

Cost Report 2018

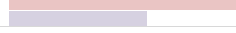
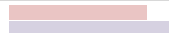
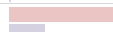
CORPORATE REPORT

CULTURE (0900)



CULTURE (0900)

NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process % City
Banking and Financial Services	0,00	0,00%	142.138,29	0,01%	0,00%	
Cleaning	2.094.254,30	1,29%	41.837.178,00	1,72%	5,01%	
Depreciation	7.005.006,33	4,31%	101.873.833,62	4,18%	6,88%	
External contracts	14.406.173,89	8,85%	661.767.657,48	27,14%	2,18%	
Financial expenses	1.086.257,64	0,67%	15.259.758,21	0,63%	7,12%	
Grants and Transfers	54.950.213,25	33,77%	475.120.143,47	19,49%	11,57%	
Human Resources	124.777,21	0,08%	124.777,21	0,01%	100,00%	
Human Resources: Company social contributions	8.533.300,47	5,24%	162.322.490,47	6,66%	5,26%	
Human Resources: Compensation	0,00	0,00%	618.858,19	0,03%	0,00%	
Human Resources: Compensation for the service	52.509,40	0,03%	442.368,67	0,02%	11,87%	
Human Resources: Other social costs	151.944,07	0,09%	8.241.911,23	0,34%	1,84%	
Human Resources: Transportation of personnel	26.564,22	0,02%	824.519,88	0,03%	3,22%	
Human Resources: Wages and salaries	31.649.669,26	19,45%	596.611.675,46	24,47%	5,30%	
Leases and rents	4.451.471,12	2,74%	35.618.770,83	1,46%	12,50%	
Maintenance, repairs and conservation	4.412.452,25	2,71%	78.085.759,63	3,20%	5,65%	
Notifications	623.603,79	0,38%	7.995.481,36	0,33%	7,80%	
Other expenses	24.679.555,16	15,17%	126.554.231,18	5,19%	19,50%	
Publicity and propaganda	3.453.517,12	2,12%	16.690.489,54	0,68%	20,69%	
Purchase of materials and perishable goods	743.925,36	0,46%	16.329.597,25	0,67%	4,56%	
Studies and technical works	583.452,87	0,36%	19.661.695,65	0,81%	2,97%	
Supplies: Electricity	2.372.656,05	1,46%	24.365.824,52	1,00%	9,74%	
Supplies: Gas	150.902,28	0,09%	4.704.891,71	0,19%	3,21%	
Supplies: Other	109.636,64	0,07%	24.912.705,26	1,02%	0,44%	
Supplies: Telephone and data	297.971,43	0,18%	6.292.904,11	0,26%	4,74%	
Supplies: Water	76.282,02	0,05%	5.974.506,65	0,25%	1,28%	
Taxes	55.335,23	0,03%	4.218.980,60	0,17%	1,31%	
Transports	621.059,98	0,38%	1.340.719,63	0,05%	46,32%	
	162.712.491,33	100,00%	2.437.933.868,08	100,00%		

CULTURE (0900)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
Consortiums (3)	17.272.383,40	10,62%	17.272.383,40	10,70%	100,00%	0,00	0,00%	0,00%
Barcelona Libraries Consortium (CBB) (9301)	17.272.383,40	10,62%	17.272.383,40	10,70%	100,00%	0,00	0,00%	0,00%
·Generic processes Barcelona Libraries Consortium (CBB)	17.272.383,40	10,62%	17.272.383,40	10,70%	100,00%	0,00	0,00%	0,00%
Publicly Owned Business Organisations (4)	145.440.107,92	89,38%	144.224.580,47	89,30%	99,16%	1.215.527,45	100,00%	0,84%
Barcelona Institute of Culture (ICUB). (9400)	145.440.107,92	89,38%	144.224.580,47	89,30%	99,16%	1.215.527,45	100,00%	0,84%
·Generic processes Barcelona Institute of Culture (ICUB)	6.616.195,42	4,07%	6.491.870,16	4,02%	98,12%	124.325,26	10,23%	1,88%
Creativity and Innovation	1.631.431,86	1,00%	616.133,19	0,38%	37,77%	1.015.298,67	83,53%	62,23%
Heritage, Museums and Archives	62.132.305,58	38,19%	62.132.305,58	38,47%	100,00%	0,00	0,00%	0,00%
Local and community culture	31.323.125,28	19,25%	31.307.060,15	19,39%	99,95%	16.065,13	1,32%	0,05%
Promotion of Cultural Sectors	43.737.049,78	26,88%	43.677.211,38	27,05%	99,86%	59.838,40	4,92%	0,14%
	162.712.491,33	100,00%	161.496.963,88	100,00%	99,25%	1.215.527,45	100,00%	0,75%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

