

Cost Report 2020

CORPORATE REPORT

HOUSING (1300)



HOUSING (1300)

NATURE OF COST

Nature	Process Cost	% Cost	City Cost	% Cost	Process vs City	% Process % City
Banking and Financial Services	3.810,76	0,01%	39.147,41	0,00%	9,73%	
Cleaning	956.301,96	1,50%	45.146.280,18	1,74%	2,12%	
Depreciation	8.723.465,07	13,72%	121.803.665,22	4,70%	7,16%	
External contracts	1.969.568,49	3,10%	654.781.612,21	25,25%	0,30%	
Financial expenses	2.350.827,51	3,70%	14.071.957,12	0,54%	16,71%	
Grants and Transfers	9.828.025,24	15,46%	511.554.155,59	19,73%	1,92%	
Human Resources	21,85	0,00%	75.037,31	0,00%	0,03%	
Human Resources: Company social contributions	3.544.731,10	5,58%	189.664.297,80	7,32%	1,87%	
Human Resources: Compensation	0,00	0,00%	817.486,57	0,03%	0,00%	
Human Resources: Compensation for the service	1.902,30	0,00%	175.039,23	0,01%	1,09%	
Human Resources: Other social costs	47.514,23	0,07%	7.511.035,06	0,29%	0,63%	
Human Resources: Transportation of personnel	3.188,19	0,01%	294.452,46	0,01%	1,08%	
Human Resources: Wages and salaries	12.691.177,28	19,96%	622.823.078,20	24,02%	2,04%	
Leases and rents	926.247,30	1,46%	35.061.639,20	1,35%	2,64%	
Maintenance, repairs and conservation	4.840.708,15	7,61%	72.694.008,49	2,80%	6,66%	
Notifications	169.125,46	0,27%	6.656.866,29	0,26%	2,54%	
Other expenses	13.084.214,20	20,58%	208.771.473,85	8,05%	6,27%	
Publicity and propaganda	322.925,54	0,51%	13.355.696,01	0,52%	2,42%	
Purchase of materials and perishable goods	139.993,93	0,22%	6.913.297,06	0,27%	2,02%	
Studies and technical works	445.301,30	0,70%	15.548.217,15	0,60%	2,86%	
Supplies: Electricity	228.335,82	0,36%	21.429.612,63	0,83%	1,07%	
Supplies: Gas	11.113,89	0,02%	3.567.586,73	0,14%	0,31%	
Supplies: Other	517.889,30	0,81%	24.895.923,12	0,96%	2,08%	
Supplies: Telephone and data	274.073,62	0,43%	5.630.404,67	0,22%	4,87%	
Supplies: Water	14.776,93	0,02%	5.341.287,75	0,21%	0,28%	
Taxes	2.452.445,01	3,86%	3.030.411,46	0,12%	80,93%	
Transports	31.379,32	0,05%	1.059.915,54	0,04%	2,96%	
	63.579.063,77	100,00%	2.592.713.584,33	100,00%		

