Government measure: Barcelona City Council supplier payment within 30 days since the invoice receipt.

Measure goal: Favor the liquidity of Barcelona City Council suppliers.

This measure is included in a government strategic objectives package, which also considers budgeting techniques according to the European System of Accounts (ESA95) and setting goals concerning percentages of current saving over current revenues. The following strategic objectives will allow the Barcelona City Council to maintain its remarkable solvency and to boost growth, economic recovery and business competitiveness:

1) Favor supplier's liquidity, because of being paid quickly (30 days in 2012).

2) Avoid public administrations to take advantage of supplier's leverage as a financing method.

3) Avoid the bad practices from certain suppliers of charging the financial costs in the bids presented to public administrations (consequence, increased competitiveness)

City Councils and public institutions must help to create the conditions for present and future economic growth. Starting from what's feasible and what depends directly from the institution it's a good way. If suppliers are paid properly it's because of budget consistency, institution solvency and internal processes conducted with effectiveness.

Payment indicators within 30 days

PAYMENT PERIOD BARCELONA CITY COUNCIL

Law 15/2010 of measures against payment slowness to business

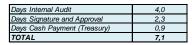
PAYMENT PERIOD MONTHLY INDICATORS: GENERAL MANAGER INSTRUCTION 30.12.2011

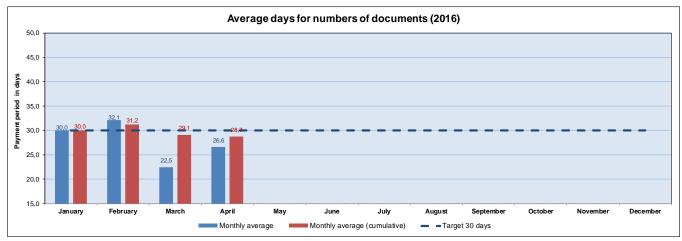
Payment period	Days		
Payment period average	26,6		
Average weighted by amount	29,7		

Payment period in days	Number of payment obligations documents	% of payment obligations	Amount payed (in thousands)	% of amount payed	
Until 30	1.391	63,7%	22.971.151	73,9%	
Between 31 an	578	26,5%	3.294.756	10,6%	
Between 41 an	161	7,4%	4.475.411	14,4%	
Between 51 an	29	1,3%	302.567	1,0%	
Between 61 an	16	0,7%	16.328	0,1%	
More than 70	10	0,5%	29.871	0,1%	
TOTAL	2.185	100,0%	31.090.082	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS

Sectors and districts	Averade period of the stage in days						Outstanding			
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment	Number of documents	Amount payed (in thousands)	invoices	Amount	Days
TOTAL CITY COUNCIL	10	6	4	7	27	2.185	31.090.083,04	2.452	39.456.103,22	15
Manager's Office for Resources	10	7	2	7	26	473	3.700.321,80	475	3.342.464,93	20
Manager's Office for Social Rights	10	7	4	8	28	182	3.218.160,98	273	5.206.680,12	15
Manager's Office for Safety and Prevention	7	5	5	6	23	271	1.505.382,73	206	636.773,34	8
Manager's Office for Ecology, Urban Planning and Mobility	8	6	6	6	26	234	12.822.475,11	203	23.274.925,71	18
Manager's Office for Presidency and Economy	10	4	6	5	25	131	212.990,54	219	740.015,77	9
Manager's Office for Culture, Knowledge, Creativ. and Innov.										
Manager's Office for Citizen Rights, Particip. and Transp.	11	5	2	12	31	23	40.270,76	47	1.274.484,83	17
District Ciutat vella	11	5	2	12	31	23	40.270,76	47	1.274.484,83	17
District Eixample	11	8	4	14	38	69	1.869.716,04	145	421.285,84	17
District Sants-Montjuïc	9	4	4	6	24	115	1.264.545,44	80	492.328,59	14
District Les Corts	11	4	6	8	29	117	1.359.586,89	186	679.024,24	16
District Sarrià-St.Gervasi	10	4	4	8	27	68	461.166,05	79	468.112,29	14
District Gràcia	11	4	4	6	25	78	632.532,66	77	658.749,78	10
District Horta-Guinardó	11	8	5	8	32	68	608.263,90	123	285.469,37	13
District Nou Barris	8	4	4	7	23	105	731.820,22	49	293.092,78	9
District Sant Andreu	9	3	4	8	24	48	738.910,37	55	341.040,95	12
District Sant Martí	10	6	4	9	29	123	953.258,14	111	508.263,12	13





2016 APRIL