CULTURE (0900)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

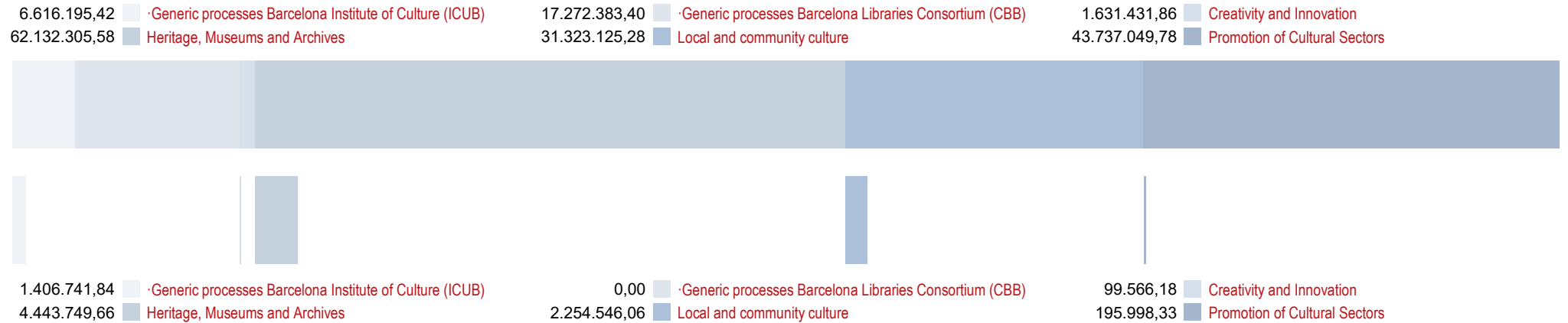
Type / Management Office / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
Consortiums (3)	17.272.383,40	10,66	17.272.383,40	10,66	0,00	0,00
Barcelona Libraries Consortium (CBB) (9301)	17.272.383,40	10,66	17.272.383,40	10,66	0,00	0,00
·Generic processes Barcelona Libraries Consortium (CBB)	17.272.383,40	10,66	17.272.383,40	10,66	0,00	0,00
Publicly Owned Business Organisations (4)	145.440.107,92	89,76	144.224.580,47	89,01	1.215.527,45	0,75
Barcelona Institute of Culture (ICUB). (9400)	145.440.107,92	89,76	144.224.580,47	89,01	1.215.527,45	0,75
·Generic processes Barcelona Institute of Culture (ICUB)	6.616.195,42	4,08	6.491.870,16	4,01	124.325,26	0,08
Creativity and Innovation	1.631.431,86	1,01	616.133,19	0,38	1.015.298,67	0,63
Heritage, Museums and Archives	62.132.305,58	38,35	62.132.305,58	38,35	0,00	0,00
Local and community culture	31.323.125,28	19,33	31.307.060,15	19,32	16.065,13	0,01
Promotion of Cultural Sectors	43.737.049,78	26,99	43.677.211,38	26,96	59.838,40	0,04
	162.712.491,33	100,42	161.496.963,88	99,67	1.215.527,45	0,75

Population: 1.620.343

CULTURE (0900)

COSTS AND INCOME BY SUBPROCESS

ALLOCATION OF COSTS



ALLOCATION OF INCOME

CULTURE (0900)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Consortiums (3)	17.272.383,40	14.541.729,65	686.830,03	2.043.823,73	0,00	
Barcelona Libraries Consortium (CBB) (9301)	17.272.383,40	14.541.729,65	686.830,03	2.043.823,73	0,00	
·Generic processes Barcelona Libraries Consortium (CBB)	17.272.383,40	14.541.729,65	686.830,03	2.043.823,73	0,00	
Publicly Owned Business Organisations (4)	145.440.107,92	45.944.047,42	80.398.629,90	19.097.430,60	8.400.602,07	5,78%
Barcelona Institute of Culture (ICUB). (9400)	145.440.107,92	45.944.047,42	80.398.629,90	19.097.430,60	8.400.602,07	5,78%
·Generic processes Barcelona Institute of Culture (ICUB)	6.616.195,42	3.097.221,32	2.650.215,58	868.758,52	1.406.741,84	21,26%
Creativity and Innovation	1.631.431,86	659.323,83	757.888,19	214.219,84	99.566,18	6,10%
Heritage, Museums and Archives	62.132.305,58	17.857.442,64	36.116.402,32	8.158.460,63	4.443.749,66	7,15%
Local and community culture	31.323.125,28	13.038.821,84	14.171.330,61	4.112.972,82	2.254.546,06	7,20%
Promotion of Cultural Sectors	43.737.049,78	11.291.237,79	26.702.793,20	5.743.018,79	195.998,33	0,45%
	162.712.491,33	60.485.777,07	81.085.459,93	21.141.254,33	8.400.602,07	5,16%

