

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	36,6
Average weighted by amount	35,4

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.807	58,0%		37.566.809	65,5%	
Between 31 and 40	685	14,2%	72,1%	6.569.754	11,5%	76,9%
Between 41 and 50	201	4,2%	76,3%	2.600.691	4,5%	81,5%
Between 51 and 60	293	6,1%	82,3%	1.719.467	3,0%	84,5%
Between 61 and 70	292	6,0%	88,4%	2.204.000	3,8%	88,3%
More than 70	564	11,7%	1,2%	6.711.786	11,7%	100,0%
TOTAL	4.842	100,0%		57.372.507	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31/10	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	22	5	5	5	37	4.842	57.372.507	3.825	54.750.308	27,7
Manager's Office for Resources	32	9	6	5	52	906	3.525.200	791	2.987.912	30,3
Manager's Office for Human Resources and Organisation	33	5	6	5	48	60	147.020	52	135.439	39,7
Municipal Manager's Office	30	12	3	5	50	18	3.772.897	21	1.807.465	20,4
Manager's Office for Social Rights	20	8	3	5	36	194	1.192.941	231	1.543.200	66,3
Manager's Office for Safety and Prevention	27	4	5	5	41	399	1.459.887	291	4.382.944	21,9
Manager's Office for Ecology, Urban Planning and Mobility	15	2	5	5	27	161	802.453	122	514.255	14,5
Co-Manager's Office for Environment and Urban Services	41	3	5	6	54	207	19.421.015	207	27.710.170	24,8
Co-Manager's Office Urban Planning	37	3	4	5	49	17	382.190	27	336.943	68,9
Co-Manager's Office Mobility and Infrastructure	40	3	6	5	53	157	3.323.077	106	2.840.367	32,9
Manager's Office for Presidency and Economy	13	5	7	5	29	390	3.172.573	117	293.089	12,9
Manager's Office for Economic Policy and Local Development	24	6	3	5	39	55	172.137	53	73.137	22,1
Central Services	12	23	8	5	47	24	375.868	614	3.209.009	44,8
Manager's Office for Tourism, Commerce and Markets	33	8	6	5	51	17	107.018	8	66.903	30,0
Manager's Office for Citizen Rights, Particip. and Transp.	12	5	5	5	27	227	1.350.866	230	2.476.395	13,9
District Ciutat vella	15	3	5	5	28	250	3.373.966	93	516.369	9,4
District Eixample	26	6	4	5	40	178	2.542.249	80	708.510	13,3
District Sants-Montjuïc	18	3	5	5	31	241	2.192.423	105	1.223.502	18,4
District Les Corts	8	2	5	5	20	162	872.072	97	368.272	9,9
District Sarrià-St.Gervasi	16	6	3	5	30	166	1.128.196	95	825.666	11,5
District Gràcia	10	3	4	5	22	264	1.439.784	87	235.454	8,8
District Horta-Guinardó	15	2	5	5	28	212	1.155.537	140	568.827	12,8
District Nou Barris	14	2	4	5	25	185	1.597.219	85	610.439	12,4
District Sant Andreu	16	4	5	5	30	172	1.190.758	76	592.062	14,7
District Sant Martí	16	3	5	5	29	180	2.675.159	97	725.748	11,8
Days Internal Audit		1,8								
Days Signature and Approval		0,7								
Days Cash Payment (Treasury)		2,6								
TOTAL		5,1								

