

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	39,4
Average weighted by amount	34,1

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	489	29,5%		29.139.543	72,5%	
Between 31 and 40	453	27,3%	56,9%	3.406.598	8,5%	81,0%
Between 41 and 50	410	24,7%	81,6%	3.655.032	9,1%	90,1%
Between 51 and 60	160	9,7%	91,3%	1.559.473	3,9%	94,0%
Between 61 and 70	105	6,3%	97,6%	1.792.819	4,5%	98,4%
More than 70	40	2,4%	1,2%	637.590	1,6%	100,0%
TOTAL	1.657	100,0%		40.191.055	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31/08	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit / payment order	Registration / payment					
TOTAL CITY COUNCIL	18	5	3	13	39	1.668	40.191.055	4.599	22.043.245	28,6
Manager's Office for Resources	24	4	5	13	47	351	2.830.672	686	2.635.608	37,8
Manager's Office for Human Resources and Organisation	21	4	3	16	44	9	32.615	99	184.938	40,6
Municipal Manager's Office	6	16	6	8	36	1	4.501	15	1.777.896	30,6
Manager's Office for Social Rights	13	7	2	12	34	79	919.302	172	817.207	70,9
Manager's Office for Safety and Prevention	20	3	3	17	43	111	1.222.653	212	486.286	28,3
Manager's Office for Ecology, Urban Planning and Mobility	20	8	2	8	37	73	248.979	83	377.075	27,9
Co-Manager's Office for Environment and Urban Services	21	14	1	7	43	50	18.257.076	1.625	4.638.425	28,2
Co-Manager's Office Urban Planning								17	86.439	87,0
Co-Manager's Office Mobility and Infrastructure	20	16	1	8	46	34	775.858	126	2.719.280	31,0
Manager's Office for Presidency and Economy	15	6	4	13	38	104	354.170	65	638.355	36,3
Manager's Office for Economic Policy and Local Development	18	2	5	12	37	25	49.250	32	107.690	33,4
Central Services	0							703	2.059.510	11,7
Manager's Office for Tourism, Commerce and Markets	16	13	2	15	46	10	51.683	19	94.920	32,1
Manager's Office for Citizen Rights, Particip. and Transp.	12	2	4	17	35	68	2.234.805	90	679.986	22,0
District Ciutat vella	17	2	3	12	35	213	3.059.968	57	373.598	20,1
District Eixample	19	5	2	14	40	58	1.660.265	87	675.110	34,2
District Sants-Montjuïc	19	6	4	11	40	101	1.912.288	122	464.872	16,2
District Les Corts	17	2	6	17	42	17	357.636	18	199.549	19,0
District Sants-St.Gervasi	14	6	2	16	38	99	938.174	50	321.694	29,4
District Gràcia	12	3	3	10	29	135	869.841	32	299.345	9,6
District Horta-Guinardó	9	6	2	16	33	24	1.093.387	58	247.418	20,4
District Nou Barris	2	14	6	7	29	1	531.851	110	953.839	28,1
District Sant Andreu	16	5	2	18	40	41	887.252	56	274.714	22,6
District Sant Martí	20	5	4	13	42	64	1.898.830	65	929.492	22,7

Days Internal Audit	1,1
Days Signature and Approval	8,5
Days Cash Payment (Treasury)	3,4
TOTAL	13,0

