

PAYMENT PERIOD MONTHLY INDICATORS: GOVERNMENT MEASURE 30.09.2011

Payment period	Days
Payment period average	22,9
Average weighted by amount	24,2

Payment period in days	Number of payment obligations documents	% of payment obligations	% of payment obligations	Amount paid (in thousands)	% of amount paid	% of amount paid
Until 30	4.268	83,1%		48.229.221	86,5%	
Between 31 and 40	496	9,7%	92,7%	4.366.522	7,8%	94,3%
Between 41 and 50	190	3,7%	96,4%	1.096.351	2,0%	96,3%
Between 51 and 60	67	1,3%	97,7%	527.220	1,0%	97,3%
Between 61 and 70	37	0,7%	98,4%	446.329	0,8%	98,1%
More than 70	81	1,6%	1,2%	1.091.187	2,0%	100,0%
TOTAL	5.139	100,0%		55.756.829	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS, unweighted by amount

Sectors and districts	Average period of the stage in days					Number of documents	Amount paid (in thousands)	Outstanding invoices 31/12	Amount	Days
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment					
TOTAL CITY COUNCIL	12	4	3	5	23	5.139	55.756.829	6.987	79.567.954	22,4
Manager's Office for Resources	16	6	2	5	30	736	3.780.595	993	4.980.458	24,4
Manager's Office for Human Resources and Organisation	14	4	1	5	25	66	95.011	165	363.729	25,9
Municipal Manager's Office	7	8	2	4	21	13	1.584.399	28	1.795.790	15,3
Manager's Office for Social Rights	11	6	2	5	24	331	2.375.215	437	2.525.442	39,7
Manager's Office for Safety and Prevention	12	4	4	4	24	481	2.566.049	328	3.991.455	15,3
Manager's Office for Ecology, Urban Planning and Mobility	14	2	4	5	25	196	720.504	226	1.254.285	15,7
Co-Manager's Office for Environment and Urban Services	27	5	2	4	38	134	18.737.929	1.659	35.340.085	33,7
Co-Manager's Office Urban Planning	16	4	1	5	26	29	614.413	43	715.915	16,7
Co-Manager's Office Mobility and Infrastructure	32	3	2	4	41	63	2.213.302	219	5.888.539	18,3
Manager's Office for Presidency and Economy	11	3	2	4	20	509	2.094.004	194	1.045.508	11,5
Manager's Office for Economic Policy and Local Development	13	3	2	5	23	131	331.744	152	540.425	13,7
Central Services	6	11	6	6	28	21	191.353	178	2.658.741	44,7
Manager's Office for Tourism, Commerce and Markets	11	6	2	4	24	19	223.456	53	760.453	13,5
Manager's Office for Citizen Rights, Particip. and Transp.	7	5	3	5	19	383	2.012.684	452	3.452.861	14,2
District Ciutat vella	8	2	3	5	18	263	2.804.489	227	1.901.117	11,3
District Eixample	11	6	2	5	24	226	2.373.895	180	1.192.311	16,3
District Sants-Montjuïc	13	2	2	5	22	216	2.367.103	164	1.587.451	11,6
District Les Corts	8	2	3	5	18	161	740.446	118	887.188	9,9
District Sarrià-St.Gervasi	10	4	3	5	22	151	1.457.429	191	1.476.894	13,3
District Gràcia	8	2	2	5	17	194	1.313.146	157	1.065.708	9,6
District Horta-Guinardó	8	3	3	5	20	219	1.486.402	215	1.582.263	9,4
District Nou Barris	7	2	3	4	16	185	1.734.825	163	1.579.603	9,1
District Sant Andreu	9	2	3	5	19	174	1.558.570	279	1.589.179	12,5
District Sant Martí	9	4	2	5	19	218	2.379.867	166	1.391.555	10,4
Days Internal Audit		0,9								
Days Signature and Approval		1,6								
Days Cash Payment (Treasury)		2,3								
TOTAL		4,8								