HOUSING (1300)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Subprocess Cost	% Cost	Mandatory* Cost	% Cost	% C.M. / Cost	Non Mandatory Cost	% Cost	% C.NotM. / Cost
City Council (0)	433.691,66	0,68%	308.237,09	1,07%	71,07%	125.454,57	0,36%	28,93%
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	376.363,70	0,59%	250.909,13	0,87%	66,67%	125.454,57	0,36%	33,33%
·Generic processes Social Rights	376.363,70	0,59%	250.909,13	0,87%	66,67%	125.454,57	0,36%	33,33%
Manager's Office for Housing (2002)	57.327,95	0,09%	57.327,95	0,20%	100,00%	0,00	0,00%	0,00%
Social housing	57.327,95	0,09%	57.327,95	0,20%	100,00%	0,00	0,00%	0,00%
Consortiums (3)	9.673.506,76	15,21%	7.255.130,07	25,14%	75,00%	2.418.376,69	6,97%	25,00%
Housing Consortium (CH) (2301)	9.673.506,76	15,21%	7.255.130,07	25,14%	75,00%	2.418.376,69	6,97%	25,00%
·Generic processes Housing Consortium (CH)	9.673.506,76	15,21%	7.255.130,07	25,14%	75,00%	2.418.376,69	6,97%	25,00%
Publicly Owned Business Organisations (4)	52.634.128,17	82,79%	21.299.586,41	73,80%	40,47%	31.334.541,76	90,26%	59,53%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	52.634.128,17	82,79%	21.299.586,41	73,80%	40,47%	31.334.541,76	90,26%	59,53%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	52.634.128,17	82,79%	21.299.586,41	73,80%	40,47%	31.334.541,76	90,26%	59,53%
Trading Companies (5)	837.737,19	1,32%	0,00	0,00%	0,00%	837.737,19	2,41%	100,00%
Fomento de Ciudad (FOCISA) (5504)	837.737,19	1,32%	0,00	0,00%	0,00%	837.737,19	2,41%	100,00%
·Generic processes Fomento de Ciudad, SA (FOCISA)	837.737,19	1,32%	0,00	0,00%	0,00%	837.737,19	2,41%	100,00%
	63.579.063,77	100,00%	28.862.953,57	100,00%	45,40%	34.716.110,20	100,00%	54,60%

*In accordance with Law Regulating the Basis of Local Municipal Charter of Barcelona sectoral legislation to date.

HOUSING (1300)

COSTS OF MANDATORY AND NON-MANDATORY SERVICES BY TYPE, MANAGEMENT OFFICE AND INHABITANT

Type / Management Office / Subprocess	Subprocess Cost	Citizen Cost	Mandatory* Cost	Citizen Cost	Non Mandatory Cost	Citizen Cost
City Council (0)	433.691,66	0,26	308.237,09	0,19	125.454,57	0,08
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	376.363,70	0,23	250.909,13	0,15	125.454,57	0,08
·Generic processes Social Rights	376.363,70	0,23	250.909,13	0,15	125.454,57	0,08
Manager's Office for Housing (2002)	57.327,95	0,03	57.327,95	0,03	0,00	0,00
Social housing	57.327,95	0,03	57.327,95	0,03	0,00	0,00
Consortiums (3)	9.673.506,76	5,81	7.255.130,07	4,36	2.418.376,69	1,45
Housing Consortium (CH) (2301)	9.673.506,76	5,81	7.255.130,07	4,36	2.418.376,69	1,45
·Generic processes Housing Consortium (CH)	9.673.506,76	5,81	7.255.130,07	4,36	2.418.376,69	1,45
Publicly Owned Business Organisations (4)	52.634.128,17	31,63	21.299.586,41	12,80	31.334.541,76	18,83
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	52.634.128,17	31,63	21.299.586,41	12,80	31.334.541,76	18,83
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	52.634.128,17	31,63	21.299.586,41	12,80	31.334.541,76	18,83
Trading Companies (5)	837.737,19	0,50	0,00	0,00	837.737,19	0,50
Fomento de Ciudad (FOCISA) (5504)	837.737,19	0,50	0,00	0,00	837.737,19	0,50
·Generic processes Fomento de Ciudad, SA (FOCISA)	837.737,19	0,50	0,00	0,00	837.737,19	0,50
	63.579.063,77	38,20	28.862.953,57	17,34	34.716.110,20	20,86

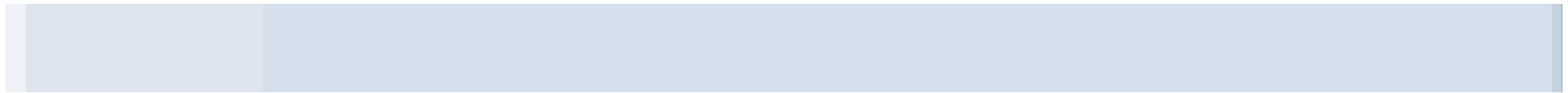
Population: 1.664.182

HOUSING (1300)

