56.810	12,4
Central Services	4	9	2	11	25	8	104.549	79	111.125	33,5
Manager's Office for Tourism, Commerce and Markets	14	5	2	9	30	12	50.121	19	102.603	16,7
Manager's Office for Citizen Rights, Particip. and Transp.	7	8	3	9	27	129	810.950	138	1.472.797	16,1
District Ciutat vella	8	4	3	8	23	124	3.791.871	92	429.422	11,1
District Eixample	10	5	3	9	27	99	2.298.698	77	545.401	21,9
District Sants-Montjuic	10	2	5	8	24	153	1.959.276	91	545.563	11,3
District Les Corts	9	3	3	9	24	102	918.432	35	139.961	13,3
District Sarrrià-St.Gervasi	11	5	3	10	30	66	1.097.443	76	255.848	12,9
District Gràcia	11	3	4	8	27	92	922.214	160	400.590	12,5
District Horta-Guinardó	16	3	4	7	30	87	1.192.921	90	747.950	16,7
District Nou Barris	10	3	3	8	24	123	1.855.877	113	753.652	8,4
District Sant Andreu	12	4	3	9	28	137	1.739.692	130	588.341	14,8
District Sant Marti	16	4	5	8	33	99	2.062.523	102	740.997	13,0
Days Internal Audit		3,6								
Days Signature and Approval		2,9								
Days Cash Payment (Treasury)		1,7								
TOTAL		8,2								