CULTURE (0900)

COSTS, REVENUE AND COVERAGE RATE BY ACTIVITY

Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Cross-departmental programmes (0902)	4.679.755,87	1.538.676,06	2.526.591,04	614.488,77	1.365,76	0,03%
Activities and coordination of civic centres (090201)	4.589.732,86	1.509.216,20	2.477.848,62	602.668,04	72,00	0,00%
Activities and coordination of creation factories (090202)	90.023,01	29.459,86	48.742,42	11.820,73	1.293,76	1,44%
Cultural and outreach activities (0907)	0,00	0,00	0,00	0,00	1.310,74	
Hiring areas (090702)	0,00	0,00	0,00	0,00	1.310,74	
Culture (0900)	0,00	0,00	0,00	0,00	1.406.665,95	
Culture (0900)	0,00	0,00	0,00	0,00	1.406.665,95	
Festivals (0903)	19.271.840,10	7.892.146,87	8.849.148,98	2.530.544,25	945.771,71	4,91%
City festivals (090301)	19.271.840,10	7.892.146,87	8.849.148,98	2.530.544,25	945.771,71	4,91%
Festivals (0904)	13.114.164,59	5.581.234,86	5.810.936,73	1.721.993,00	1.373.381,47	10,47%
Literary festivals (090401)	2.945.155,07	1.375.313,34	1.183.119,70	386.722,04	196.906,58	6,69%
Performing arts and music festivals (090402)	9.043.505,08	3.744.028,81	4.111.992,89	1.187.483,38	1.111.867,77	12,29%
Science and technology festivals (090403)	1.125.504,44	461.892,71	515.824,14	147.787,59	64.607,12	5,74%
Institutional recognition (0906)	1.167.452,30	305.861,58	708.295,05	153.295,67	0,00	
Awards (090601)	1.167.452,30	305.861,58	708.295,05	153.295,67	0,00	
Libraries (0908)	17.272.383,40	14.541.729,65	686.830,03	2.043.823,73	0,00	
Activities and coordination of libraries (090801)	17.272.383,40	14.541.729,65	686.830,03	2.043.823,73	0,00	
Museums, factories and exhibition venues (0905)	75.473.021,95	21.118.984,49	44.443.835,80	9.910.201,66	4.606.262,44	6,10%
Consultation service (090504)	3.943.112,49	1.380.254,85	2.045.095,94	517.761,70	12.722,74	0,32%
Cultural activities (090503)	22.813.294,50	5.768.477,27	14.049.252,15	2.995.565,08	473.854,20	2,08%
Permanent exhibitions (090501)	19.818.084,15	5.863.764,64	11.352.049,11	2.602.270,39	3.002.280,92	15,15%
Resource digitalisation (090505)	5.772.711,29	1.876.340,10	3.138.368,78	758.002,42	0,00	
Temporary exhibitions (090502)	23.125.819,53	6.230.147,64	13.859.069,82	3.036.602,08	54.645,34	0,24%
Promoting cultural activities (0901)	31.733.873,10	9.507.143,56	18.059.822,30	4.166.907,24	65.844,00	0,21%
Promoting dance (090104)	1.494.093,98	698.265,69	599.641,99	196.186,30	0,00	
Promoting heritage, memory and history (090107)	1.143.410,81	521.131,90	472.140,07	150.138,84	0,00	
Promoting literature (090106)	1.493.036,55	402.264,72	894.724,38	196.047,45	0,00	
Promoting music (090102)	4.996.430,13	1.327.850,18	3.012.509,36	656.070,59	0,00	
Promoting scientific and technological innovation (090109)	2.549.640,51	1.063.832,09	1.151.020,56	334.787,86	0,00	
Promoting the cultural sector (090101)	6.859.042,89	1.926.389,02	4.032.007,57	900.646,30	65.844,00	0,96%
Promoting the performing arts (090110)	6.292.241,78	1.635.075,92	3.830.945,00	826.220,86	0,00	
Promoting the theatre (090105)	4.765.454,94	1.237.082,25	2.902.630,96	625.741,73	0,00	
Promoting traditional culture (090108)	2.140.521,51	695.251,79	1.164.202,40	281.067,32	0,00	
	162.712.491,33	60.485.777,07	81.085.459,93	21.141.254,33	8.400.602,07	5,16%

CULTURE (0900)