COSTS AND INCOME BY SUBPROCESS

ALLOCATION OF COSTS

837.737,19	·Generic processes Fomento de Ciudad, SA (FOCISA)	9.673.506,76	·Generic processes Housing Consortium (CH)	52.634.128,17	·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)
376.363,70	·Generic processes Social Rights	57.327,95	Social housing		



276.225,08	·Generic processes Fomento de Ciudad, SA (FOCISA)	0,00	·Generic processes Housing Consortium (CH)	33.891.918,52	·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)
0,00	·Generic processes Social Rights	0,00	Social housing		

ALLOCATION OF INCOME

HOUSING (1300)

COSTS, REVENUE AND COVERAGE RATE BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
City Council (0)	433.691,66	365.618,68	8.590,27	59.482,71	0,00	
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	376.363,70	324.600,00	6.916,54	44.847,16	0,00	
·Generic processes Social Rights	376.363,70	324.600,00	6.916,54	44.847,16	0,00	
Manager's Office for Housing (2002)	57.327,95	41.018,68	1.673,73	14.635,55	0,00	
Social housing	57.327,95	41.018,68	1.673,73	14.635,55	0,00	
Consortiums (3)	9.673.506,76	8.341.014,00	340.347,31	992.145,45	0,00	
Housing Consortium (CH) (2301)	9.673.506,76	8.341.014,00	340.347,31	992.145,45	0,00	
·Generic processes Housing Consortium (CH)	9.673.506,76	8.341.014,00	340.347,31	992.145,45	0,00	
Publicly Owned Business Organisations (4)	52.634.128,17	44.091.355,01	2.265.069,35	6.277.703,81	33.891.918,52	64,39%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	52.634.128,17	44.091.355,01	2.265.069,35	6.277.703,81	33.891.918,52	64,39%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	52.634.128,17	44.091.355,01	2.265.069,35	6.277.703,81	33.891.918,52	64,39%
Trading Companies (5)	837.737,19	446.740,53	285.037,45	105.959,20	276.225,08	32,97%
Fomento de Ciudad (FOCISA) (5504)	837.737,19	446.740,53	285.037,45	105.959,20	276.225,08	32,97%
·Generic processes Fomento de Ciudad, SA (FOCISA)	837.737,19	446.740,53	285.037,45	105.959,20	276.225,08	32,97%
	63.579.063,77	53.244.728,22	2.899.044,38	7.435.291,18	34.168.143,60	53,74%

HOUSING (1300)

COSTS, REVENUE AND COVERAGE RATE BY ACTIVITY

Activity / Task	Total Cost	Direct Cost	Cost Indirect	Structure Indirect Cost	Income	Coverage Rate
Affordable housing (1305)	1.290.450,44	1.103.694,94	45.247,13	141.508,37	0,00	
Promotion and management of affordable housing (130501)	1.290.450,44	1.103.694,94	45.247,13	141.508,37	0,00	
Housing inquiries and procedures (1304)	1.209.188,35	1.042.626,75	42.543,41	124.018,18	0,00	
One-stop shop: support, support, bag, registration, etc. (130401)	1.209.188,35	1.042.626,75	42.543,41	124.018,18	0,00	
Property management (1301)	59.870.236,65	50.055.779,78	2.768.710,42	7.045.746,45	34.168.143,60	57,07%
Advice and management for strategic projects (130104)	1.271.915,63	1.096.726,75	43.696,17	131.492,71	0,00	
Housing services (130107)	11.664.238,22	9.802.325,21	490.921,80	1.370.991,21	0,00	
Other management assignments (130106)	900.464,47	500.840,53	286.190,21	113.433,73	276.225,08	30,68%
Property and legal management (130102)	32.606.457,39	27.345.521,07	1.392.154,15	3.868.782,16	25.624.948,13	78,59%
Property promoter (excluding investments) (130101)	12.155.245,31	10.213.639,47	512.051,92	1.429.553,92	8.266.970,39	68,01%
Technical and administrative support for other operators (130105)	1.271.915,63	1.096.726,75	43.696,17	131.492,71	0,00	
Urban planning management (1303)	1.209.188,35	1.042.626,75	42.543,41	124.018,18	0,00	
Citizen advice offices network (130301)	1.209.188,35	1.042.626,75	42.543,41	124.018,18	0,00	
	63.579.063,77	53.244.728,22	2.899.044,38	7.435.291,18	34.168.143,60	53,74%

