

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	24,9
Average weighted by amount	24,7

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	3.075	80,1%		40.494.785	86,7%	
Between 31 and 40	492	12,8%	92,9%	3.973.861	8,5%	95,2%
Between 41 and 50	188	4,9%	97,8%	1.542.704	3,3%	98,5%
Between 51 and 60	31	0,8%	98,7%	429.013	0,9%	99,8%
Between 61 and 70	8	0,2%	98,9%	166.376	0,4%	99,8%
More than 70	44	1,2%	1,2%	88.315	0,2%	100,0%
TOTAL	3.838	100,0%		46.695.056	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 30/06	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	8	5	4	7	25	3.838	46.695.056	3.522	21.937.138	16,5
Manager's Office for Resources	13	8	4	8	33	589	2.010.400	702	2.429.471	21,1
Manager's Office for Human Resources and Organisation	15	5	6	8	33	25	64.152	81	369.197	23,5
Municipal Manager's Office	7	6	4	8	25	8	504.487	19	1.976.594	11,8
Manager's Office for Social Rights	11	3	3	7	25	261	1.905.897	218	802.297	39,4
Manager's Office for Safety and Prevention	8	6	3	8	25	269	1.288.414	276	1.875.924	14,1
Manager's Office for Ecology, Urban Planning and Mobility	5	2	5	7	19	173	711.397	106	334.979	11,5
Co-Manager's Office for Environment and Urban Services	8	4	5	7	24	184	17.878.325	92	3.336.144	15,4
Co-Manager's Office Urban Planning	14	3	5	7	28	8	223.847	18	206.308	38,7
Co-Manager's Office Mobility and Infrastructure	9	4	4	7	24	95	2.608.251	44	1.044.128	16,9
Manager's Office for Presidency and Economy	7	5	5	7	24	203	2.444.839	381	2.390.383	14,9
Manager's Office for Economic Policy and Local Development	9	4	4	7	23	46	37.314	55	88.443	15,5
Central Services	4	10	6	6	27	12	133.490	55	537.639	11,9
Manager's Office for Tourism, Commerce and Markets	15	18	5	7	44	15	90.929	11	40.590	9,8
Manager's Office for Citizen Rights, Particip. and Transp.	4	4	3	7	18	242	1.479.021	166	1.027.634	8,4
District Ciutat vella	7	3	5	8	22	140	2.342.278	205	861.168	13,0
District Eixample	9	9	3	7	29	160	2.011.690	135	597.312	15,3
District Sants-Montjuïc	10	3	4	7	24	164	1.621.304	161	667.780	12,3
District Les Corts	9	3	5	7	23	144	1.030.909	94	272.670	12,3
District Sarrià-St.Gervasi	5	4	5	7	21	122	972.292	113	539.247	10,8
District Gràcia	5	3	4	7	19	200	926.523	116	298.878	9,1
District Horta-Guinardó	5	3	4	8	21	175	1.076.083	142	323.045	12,4
District Nou Barris	8	2	5	7	23	184	1.783.059	93	731.331	11,2
District Sant Andreu	7	6	4	8	25	186	1.154.747	116	523.347	11,9
District Sant Martí	8	6	4	8	26	233	2.395.408	123	662.631	13,6

Days Internal Audit	2,6
Days Signature and Approval	2,3
Days Cash Payment (Treasury)	2,5
TOTAL	7,3

