

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	26,7
Average weighted by amount	31,5

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.292	77,0%		34.897.975	77,9%	
Between 31 and 40	384	12,9%	89,9%	3.979.287	8,9%	86,8%
Between 41 and 50	100	3,4%	93,2%	1.393.330	3,1%	89,9%
Between 51 and 60	59	2,0%	95,2%	3.146.785	7,0%	96,9%
Between 61 and 70	80	2,7%	97,9%	132.646	0,3%	97,2%
More than 70	63	2,1%	100,0%	1.249.322	2,8%	100,0%
TOTAL	2.978	100,0%		44.799.344	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 30 / 6	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit / payment order	Registration / payment					
TOTAL CITY COUNCIL	11	5	4	7	27	2.978	44.799.344	4.450	54.894.811	24,9
Manager's Office for Resources	13	6	3	7	28	413	1.877.699	641	2.998.340	24,8
Manager's Office for Human Resources and Organisation	16	7	3	6	32	58	415.442	121	220.250	16,3
Municipal Manager's Office	4	6	3	7	21	13	746.488	4	52.472	7,5
Manager's Office for Social Rights	6	7	3	6	22	203	1.526.101	88	882.295	13,3
Manager's Office for Safety and Prevention	18	5	3	7	32	195	732.767	292	1.305.403	19,0
Manager's Office for Ecology, Urban Planning and Mobility	9	2	5	7	23	153	406.177	104	220.709	12,4
Co-Manager's Office for Environment and Urban Services	9	3	8	7	17	134	14.180.495	868	33.464.581	25,6
Co-Manager's Office Urban Planning	10	6	4	8	29	13	242.487	16	223.755	17,1
Co-Manager's Office Mobility and Infrastructure	37	7	6	8	58	153	5.555.159	349	4.758.457	71,4
Manager's Office for Presidency and Economy	7	3	5	7	22	176	1.198.500	323	1.358.649	26,8
Manager's Office for Economic Policy and Local Development	6	2	4	6	18	40	58.341	46	66.210	19,9
Central Services	5	5	6	8	23	5	217.395	519	2.086.115	23,6
Manager's Office for Tourism, Commerce and Markets	14	3	4	7	28	19	94.120	17	132.253	15,5
Manager's Office for Citizen Rights, Particip. and Transp.	8	9	2	7	27	126	1.629.127	165	1.556.406	18,3
District Ciutat vella	8	2	4	7	21	119	2.952.544	133	476.482	10,4
District Eixample	10	5	9	6	30	98	1.956.789	59	462.646	19,2
District Sants-Montjuic	9	3	3	7	23	105	1.804.945	93	611.129	17,2
District Les Corts	8	3	4	8	22	70	594.881	59	250.756	12,2
District Sarrrià-St.Gervasi	12	5	4	7	27	106	989.547	77	318.670	12,8
District Gràcia	6	6	4	6	22	192	1.215.032	139	339.223	15,3
District Horta-Guinardó	8	3	4	7	22	126	1.442.995	74	623.564	13,5
District Nou Barris	7	2	3	7	20	168	1.762.813	79	1.316.547	10,2
District Sant Andreu	9	2	3	6	21	163	1.309.634	110	421.700	14,7
District Sant Marti	11	4	4	8	28	130	1.889.863	74	748.196	16,9
Days Internal Audit		2,3								
Days Signature and Approval		3,3								
Days Cash Payment (Treasury)		1,2								
TOTAL		6,9								