HOUSING (1300)

FUNDING BY TYPE, MANAGEMENT OFFICE AND SUBPROCESS

Type / Management Office / Subprocess	Total Cost	Income Users	Income Others	Net Cost	
City Council (0)	433.691,66	0,00	0,00	433.691,66	100,00%
Area Manager's Office for Social Rights, Global Justice, Feminisms and LGTBI (2000)	376.363,70	0,00	0,00	376.363,70	100,00%
·Generic processes Social Rights	376.363,70	0,00	0,00	376.363,70	100,00%
Manager's Office for Housing (2002)	57.327,95	0,00	0,00	57.327,95	100,00%
Social housing	57.327,95	0,00	0,00	57.327,95	100,00%
Consortiums (3)	9.673.506,76	0,00	0,00	9.673.506,76	100,00%
Housing Consortium (CH) (2301)	9.673.506,76	0,00	0,00	9.673.506,76	100,00%
·Generic processes Housing Consortium (CH)	9.673.506,76	0,00	0,00	9.673.506,76	100,00%
Publicly Owned Business Organisations (4)	52.634.128,17	33.610.115,17	281.803,35	18.742.209,65	35,61%
Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB) (2401)	52.634.128,17	33.610.115,17	281.803,35	18.742.209,65	35,61%
·Generic processes Municipal Institute of Housing and Rehabilitation of Barcelona (IMHRB)	52.634.128,17	33.610.115,17	281.803,35	18.742.209,65	35,61%
Trading Companies (5)	837.737,19	0,00	276.225,08	561.512,11	67,03%
Fomento de Ciudad (FOCISA) (5504)	837.737,19	0,00	276.225,08	561.512,11	67,03%
·Generic processes Fomento de Ciudad, SA (FOCISA)	837.737,19	0,00	276.225,08	561.512,11	67,03%
	63.579.063,77	33.610.115,17	558.028,43	29.410.920,17	46,26%

HOUSING (1300)

FINANCING BY ACTIVITY

Activity / Task	Total Cost	Income Users	Income Others	Net Cost	
Affordable housing (1305)	1.290.450,44	0,00	0,00	1.290.450,44	100,00%
Promotion and management of affordable housing (130501)	1.290.450,44	0,00	0,00	1.290.450,44	100,00%
Housing inquiries and procedures (1304)	1.209.188,35	0,00	0,00	1.209.188,35	100,00%
One-stop shop: support, support, bag, registration, etc. (130401)	1.209.188,35	0,00	0,00	1.209.188,35	100,00%
Property management (1301)	59.870.236,65	33.610.115,17	558.028,43	25.702.093,05	42,93%
Advice and management for strategic projects (130104)	1.271.915,63	0,00	0,00	1.271.915,63	100,00%
Housing services (130107)	11.664.238,22	0,00	0,00	11.664.238,22	100,00%
Other management assignments (130106)	900.464,47	0,00	276.225,08	624.239,39	69,32%
Property and legal management (130102)	32.606.457,39	25.624.948,13	0,00	6.981.509,26	21,41%
Property promoter (excluding investments) (130101)	12.155.245,31	7.985.167,04	281.803,35	3.888.274,92	31,99%
Technical and administrative support for other operators (130105)	1.271.915,63	0,00	0,00	1.271.915,63	100,00%
Urban planning management (1303)	1.209.188,35	0,00	0,00	1.209.188,35	100,00%
Citizen advice offices network (130301)	1.209.188,35	0,00	0,00	1.209.188,35	100,00%
	63.579.063,77	33.610.115,17	558.028,43	29.410.920,17	46,26%

