Government measure: Barcelona City Council supplier payment within 30 days since the invoice receipt.

Measure goal: Favor the liquidity of Barcelona City Council suppliers.

This measure is included in a government strategic objectives package, which also considers budgeting techniques according to the European System of Accounts (ESA95) and setting goals concerning percentages of current saving over current revenues. The following strategic objectives will allow the Barcelona City Council to maintain its remarkable solvency and to boost growth, economic recovery and business competitiveness:

1) Favor supplier's liquidity, because of being paid quickly (30 days in 2012).

2) Avoid public administrations to take advantage of supplier's leverage as a financing method.

3) Avoid the bad practices from certain suppliers of charging the financial costs in the bids presented to public administrations (consequence, increased competitiveness)

City Councils and public institutions must help to create the conditions for present and future economic growth. Starting from what's feasible and what depends directly from the institution it's a good way. If suppliers are paid properly it's because of budget consistency, institution solvency and internal processes conducted with effectiveness.

Payment indicators within 30 days

PAYMENT PERIOD BARCELONA CITY COUNCIL

Law 15/2010 of measures against payment slowness to business

PAYMENT PERIOD MONTHLY INDICATORS: GENERAL MANAGER INSTRUCTION 30.12.2011

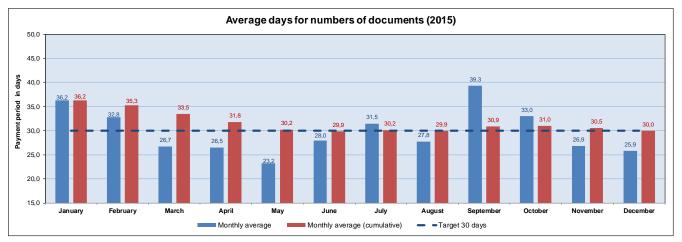
Payment period	Days		
Payment period average	25,9		
Average weighted by amount	25,3		

Payment period in days	Number of payment obligations documents	% of payment obligations	Amount payed (in thousands)	% of amount payed
Until 30	3.701	79,9%	47.097.398	89,1%
Between 31 an	401	8,7%	2.862.612	5,4%
Between 41 an	151	3,3%	1.521.561	2,9%
Between 51 an	324	7,0%	1.218.405	2,3%
Between 61 an	36	0,8%	101.186	0,2%
More than 70	21	0,5%	50.926	0,1%
TOTAL	4.634	100,0%	52.852.089	100,0%

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS

Sectors and districts	Averade period of the stage in days						Outstanding			
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment	Number of documents	Amount payed (in thousands)	invoices	Amount	Days
TOTAL CITY COUNCIL	10	6	4	6	26	4.634	52.852,08	5.886	74.067.651,46	14
Manager's Office for Resources	11	11	3	6	30	1.590	5.120,12	1.289	8.201.628,03	21
Manager's Office for Quality of Life, Equality and Sports	11	6	4	6	27	375	5.463,30	672	6.249.522,43	14
Manager's Office for Prevention, Safety and Mobility	9	4	3	6	21	358	3.864,06	637	8.721.299,24	12
Manager's Office for Urban Housing	13	4	5	6	28	424	20.835,21	428	29.264.513,34	18
Manager's Office for Economy, Business and Employment	9	5	5	6	25	123	1.853,59	328	4.065.990,16	14
Manager's Office for Culture, Knowledge, Creativ. and Innov.										
District Ciutat vella	8	5	4	6	22	192	3.191,08	223	1.349.861,47	8
District Eixample	11	4	5	6	25	171	2.077,33	262	2.104.565,81	9
District Sants-Montjuïc	10	3	5	5	22	223	2.120,52	269	2.434.822,74	9
District Les Corts	10	3	5	5	23	152	865,03	202	1.555.968,16	11
District Sarrià-St.Gervasi	8	5	3	6	22	200	1.140,27	231	1.572.330,97	9
District Gràcia	8	4	4	6	22	129	909,01	204	892.723,06	11
District Horta-Guinardó	9	4	3	6	22	177	1.281,95	286	1.948.106,82	10
District Nou Barris	7	5	3	6	20	122	1.228,61	226	2.338.606,94	6
District Sant Andreu	11	3	5	6	24	189	958,74	378	1.513.565,09	9
District Sant Martí	10	4	3	6	23	209	1.943,28	251	1.854.147,20	9





2015 DECEMBER