Government measure: Barcelona City Council supplier payment within 30 days since the invoice receipt.

Measure goal: Favor the liquidity of Barcelona City Council suppliers.

This measure is included in a government strategic objectives package, which also considers budgeting techniques according to the European System of Accounts (ESA95) and setting goals concerning percentages of current saving over current revenues. The following strategic objectives will allow the Barcelona City Council to maintain its remarkable solvency and to boost growth, economic recovery and business competitiveness:

1) Favor supplier's liquidity, because of being paid quickly (30 days in 2012).

2) Avoid public administrations to take advantage of supplier's leverage as a financing method.

3) Avoid the bad practices from certain suppliers of charging the financial costs in the bids presented to public administrations (consequence, increased competitiveness)

City Councils and public institutions must help to create the conditions for present and future economic growth. Starting from what's feasible and what depends directly from the institution it's a good way. If suppliers are paid properly it's because of budget consistency, institution solvency and internal processes conducted with effectiveness.

Payment indicators within 30 days

PAYMENT PERIOD BARCELONA CITY COUNCIL

Law 15/2010 of measures against payment slowness to business

PAYMENT PERIOD MONTHLY INDICATORS: GENERAL MANAGER INSTRUCTION 30.12.2011

Payment period	Days		
Payment period average	25,2		
Average weighted by amount	30,9		

Payment period in days	Number of payment obligations documents	% of payment obligations	Amount payed (in thousands)	% of amount payed	
Until 30	2.170	77,3%	10.813.730	29,8%	
Between 31 an	465	16,6%	23.276.443	64,2%	
Between 41 an	98	3,5%	1.401.551	3,9%	
Between 51 an	31	1,1%	541.880	1,5%	
Between 61 an	20	0,7%	91.233	0,3%	
More than 70	23	0,8%	153.976	0,4%	
TOTAL	2.807	100,0%	36.278.813	100,0%	

DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS

	Averade period of the stage in days						Outstanding			
Sectors and districts	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment	Number of documents	Amount payed (in thousands)	invoices	Amount	Days
TOTAL CITY COUNCIL	9	5	4	6	25	2.807	36.278.813,00	3.403	47.857.855,38	17
Manager's Office for Resources	9	6	4	6	25	496	3.447.987,22	590	3.104.894,35	20
Manager's Office for Social Rights	9	8	2	9	28	256	4.418.486,21	302	5.821.929,71	20
Manager's Office for Safety and Prevention	8	4	6	5	23	198	796.699,46	299	967.633,39	14
Manager's Office for Ecology, Urban Planning and Mobility	11	4	4	7	26	242	14.763.094,69	259	28.771.155,98	18
Manager's Office for Presidency and Economy	8	5	4	4	25	391	1.486.802,43	554	1.464.946,09	18
Manager's Office for Culture, Knowledge, Creativ. and Innov.										
Manager's Office for Citizen Rights, Particip. and Transp.	10	8	4	9	29	73	642.397,21	62	1.967.373,04	12
District Ciutat vella	10	8	4	9	29	73	642.397,21	62	1.967.373,04	12
District Eixample	9	6	4	7	25	139	1.998.988,86	158	687.247,19	17
District Sants-Montjuïc	11	5	4	8	29	101	1.652.675,79	119	460.872,59	13
District Les Corts	15	3	5	4	28	200	1.679.294,67	155	659.299,75	14
District Sarrià-St.Gervasi	11	5	3	7	26	45	614.723,89	136	520.367,30	24
District Gràcia	8	5	3	7	22	109	972.842,82	122	443.197,50	14
District Horta-Guinardó	8	6	5	6	25	170	758.840,38	110	344.369,99	13
District Nou Barris	6	3	4	9	21	81	413.487,76	127	580.527,71	12
District Sant Andreu	7	4	6	9	26	55	360.463,60	94	607.277,40	12
District Sant Martí	9	5	3	7	24	136	799.102,04	152	767.981,34	15



