**Government measure:** Barcelona City Council supplier payment within 30 days since the invoice receipt.

Measure goal: Favor the liquidity of Barcelona City Council suppliers.

This measure is included in a government strategic objectives package, which also considers budgeting techniques according to the European System of Accounts (ESA95) and setting goals concerning percentages of current saving over current revenues. The following strategic objectives will allow the Barcelona City Council to maintain its remarkable solvency and to boost growth, economic recovery and business competitiveness:

1) Favor supplier's liquidity, because of being paid quickly (30 days in 2012).

2) Avoid public administrations to take advantage of supplier's leverage as a financing method.

3) Avoid the bad practices from certain suppliers of charging the financial costs in the bids presented to public administrations (consequence, increased competitiveness)

City Councils and public institutions must help to create the conditions for present and future economic growth. Starting from what's feasible and what depends directly from the institution it's a good way. If suppliers are paid properly it's because of budget consistency, institution solvency and internal processes conducted with effectiveness.

## Payment indicators within 30 days

## PAYMENT PERIOD BARCELONA CITY COUNCIL

Law 15/2010 of measures against payment slowness to business

2014 FEBRUARY

## PAYMENT PERIOD MONTHLY INDICATORS : GENERAL MANAGER INSTRUCTION 30.12.2011

Payment period	Days
Payment period average	30,8
Average weighted by amount	36.8

Payment period in days	Number of payment obligations documents	% of payment obligations	Amount payed (in thousands)	% of amount payed
Until 30	1.755	66,3%	16.421.716	25,2%
Between 31 and 40	366	13,8%	37.064.820	56,9%
Between 41 and 50	257	9,7%	7.055.791	10,8%
Between 51 and 60	120	4,5%	1.530.682	2,4%
Between 61 and 70	29	1,1%	304.205	0,5%
More than 70	121	4,6%	2.744.956	4,2%
TOTAL	2.648	100,0%	65.122.171	100,0%

## DETAIL OF PAYMENT PERIOD AND STAGES BY SECTORS AND DISTRICTS

Sectors and districts	Averade period of the stage in days					Amount	
	Registration / accounting entry	Accounting entry / approval	Approval / treasury limit	Treasury limit /payment order	Registration /payment	Number of documents	payed (in thousands)
TOTAL CITY COUNCIL	13	9	5	3	31	2.648	65.122,17
Manager's Office for Resources	17	13	4	3	38	888	8.167,11
Manager's Office for Quality of Life, Equality and Sports	9	11	5	3	28	330	7.581,83
Manager's Office for Prevention, Safety and Mobility	8	4	5	2	20	162	2.368,79
Manager's Office for Urban Housing	18	9	6	3	37	313	30.325,22
Manager's Office for Economy, Business and Employment	9	4	3	2	19	37	1.665,93
Manager's Office for Culture, Knowledge, Creativ. and Innov.					0		
District Ciutat vella	11	10	6	3	30	137	2.959,24
District Eixample	14	5	7	3	28	91	3.268,20
District Sants-Montjuïc	13	4	4	4	26	71	424,81
District Les Corts	8	4	7	3	23	46	373,29
District Sarrià-St.Gervasi	9	7	7	3	25	110	915,07
District Gràcia	8	2	5	3	18	53	887,19
District Horta-Guinardó	9	2	3	3	17	81	1.062,04
District Nou Barris	11	6	7	3	27	81	1.837,14
District Sant Andreu	8	4	7	3	22	97	902,99
District Sant Martí	11	9	6	3	29	151	2.383,31

