

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	27,1
Average weighted by amount	30,8

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	3.014	73,5%		19.848.901	36,9%	
Between 31 and 40	647	15,8%	89,2%	30.025.886	55,5%	92,4%
Between 41 and 50	257	6,3%	95,5%	2.698.161	5,0%	97,4%
Between 51 and 60	89	2,2%	97,7%	863.881	1,6%	99,0%
Between 61 and 70	25	0,6%	98,3%	405.473	0,8%	99,7%
More than 70	71	1,7%	100,0%	151.810	0,3%	100,0%
TOTAL	4.103	100,0%		54.094.112	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31/7	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	12	5	5	5	27	4.103	54.094.112	3.701	54.622.181	25,3
Manager's Office for Resources	13	7	5	6	30	705	3.728.521	539	2.322.192	23,3
Manager's Office for Human Resources and Organisation	13	5	6	5	29	61	149.529	76	433.320	20,5
Municipal Manager's Office	5	6	3	6	20	7	57.755	7	310.632	15,4
Manager's Office for Social Rights	8	4	6	4	22	194	1.616.834	132	1.018.664	8,5
Manager's Office for Safety and Prevention	14	5	4	6	29	286	1.438.748	284	2.654.114	18,5
Manager's Office for Ecology, Urban Planning and Mobility	8	2	4	6	20	169	512.223	131	450.938	14,1
Co-Manager's Office for Environment and Urban Services	11	5	4	5	26	126	18.628.237	907	32.823.428	28,0
Co-Manager's Office Urban Planning	13	5	4	6	28	13	166.808	8	146.749	13,9
Co-Manager's Office Mobility and Infrastructure	43	6	5	5	60	138	4.137.227	307	4.372.566	89,0
Manager's Office for Presidency and Economy	15	7	5	6	34	351	2.492.475	138	1.181.758	24,5
Manager's Office for Economic Policy and Local Development	7	6	6	6	25	60	85.107	45	94.667	16,8
Central Services	4	4	3	6	17	7	103.547	52	1.105.721	16,0
Manager's Office for Tourism, Commerce and Markets	12	3	5	5	26	14	138.066	24	157.918	16,8
Manager's Office for Citizen Rights, Particip. and Transp.	8	7	5	5	25	263	2.276.201	110	961.443	9,7
District Ciutat vella	9	4	4	5	22	233	3.410.809	162	909.262	11,4
District Eixample	8	6	6	5	26	125	2.602.807	111	678.259	12,9
District Sants-Montjuïc	10	3	7	5	25	205	2.074.685	82	867.336	9,9
District Les Corts	7	2	5	5	19	124	790.007	56	338.540	14,2
District Sarrià-St.Gervasi	8	5	6	5	24	148	1.177.957	63	483.031	10,7
District Gràcia	10	4	6	4	24	255	1.452.926	88	197.316	9,7
District Horta-Guinardó	8	3	4	5	20	156	1.685.299	67	394.596	14,9
District Nou Barris	7	3	6	5	21	183	1.925.806	72	701.465	5,9
District Sant Andreu	12	4	7	4	27	167	1.350.569	122	899.729	18,0
District Sant Martí	10	5	6	6	26	113	2.091.969	118	1.118.536	16,8
Days Internal Audit		2,0								
Days Signature and Approval		1,5								
Days Cash Payment (Treasury)		1,8								
TOTAL		5,3								

