

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	32,6
Average weighted by amount	30,9

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	2.471	62,1%		36.608.298	71,6%	
Between 31 and 40	725	18,2%	80,3%	8.658.922	16,9%	88,5%
Between 41 and 50	326	8,2%	88,5%	2.805.773	5,5%	94,0%
Between 51 and 60	167	4,2%	92,7%	916.061	1,8%	95,8%
Between 61 and 70	59	1,5%	94,2%	621.003	1,2%	97,0%
More than 70	232	5,8%	1,2%	1.519.247	3,0%	100,0%
<b>TOTAL</b>	<b>3.980</b>	<b>100,0%</b>		<b>51.129.305</b>	<b>100,0%</b>	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 30/11	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
<b>TOTAL CITY COUNCIL</b>	<b>17</b>	<b>5</b>	<b>4</b>	<b>7</b>	<b>33</b>	<b>3.980</b>	<b>51.129.305</b>	<b>5.162</b>	<b>39.386.868</b>	<b>22,3</b>
Manager's Office for Resources	24	5	5	6	40	724	3.021.364	837	3.788.800	23,6
Manager's Office for Human Resources and Organisation	21	7	5	6	39	33	80.592	127	219.880	21,8
Municipal Manager's Office	7	8	5	9	29	12	1.775.971	28	1.616.607	14,1
Manager's Office for Social Rights	16	9	5	7	37	251	1.310.822	299	2.489.761	53,9
Manager's Office for Safety and Prevention	19	5	5	9	38	266	3.307.510	372	2.199.395	18,6
Manager's Office for Ecology, Urban Planning and Mobility	15	3	5	7	30	180	716.482	207	1.150.896	13,9
Co-Manager's Office for Environment and Urban Services	22	4	3	7	37	158	18.168.702	1.022	10.403.441	23,9
Co-Manager's Office Urban Planning	90	2	7	5	104	21	101.200	28	601.445	16,4
Co-Manager's Office Mobility and Infrastructure	24	5	4	6	40	91	2.732.514	109	3.080.584	30,7
Manager's Office for Presidency and Economy	10	3	4	7	23	221	648.034	212	609.970	11,9
Manager's Office for Economic Policy and Local Development	15	4	4	8	31	65	105.045	99	231.250	18,3
Central Services	6	6	1	5	17	5	167.796	325	3.455.288	46,4
Manager's Office for Tourism, Commerce and Markets	24	7	6	6	44	9	69.956	17	211.769	14,6
Manager's Office for Citizen Rights, Particip. and Transp.	13	5	3	7	28	265	2.536.156	355	2.369.811	12,2
District Ciutat vella	14	4	3	6	27	167	2.799.576	145	623.173	9,7
District Eixample	18	8	5	5	36	105	1.890.620	155	974.174	15,4
District Sants-Montjuïc	19	5	4	6	35	143	1.972.536	100	948.708	18,0
District Les Corts	12	3	3	6	25	168	812.705	72	263.329	9,5
District Sants-Sant Gervasi	15	6	5	6	31	139	1.074.131	109	1.170.483	12,8
District Gràcia	13	4	3	5	25	176	935.898	89	377.260	8,7
District Horta-Guinardó	11	3	3	7	24	294	1.530.244	114	492.113	10,5
District Nou Barris	13	4	4	6	27	186	1.841.117	82	664.749	15,5
District Sant Andreu	16	3	4	6	29	166	1.547.521	114	585.023	10,3
District Sant Martí	14	8	4	5	31	135	1.982.812	145	858.958	13,1
Days Internal Audit		2,3								
Days Signature and Approval			1,2							
Days Cash Payment (Treasury)				3,0						
<b>TOTAL</b>										<b>6,6</b>