FUNDING BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Income Users	Income Others	Net Cost	
Consortiums (3)	17.272.383,40	0,00	0,00	17.272.383,40	100,00%
Barcelona Libraries Consortium (CBB) (9301)	17.272.383,40	0,00	0,00	17.272.383,40	100,00%
·Generic processes Barcelona Libraries Consortium (CBB)	17.272.383,40	0,00	0,00	17.272.383,40	100,00%
Publicly Owned Business Organisations (4)	145.440.107,92	4.401.002,79	3.999.599,28	137.039.505,85	94,22%
Barcelona Institute of Culture (ICUB). (9400)	145.440.107,92	4.401.002,79	3.999.599,28	137.039.505,85	94,22%
·Generic processes Barcelona Institute of Culture (ICUB)	6.616.195,42	190.547,91	1.216.193,93	5.209.453,58	78,74%
Creativity and Innovation	1.631.431,86	6.159,06	93.407,12	1.531.865,68	93,90%
Heritage, Museums and Archives	62.132.305,58	3.546.553,78	897.195,88	57.688.555,92	92,85%
Local and community culture	31.323.125,28	651.560,25	1.602.985,81	29.068.579,22	92,80%
Promotion of Cultural Sectors	43.737.049,78	6.181,79	189.816,54	43.541.051,45	99,55%
	162.712.491,33	4.401.002,79	3.999.599,28	154.311.889,26	94,84%

CULTURE (0900)

FINANCING BY ACTIVITY

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Cross-departmental programmes (0902)	4.679.755,87	1.365,76	0,00	4.678.390,11	99,97%
Activities and coordination of civic centres (090201)	4.589.732,86	72,00	0,00	4.589.660,86	100,00%
Activities and coordination of creation factories (090202)	90.023,01	1.293,76	0,00	88.729,25	98,56%
Cultural and outreach activities (0907)	0,00	0,00	1.310,74	0,00	0,00%
Hiring areas (090702)	0,00	0,00	1.310,74	0,00	0,00%
Culture (0900)	0,00	190.520,51	1.216.145,44	0,00	0,00%
Culture (0900)	0,00	190.520,51	1.216.145,44	0,00	0,00%
Festivals (0903)	19.271.840,10	0,00	945.771,71	18.326.068,39	95,09%
City festivals (090301)	19.271.840,10	0,00	945.771,71	18.326.068,39	95,09%
Festivals (0904)	13.114.164,59	651.560,25	721.821,22	11.740.783,12	89,53%
Literary festivals (090401)	2.945.155,07	4.345,73	192.560,85	2.748.248,49	93,31%
Performing arts and music festivals (090402)	9.043.505,08	647.214,52	464.653,25	7.931.637,31	87,71%
Science and technology festivals (090403)	1.125.504,44	0,00	64.607,12	1.060.897,32	94,26%
Institutional recognition (0906)	1.167.452,30	0,00	0,00	1.167.452,30	100,00%
Awards (090601)	1.167.452,30	0,00	0,00	1.167.452,30	100,00%
Libraries (0908)	17.272.383,40	0,00	0,00	17.272.383,40	100,00%
Activities and coordination of libraries (090801)	17.272.383,40	0,00	0,00	17.272.383,40	100,00%
Museums, factories and exhibition venues (0905)	75.473.021,95	3.557.556,27	1.048.706,17	70.866.759,51	93,90%
Consultation service (090504)	3.943.112,49	12.722,74	0,00	3.930.389,75	99,68%
Cultural activities (090503)	22.813.294,50	422.067,48	51.786,72	22.339.440,30	97,92%
Permanent exhibitions (090501)	19.818.084,15	3.002.280,92	0,00	16.815.803,23	84,85%
Resource digitalisation (090505)	5.772.711,29	0,00	0,00	5.772.711,29	100,00%
Temporary exhibitions (090502)	23.125.819,53	54.645,34	0,00	23.071.174,19	99,76%
Promoting cultural activities (0901)	31.733.873,10	0,00	65.844,00	31.668.029,10	99,79%
Promoting dance (090104)	1.494.093,98	0,00	0,00	1.494.093,98	100,00%
Promoting heritage, memory and history (090107)	1.143.410,81	0,00	0,00	1.143.410,81	100,00%
Promoting literature (090106)	1.493.036,55	0,00	0,00	1.493.036,55	100,00%
Promoting music (090102)	4.996.430,13	0,00	0,00	4.996.430,13	100,00%
Promoting scientific and technological innovation (090109)	2.549.640,51	0,00	0,00	2.549.640,51	100,00%
Promoting the cultural sector (090101)	6.859.042,89	0,00	65.844,00	6.793.198,89	99,04%
Promoting the performing arts (090110)	6.292.241,78	0,00	0,00	6.292.241,78	100,00%
Promoting the theatre (090105)	4.765.454,94	0,00	0,00	4.765.454,94	100,00%
Promoting traditional culture (090108)	2.140.521,51	0,00	0,00	2.140.521,51	100,00%

CULTURE (0900)

FINANCING BY ACTIVITY

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
	162.712.491,33	4.401.002,79	3.999.599,28	154.311.889,26	94,84%

